

**COUNCIL OF DEFENSE AND SPACE INDUSTRY ASSOCIATIONS**  
**4401 Wilson Boulevard, Suite 4410**  
**Arlington, Virginia 22203**  
**703-875-8059**

March 2, 2011

Ms. Teresa McKay, CPA  
Director, Defense Finance and Accounting Services  
1851 South Bell Street  
Arlington, Virginia 22240-5291

Dear Ms. McKay:

As you know, industry as well as government may face the possibility of a government shutdown of unknown duration after March 18. Like government agencies, companies are identifying personnel who will be impacted and they are working with their government counterparts to accomplish that and other tasks. The undersigned members of the Council of Defense and Space Industry Associations (CODSIA) are appealing to you for any information you can share about DFAS' contingency plan.

CODSIA was formed in 1964, at the suggestion of the Department of Defense, by industry associations with common interests in federal procurement policy issues. CODSIA consists of six associations – the Aerospace Industries Association (AIA), the American Council of Engineering Companies (ACEC), the National Defense Industrial Association (NDIA), the Professional Services Council (PSC), TechAmerica, and the U.S. Chamber of Commerce. CODSIA's member associations represent thousands of government contractors nationwide. The Council acts as an institutional focal point for coordination of its members' positions regarding policies, regulations, directives, and procedures that affect them. A decision by any member association to abstain from participation in a particular case is not necessarily an indication of dissent.

We have read reports that you will be staffed. If there is additional information you might share regarding your contingency plans particularly about plans, if any, to work with DCMA and DCAA to facilitate contractor payment in cases where funds are available, we hope you will do so.

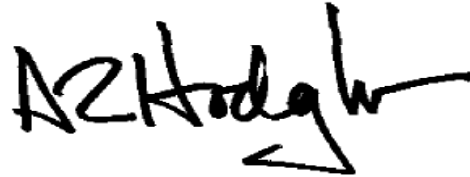
We understand there are lots of unknowns at this point. Any insight you might provide would be deeply appreciated. It would also be useful if you would name a point-of-contact for us to consult about different payment issues as they arise.

Thank you in advance for your consideration of this request. . Please consider Bettie McCarthy, CODSIA's Administrative Officer as a central point of contact for us. She can be reached at 703-875-8059 and [codsia@pscouncil.org](mailto:codsia@pscouncil.org).

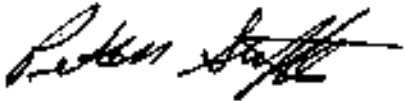
Sincerely,



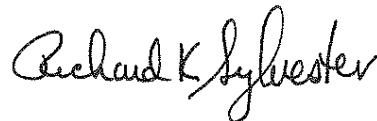
Alan Chvotkin  
Executive Vice President & General Counsel  
Professional Services Council



A.R. "Trey" Hodgkins, III  
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and Procurement Policy



Peter Steffes  
Vice President, Government Policy  
National Defense Industrial Policy



Richard K. Sylvester  
Vice President, Acquisition Policy  
Aerospace Industries Association