

















Col Phil Carpenter

SML, Simulators Program Office

OVERVIEW



- Program Office Overview, challenges, and org structure
- What's on the plate
- Boston
- Vision
- OTI
- End state



Simulators Program Office Overview

- Approximately 480 members strong
- Manage 50+ programs and provide direct support to 8
 MAJCOMs across the air & SOF domains

















- Portfolio includes 2,300+ Training devices and configurations worldwide
- In FY17, executed >650 contract actions and managed \$2.7B across 9 different appropriations



Simulators Program Office Challenges

- Managing diverse and dissimilar portfolio of simulator programs
- Balancing ops tempo, source selections, and training continuum
- Resource constraints
- Hardware and software obsolescence
- Cyber compliance difficult with 2,300+ training devices (most in sustainment) with a wide variation of configurations
 - Exacerbated by procurement approach
 - Not bought in lots (i.e., aircraft production)
 - Incrementally procured over decades to meet platform's operational training requirements







Simulators Program Office

Simulators Program Office (AFLCMC/WNS)

Air Combat Training Systems

F-15/Bomber/Attack Training Systems

A-10 ATS F-15 RSAF B-1 TS F-15 Qatar B-2 TS T2

B-52 TS T4

F-15 TDAS XCITE / NGTS

F-16 Training Systems

F-16 MTC

F-16 Training Systems

F-16 FMS Sustainment

F-16 Egypt

F-16 EPAF F-16 Pakistan F-16 Iraq F-16 Romania

F-16 Jordan F-16 Taiwan

F-16 Morocco F-16 Thailand

DMO Services/AWACS Training Sys

AWACS MTC AWACS FCT/MTS AWACS DRAGON F-15C MTC

F-15E MTC

Special Ops & Training Systems

Special Ops & UAV Training Systems

ATARS II AFSOC ACTS JTC TRS KDAM ATARS PMATS

Air Education & Training Systems

A&OP Training Systems

Spatial D IRC

CAG

T-1A GBTS T-53A ATD T-6 GBTS Towers T25 SECT URT GBTS

T-38C ATS VTRAT

Special Projects

USAF New Business FMS New Business Administrative Support EIS Management

Facilities Supplies
TSA III Security
Cybersecurity Safety

DTS

Air Mobility Training Systems

Airlift / Legacy Tanker Training Systems

C-5 Training Systems
C-17 Training Systems

C-130 ATS/MTS

C-130J MATS C-130 ANG RWST

HC/MC-130J

KC-10 Training Systems KC-135 Training Systems

FMS / ANG Training Systems

C-17 Australia

C-17 NATO

C-130 Egypt

C-130 India

C-130 Italy

KC-135 BOSS (ANG)

KC-46A Training Systems

KC-46A ATS KC-46A MTS

Training Systems Operations

Enterprise Development

SCARS LVC TN

Distributed Systems Operations

DMON

- CAF DMO
- MAF DMO
- DTOC

F-22 / F-35 DMO Support

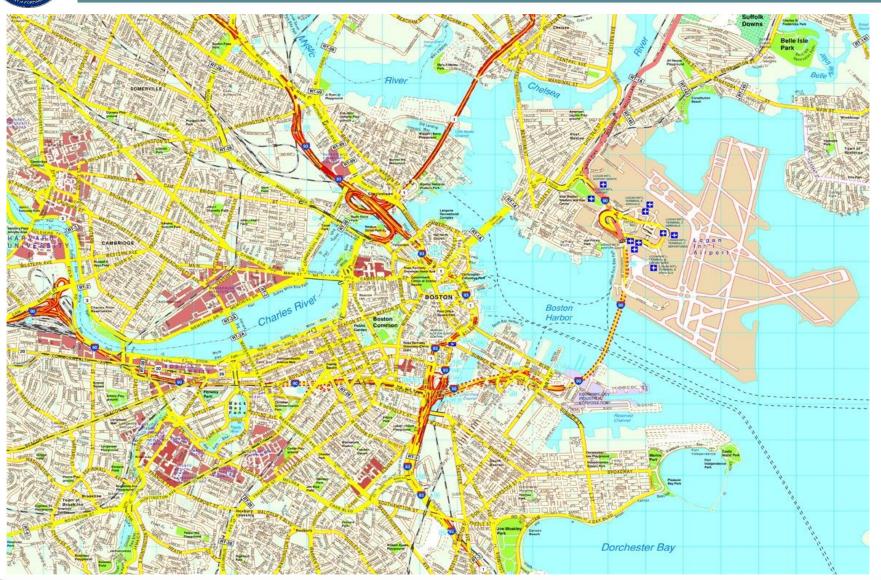
What's on the Plate



- Many source selections on the horizon or underway
 - B-52 Training System
 - F-16 Simulator Training Program
 - KC-135 Training System
 - C-130 Training System
 - B-1 Training System
 - KC-10 Training System
 - PMATS
 - SCARS
 - C-130J MATS
 - MAF DMO



Boston









- Star Trek, Mirror, Mirror, Season 2, Episode 4



- Gen Goldfein, CSAF, during AFA Air Warfare Symposium

"In every revolution, there is one man with a vision"

"Does it connect?
Good. Does it share?
Better. Does it learn?
Perfect."



AF OTI 2035 Flight Plan

Tackling Each Problem (5 Sep 2017)

Vision — "...a realistic, integrated training environment that allows our forces to train in an operationally and tactically relevant employment scheme to achieve and sustain full-spectrum readiness."



Air Force has identified 13 OTI LOEs required to achieve the OTI vision.

- 1. Funding Strategy
- 2. Human Capital Plan
- 3. Synthetic-to-live capability
- 4. Data and Technical Standards
- 5. Acquisition Policy
- **6.** Acquisition Oversight
- 7. Institutionalize OTI

- 8. Relevant Threat Environment
- 9. Quality Metrics
- **10.** Joint Interoperability
- 11.Multinational Interoperability
- 12.Common Architecture
- **13.**Exercise Oversight



Must Transform We can't get there from here!

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- Some challenges/areas to consider:
 - **Differing underlying hardware/software** configurations
 - Baselines managed individually by platform
 - Obsolescence
 - Current fleet of simulators were never designed to work together
- "In short, the current operational training infrastructure does not provide many of our operators with realistic and relevant operational training environments."

AF OTI Flight Plan













Stove-piped/Vulnerable



Must Transform

Simulators should look a lot more like smart phones...

- Smart phones have largely standardized into one of two dominant designs: Apple iPhone and Android
 - Customer reqmts satisfied via "Apps" that ride on architecture
 - Architectures governed by <u>standards and defined interfaces</u>
- Training devices must adopt a <u>similar paradigm</u>
 - Common underlying architectures--economies of scale
 - Hardware, software, application, firmware all considered
 - Modularity supports rapid update pace driven by cyber threat
 - Reduced regression testing









Vision for OTI 2035 OTI Ecosystem

New ecosystem provides a common training environment for all operational training and allow us to restore readiness and conduct mission rehearsals.

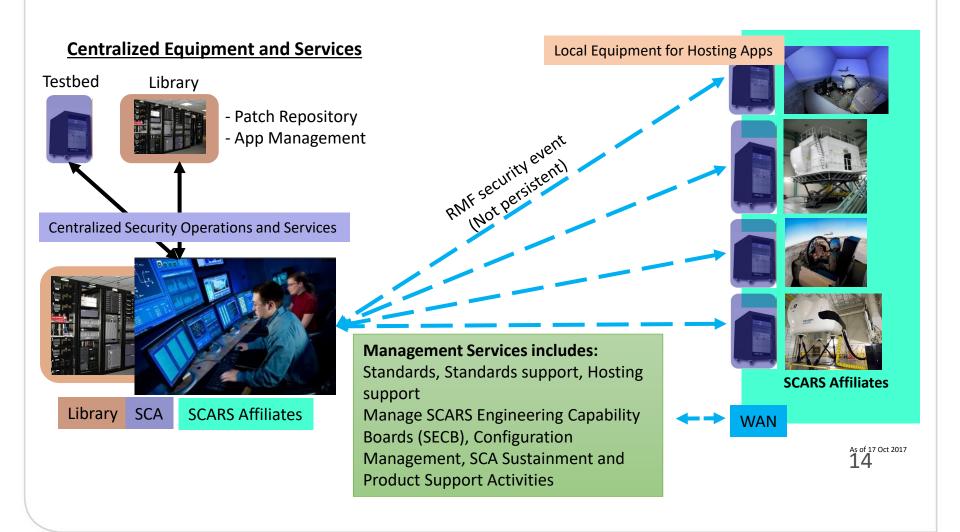


Brachiate



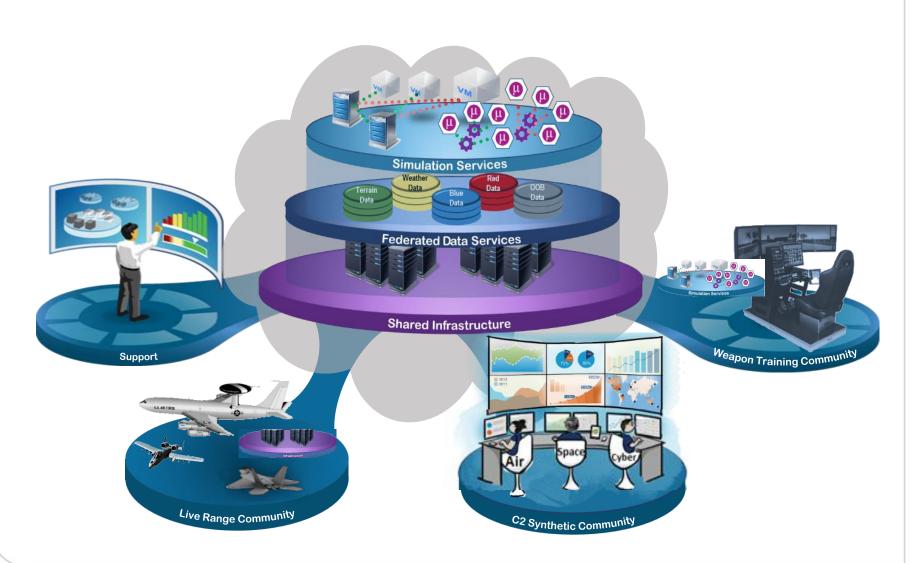


Initial SCARS Increment





Supporting OT Segments Multiple Users - Organized - Common Framework





Value Proposition

- Build a foundation that is cyber hardened and secure
 - Responsive to cyber updates without excessive regression testing burden
- Achieve agility via modularity → Deliver capabilities to Warfighter faster
 - Increases ability to remain concurrent with aircraft updates
- Reduce training system development and sustainment life cycle costs
 - Realize economy of scale → One change upgrades many systems
- Establish open architecture requirements and standards
 - Leverage industry's best practices/products while reserving government purpose rights
 - Minimize proprietary "vendor lock"

Gain efficiency by establishing a common foundation which eliminates duplication Focusing on developing commons and standards that support training requirements

