

AFLCMC... Providing the Warfighter's Edge





# Simulators Program Office

SML's Perspective
June 2017



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Simulators (AFLCMC/WNS)
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## SPM's Remarks

COMPANY AFFORDABLE HAT

- Welcome / Reflections / Overview
- Acquisition Challenges
- LVC
- Cyber security
- SCARS
- I/ITSEC
- Source Selection Data Mining



## Reflections



You continue to be integral to National Defense

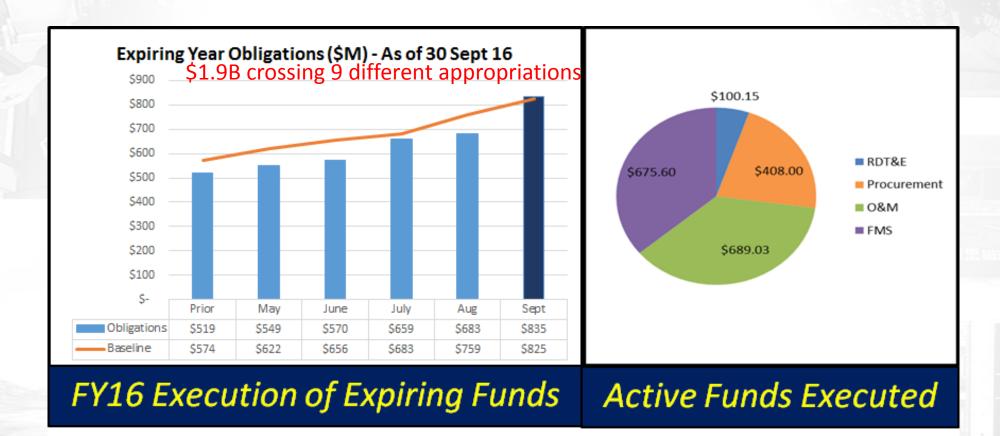
- Training is essential to mission success
- Simulation is essential for bending the cost curve
- Simulation is the key to high end readiness
  - WEPTAC '17
  - Nellis AFB VTTC
  - C-17 RFP changes

Thank you to Col Marticello and grateful for the opportunity to lead Sims



## Overview Active Funds Executed (FY16)





\$1.9B crossing 9 different appropriations



## **Simulator Programs**





LVC/SCARS

#### F-15/Bomber/Attack Trng Systems

**Air Combat Training Systems** 

A-10 ATS F-15 RSAF

B-1 TS T2 B-2 TS

B-52 TS XCITE / NGTS

F-15 TDAS

#### F-16 Training Systems

F-16 MTC

F-16 Training

Systems

F-16 FMS F-16 Morocco Sustainment F-16 Pakistan

F-16 Egypt F-16 Romania

F-16 EPAF F-16 Taiwan

F-16 Iraq

#### DMO Services/AWACS Trng Sys

#### DMON 2

AWACS MTC

AWACS FCT/MTS

AWACS DRAGON

DTOC

F-15C MTC

F-15E MTC

F-22 / F-35 DMO

Support

#### Special Ops & Training Systems

#### Special Ops & UAV Trng Systems

ATARS II

AFSOC ACTS

JTC TRS

KDAM ATARS

**PMATS** 

#### Air Education & Training Systems

#### A&OP Training Systems

Spatial D

IRC

T-53A ATD T-1A GBTS Towers

T25 SECT **URT GBTS** T-38C ATS

T-6 GBTS VTRAT

#### **Special Projects**

#### **USAF New Business**

**FMS New Business** 

Administrative Support

**EIS Management** 

**Facilities** Supplies TSA III Security

Cybersecurity Safety CAG DTS

#### **Air Mobility Training Systems**

#### **Tanker Training Systems**

**KC-10 Training Systems** 

KC-135 Training Systems

KC-135 BOSS (ANG)

#### C-130/FMS Training Systems

C-130 ATS/MTS

C-17 Australia

C-130 Egypt

C-130 India

C-130 Italy

#### **Airlift Training Systems**

C-5 Training Systems

C-17 Training Systems

C-130J MATS

C-130 ANG RWST

HC/MC-130J

MAF DMO

#### **KC-46A Training Systems**

KC-46A ATS

KC-46A MTS



## **Acquisition Challenges**



- Manpower and resources are limited
  - More programs continue to migrate into Sims
  - Hiring freeze and difficulty finding required talent
- Transitions
  - A recurring issue...
  - Planning ahead is key, esp. concerning the workforce
- Greed vs. Fear
  - Business risk vs. technical risk



## **SCARS**



- FY17 Focus initial effort on studies and targets of opportunity
  - Leverage existing commons and standards to maximum extent
    - Potential: Image generators, databases, network and cyber elements
  - Studies and characterization; Data collection and analysis
    - Reference Architecture RFP shaping
  - SCARS industry day 4<sup>th</sup> guarter FY17
- FY18
  - Follow on studies and pathfinders to refine SCARS
  - Leverage Targets of Opportunity with ongoing obsolescence and CLS activities
    - SCARS incremental conversions via planned contractual actions
  - Draft RFP early FY 18
  - RFP release for SCARS Increment 1 effort targeted third quarter FY18
- FY19 Contract Award
  - Architecture/Standards Development & Standards Maintenance
  - Conversion of up to 3 systems including initial CLS/TSSC



## Conclusions



Transitions can make or break a reputation

- Balance greed vs. fear when bidding
  - We will hold you accountable to the deal...performance

- SCARS is now seen as an imperative...prepare!
  - Please review drafts and share your opinions







## Simulator Common Architecture Requirements & Standards (SCARS)

Lt Col Joshua Lane

Lt Col Jeff Zdenek AFLCMC/WNS

Disclaimer: The information provided herein represents the Government's best understanding of the SCARS strategy as of the presentation date. This information should be considered preliminary and subject to change.



## SCARS – Problem Statement



Sustainment of multiple unique simulators and training devices is becoming cost-prohibitive in an increasingly demanding cyber environment

Differing underlying hardware/software configurations Individual platform baseline management Multiple program obsolescence states







SCARS will be a key enabler of the training systems cyber security framework.



### **Mission Statement**



Establish a common open system architecture for AF (air) training systems across 40+ systems that enables and ensures:

- An enhanced cyber security posture
- More efficient sustainment of 40+ unique simulator baselines
- A cyber-secure sustainable virtual-constructive (VC) training system capability
- A key foundational infrastructure for Live-Virtual-Constructive training

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## **SCARS Points of Contact**



Ms. Linda Rutledge, PEO/ACS

Col Philip Carpenter, AFLCMC/WNS

Col Steven Beyer, AFLCMC/WNS

Lt Col Jeff Zdenek, AFLCMC/WNS

Mr. Heath Morton, AFLCMC/WNS

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## AFRL/RI 519/309 SWMG AFRL/RHA AFLCMC/XZS **Enterprise IPT Members** 711/RHAS **AFAMS**

SPACE

**CYBER** 

F-22

F-35

PEO/STRI

**NAWCTSD** 

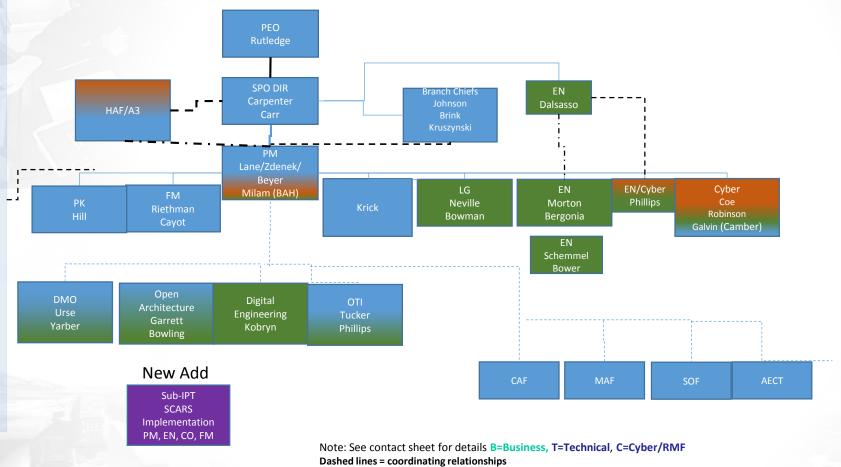
PMA 205/209

As of 25 Apr 17

**SCARS** I

## **SCARS Org Chart & SCARS Enterprise IPT**



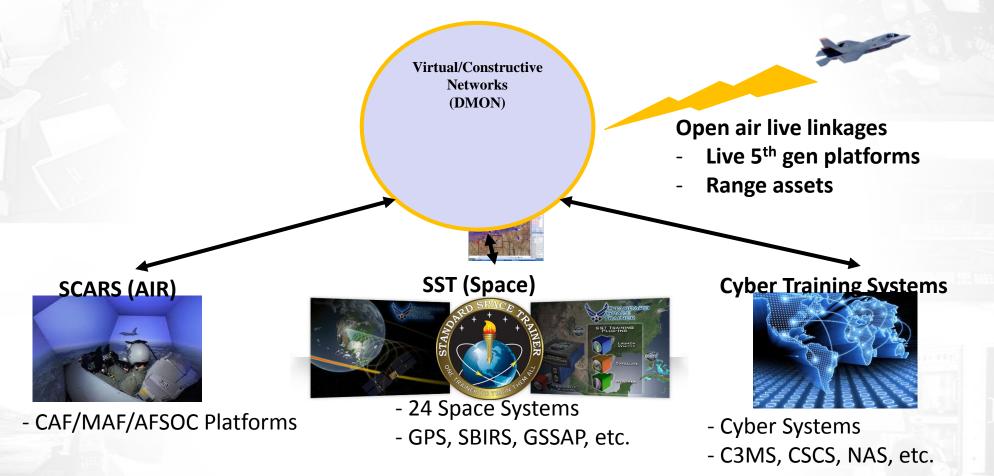


ISSUE: Current manning – core team (1 dedicated; multiple part time); Required manning – 12 FTEs -2017



## SCARS & LVC Common Architectures





The Operational Training Enterprise Must Move Towards Greater Commonality Across All Domains (Air, Space, Cyber)



## **SCARS Next Steps**



- FY17 Focus initial effort on studies and targets of opportunity
  - Leverage existing commons and standards to maximum extent
    - Potential: Image generators, databases, network and cyber elements
  - Studies and characterization; Data collection and analysis
    - Reference Architecture RFP shaping
  - SCARS industry day 4<sup>th</sup> quarter FY17
- FY18
  - Follow on studies and pathfinders to refine SCARS
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## **Key Takeaways**



Acquisition planning began: Jan 2016

- SCARS is enterprise standards-based activities to address cyber resilience
  - Implemented via platform training system contracts
  - Focused on enterprise efficiencies and effects
  - Adhering to key tenants of BBP 3.0
  - Addressing Open Architecture principles
- SCARS funded in FY18-22
- Ongoing Industry engagement
  - Potential studies
  - Feedback opportunities with draft RFP
  - O&I governance
- Estimated draft RFP: January 2018
- Estimated RFP: May/June 2018
- Estimated Award: Early/Mid FY 19
- Industry will obtain updates via FBO

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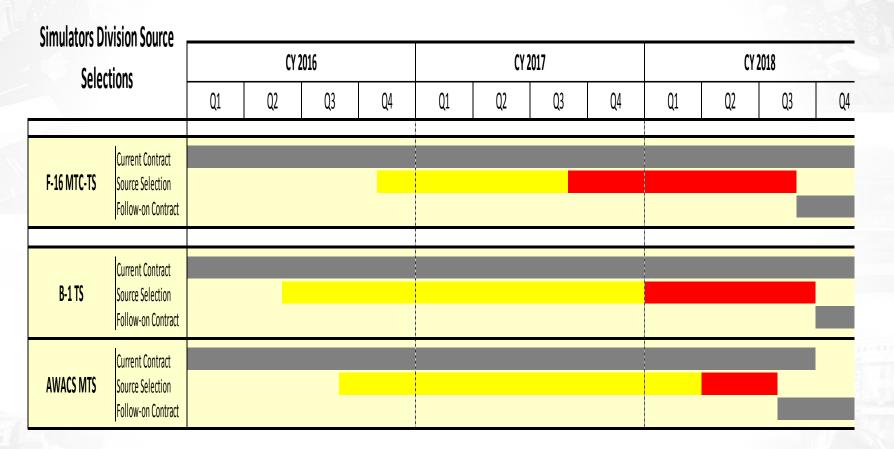
Mr. Tony Johnson AFLCMC/WNS

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## Air Combat Simulators Source Selection Overview



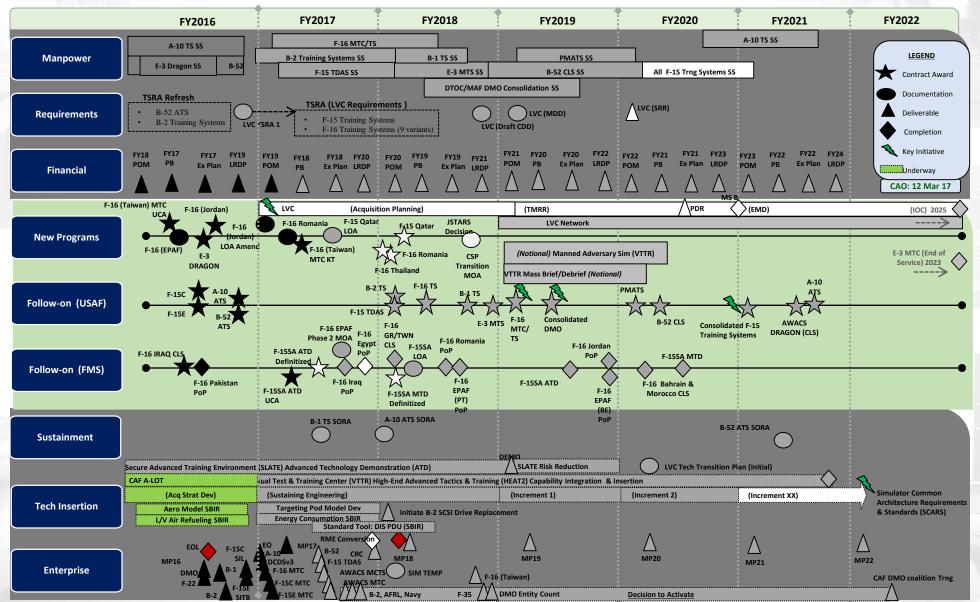






## Air Combat Training Systems Roadmap







### **AWACS Maintenance Training System (MTS)**



#### **Current Contractor:**

Company: Aviation Training Consultants

Contract Number: FA862111-C-6252

Period of Performance: 1 Oct 12 – 30 Sep 18

Contract Value To Date: \$17.3M

Original Developer:
Company: Unknown
Date Delivered: ~1979

#### **Proposed Acquisition Strategy for Follow-On Effort will use TSA III**

Established as a Small Business Set-Aside

Firm Fixed Price and Cost Reimbursable CLINs

Single Award

Period of Performance: Eight (8) years/Jul 18 – Jun 26

Jul 18 - Dec 18 - Six - Six (6)-month Base Period including 3 months of "phase in" activities

Jan 19 - Dec 25 - Seven (7) 1-year Options with CY starts

Jan 26 - Jun 26 - Option Period 8 (w/ 6-month option to extend services)

Preliminary Planning Value: ~\$20M

### **Points of Contact**

Program Manager: Mr. Bill Combs, AFLCMC/WNS

**Contracting Officer:** Captain Titus Butler, AFLCMC/WNS

User: Mr. Brooke Jensen, HQ ACC/A5TS



## **AWACS Maintenance Training System (MTS)**



- Acquisition Planning Start: 31 Oct 16
- TSA III RFI release: 14 Nov 16
  - 9 respondents (all TSA III small businesses)
- First Industry Day: 30 Nov 16 (ICW I/ITSEC)
- Capabilities Assessment release: 27 Dec 16
- Site visit with contractors: 4/5 Apr 17
- DRAFT RFP Release (planned): 13 Jun 17
- Final RFP Release (planned): 21 Aug 17
- Award: Jun/Jul 18 (up to 3-month transition)
- Industry will obtain updates from the program office via TSA III



### B-1 TS



The Home of Concurrent, Affordable Training

#### **Current Contractor:**

Company: TRU Simulation + Training Contract Number: FA8621-12-C-6266

Period of Performance: 1 Jan 12 – 31 Dec 18

Contract Value To Date: \$89.3M

#### **Proposed Acquisition Strategy for Follow-On Effort**

- Small Business Set Aside vs Full and Open, TBD
- Firm Fixed Price, FPIF and Cost Reimbursable CLINs
- Single Award
- Period of Performance: 4-month transition (Sep 18 Dec 18)
- Base (1 Jan 19 31 Dec 19); Seven 1-year options
- Preliminary Planning Value: \$150 \$250M

#### **Points of Contact**

**Program Manager**: Mr. Curt Hangen, AFLCMC/WNSA

Contracting Officer: Mr. Jarrett Stamper, AFLCMC/WNSK

User: Mr. Dan Willson, HQ AFGSC/A5B



## B-1 TS Anticipated Schedule for Follow-On Effort



- Acquisition Planning Start: 1 Mar 17
- First Industry Day: Jun 17
- RFP Release: Sep 17
- Award: Sep 18

- Capability Assessment sent out 12 Apr 17
- Contract advertised through TSAIII Website



## **Points of Contact**



Program	PM	Contracts	End User
F-16 MTC/TS	Peter Herrmann	Jonathan McGugin	Richard Grohs
Office	AFLCMC/WNS	AFLCMC/WNS	HQ ACC/A5TN
Phone	(937) 904-4171	(937) 255-4908	(757) 764-9020
Email	peter.herrmann.1@us.af.mil	John.mcgugin.1@us.af.mil	richard.grohs@us.af.mil
AWACS MTS	Bill Combs	Capt Titus Butler	Brooke Jensen
Office	AFLCMC/WNS	AFLCMC/WNS	HQ ACC/A5TS
Phone	(937) 255-7177	(937) 255-4908	(757)764-2909
Email	billy.combs@us.af.mil	titus.butler@us.af.mil	brooke.jensen@us.af.mil
B-1 TS	Phillip (Curt) Hangen	Steve Godby	Daniel Willson
Office	AFLCMC/WNS	AFLCMC/WNSK	HQ AFGSC/A5B
Phone	(937) 255-9195	(937) 255-3748	(318) 456-2763
Email	phillip.hangen@us.af.mil	steve.godby@us.af.mil	daniel.willson.5@us.af.mil







## **Mobility Branch**

Mr. Don Kruszynski AFLCMC/WNSM

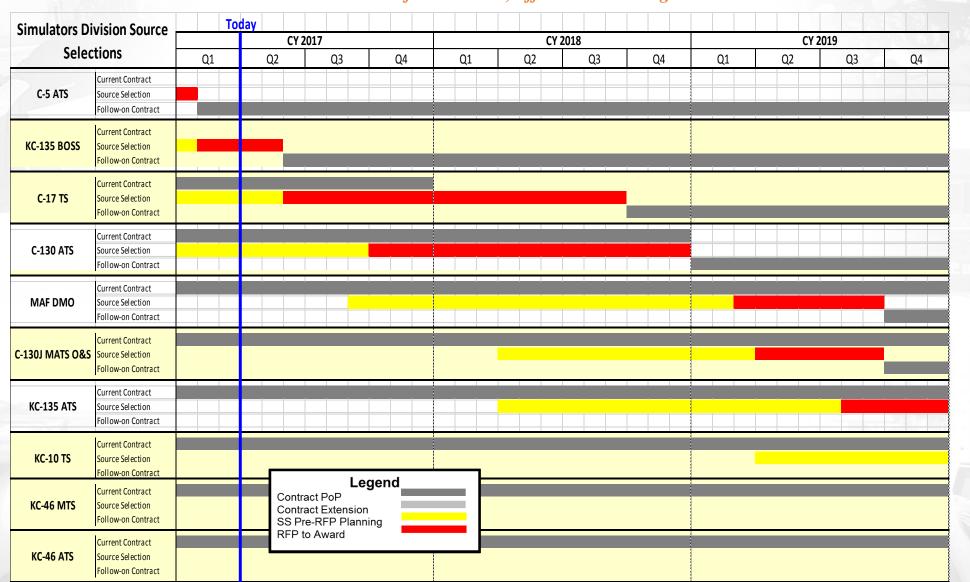
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## Air Mobility Branch Overview



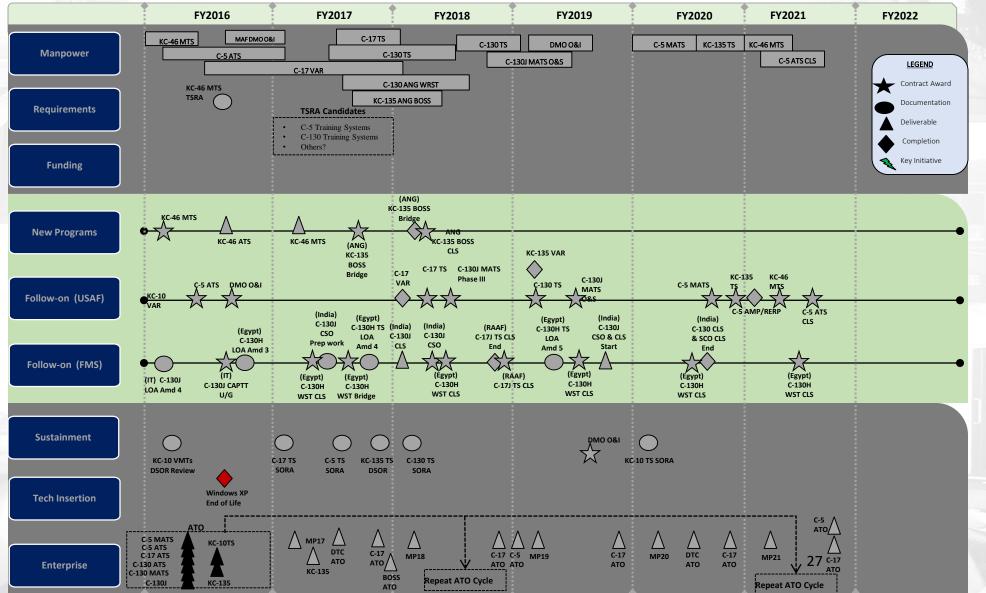
The Home of Concurrent, Affordable Training





## Air Mobility Training Systems Roadmap







## C-130 Training System



#### **Current Contractor:**

Company: ATS—Lockheed Martin Mission Systems and Training

Contract Number: FA8223-11-C-0001

Period of Performance: 1 Nov 10- 31 Dec 10 Basic, Eight one year options — Current is

Jan 16 to Dec 2016. Last option ends 31 Dec 2018

#### **Original Developer:**

Company: WSTs—Link (Legacy), Hughes (Dobbins), and Boeing (AMP)

Date(s) Delivered: WSTs- early 1980s, 1998, 2013

### **Proposed Acquisition Strategy for Follow-On Effort (Notional)**

- TSA III, Competitive
- Firm Fixed Price and Cost Reimbursable CLINs
- Period of performance: Basic plus option years
- Base plus option years; Start Jan 19 or earlier
- Estimated Contract Value: \$400M plus

#### **Points of Contact**

**Program Manager**: Mr. Steve Grotjan, AFLCMC/WNSM **Contracting Officer:** Mr. Dustin Tatum, AFLCMC/WNSK

User: Mr. Scott Hudson, HQ AMC/A3T



## C-130 Aircrew Training System Proposed Schedule for Follow-On Effort



- Acquisition Planning Start: Fall 16
- First Industry Day: Summer 17
- RFP Release: Winter 17
- Award: Jan 19

Industry will obtain updates from the program office via TSA III or FedBizOps



## C-17 Training System



The Home of Concurrent, Affordable Training

#### **Current Contractor:**

Company: L-3 Communications

Contract Number: FA8621-11-D-6261

Period of Performance: 01 Jan 11 – 31 Dec 17

Planned Final Task Order: Nov 17~Nov 18

**Original Developer:** 

Company: Boeing

Date Delivered: Various

#### **Proposed Acquisition Strategy for Follow-On Effort**

- Full and Open TSA III Vendors
- Firm Fixed Price and Cost Reimbursable CLINs
- Single award
- Period of performance: 90 day transition; 1-year base (Aug 18 Aug 19) + up to 5 one-year options
- Estimated Contract Value: \$986M

#### **Points of Contact**

Program Manager: Mr. Will Hayden/Mr. Jacob Kolb, AFLCMC/WNSM

Contracting Officer: Ms. Sarah McElhenny, AFLCMC/WNSK

User: Mr. Scott Haak, HQ AMC/A3TR



## C-17 Training System Proposed Schedule for Follow-On Effort The Home of Concurrent, Affordable Training



- Acquisition Planning Start: 31 Jul 15
- First Industry Day: 29 Feb 16 1 Mar 16
- Second Industry Day: 19-20 Apr 16
- Third Industry Day: 2 Dec 16
- Fourth Industry Day: 9 May 17
- Fifth Industry Day: Jul 17
- RFP Release: Aug 17
- Award: Aug 18
- Post Bidder's Library to FBO / TSA III Collaboration SharePoint



## **Points of Contact**



The Home of Concurrent, Affordable Training

Program	PM	Contracts	End User
C-130	Mr. Steve Grotjan	Mr. Dustin Tatum	Mr. Scott Hudson
Office	AFLCMC/WNSM	AFLCMC/WNSK	HQ AMC/A3TA
Phone	937- 255-2927	937-255-3532	618-229-4211
Email	stephen.grotjan.1@us.af.mil	Dustin.tatum@us.af.mil	Scott.hudson@us.af.mil
C-17 ATS	Mr. Will Hayden	Ms. Sarah McElhenny	Mr. Scott Haak
Office	AFLCMC/WNSM	AFLCMC/WNSK	HQ AMC/A3TA
Phone	937-255-4393	937-255-2869	618- 229-3583
Email	willie.hayden@us.af.mil	sarah.mcelhenny.1@us.af.mil	scott.haak.1@us.af.mil







## Special Operations Forces (SOF)/Air Education Training Command (AETC) Simulators

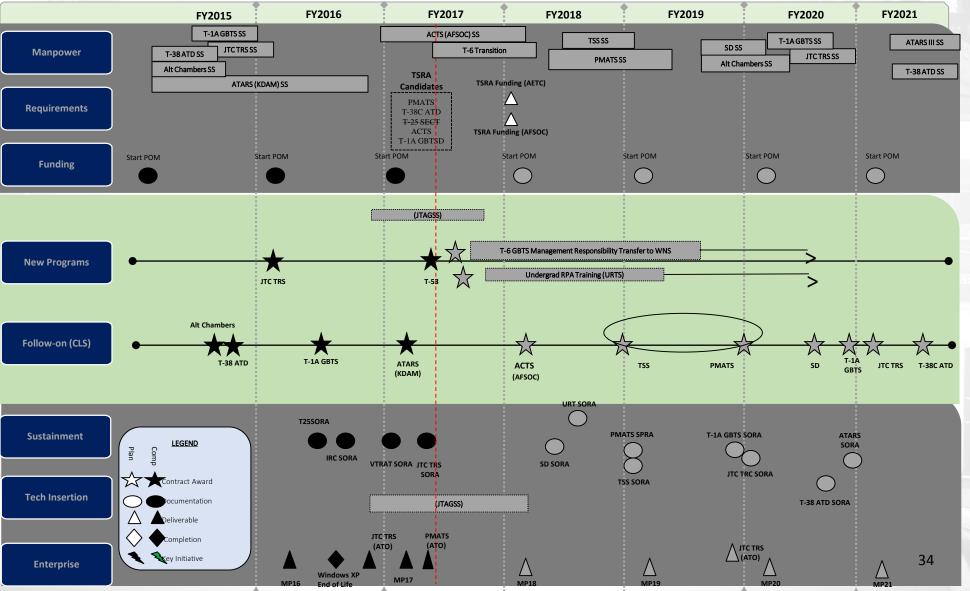
Mr. Charles F. Brink AFLCMC/WNSS

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## **SOF/AETC Training Systems Roadmap**

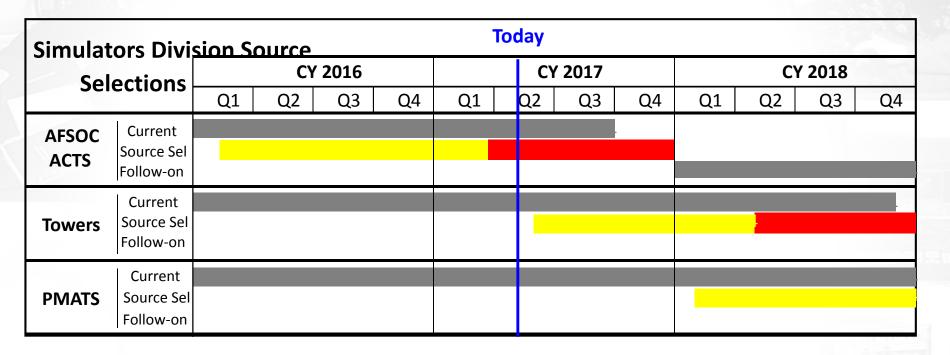


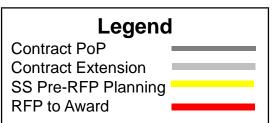




## **SOF/AETC Branch Overview**









## **Towers Training System (TSS)**



The Home of Concurrent, Affordable Training

#### **Current Contractor:**

Company: Adacel Systems, Inc.

Contract Number: FA8621-14-C-6321

Period of Performance: 01 Dec 13 – 30 Nov 18

#### **Original Code Developer:**

Company: Adacel

### **Proposed Acquisition Strategy for Follow-On Effort**

- Market Research will be performed to determine whether Small Business Set-Aside
- Firm Fixed Price and Cost Reimbursable CLINs
- Single award
- Period of performance: 5 years (1 base, 4 options)
  - 90-Day Transition
- Estimated Contract Value: \$19M to \$25M

#### **Points of Contact**

**Program Manager**: Mr. Mike Hopkins, AFLCMC/WNSS

Contracting Officer: Ms. Kerisha Wordlaw, AFLCMC/WNSK

**User:** Mr. Jim Roberts, AFFSA/XR



## **Towers Training System (TSS)**



- Acquisition Planning Start: Jun 17
- First Industry Day: TBD
- RFP Release: TBD
- Estimated Award Date: 31 Dec 18
- Industry will obtain updates from the program office via TSA III or FedBizOps



## PMATS Proposed Schedule for Follow-On Effort



- Acquisition planning begins: 1 Oct 17
- Estimated Award: 1 Sep 19

 Industry will obtain updates from the program office via TSA III or FedBizOps



## **Points of Contact**



Program	PM	Contracts	End User
TSS	Mr. Mike Hopkins	Ms. Kerisha Wordlaw	Mr. Jack Celie
Office	AFLCMC/WNSS	AFLCMC/WNSK	AFFSA/XRR
Phone	937-656-8073	937-656-8153	405-734-5622
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PMATS	Kyle Shelton	Mr. Bill Oswald	Mr. Mark Winfield
Office	AFLCMC/WNSS	AFLCMC/WNSK	ACC/A5
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