



NDIA

2024 **SPACE WARFIGHTING FORUM** (SWF)

Spacepower: Extending the Advantage

August 14 – 16, 2024 | Colorado Springs, CO | [NDIA.org/SWF](https://ndia.org/SWF)

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The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit **NDIA.org**



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Schedule at a Glance

Wednesday, August 14

Registration

DoubleTree by Hilton Hotel Colorado Springs, Grand Ballroom Foyer
3:00 – 5:00 pm

Thursday, August 15

Registration

DoubleTree by Hilton Hotel Colorado Springs, Grand Ballroom Foyer
7:00 am – 5:00 pm

General Session

Grand Ballroom
8:30 am – 4:45 pm

Networking Reception

DoubleTree by Hilton Hotel Colorado Springs Courtyard
4:45 – 6:00 pm

Friday, August 16

Classified Day

Registration

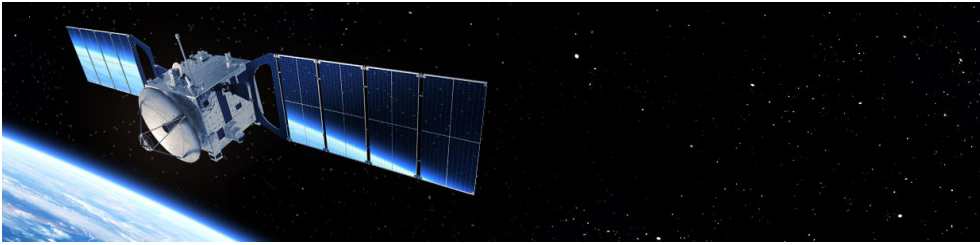
Booz Allen Hamilton
7:00 am – 12:00 pm

General Session

Booz Allen Hamilton
8:30 am – 2:15 pm

Get Involved

Learn more about NDIA's Divisions and how to join one at [NDIA.org/Divisions](https://www.ndia.org/Divisions)



Space Division

Who We Are

NDIA's Space Division offers a continuing forum for communications, discussion, and exchanges of view on all space activities with the government through periodic meetings, conferences, symposia and studies that the division conducts. The division works jointly and coordinates with NDIA chapters and other divisions and U.S. defense and government agencies in activities relating to space matters. It maintains close liaison with other industry associations, professional societies, universities, and other groups with similar interests in meeting its mission objectives.

Leadership and Committees

Kevin "Morty" Mortensen

Chair, Space Division, NDIA
Vice President, Space and Cyber Initiatives, BAE Systems

Arnie Streland

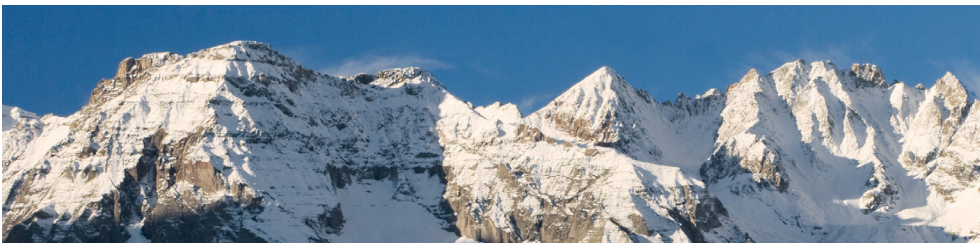
Vice Chair
Corporate Executive,
Northrop Grumman
Innovation Systems

Maj Gen Marty Whelan, USAF (Ret)

Chair Emeritus
Senior Vice President, Defense
Systems Group, The Aerospace
Corporation

Get Involved

Learn more about NDIA's Divisions and how to join one at [NDIA.org/Divisions](https://www.ndia.org/Divisions)



Rocky Mountain Chapter

Who We Are

NDIA's Rocky Mountain Chapter focuses on supporting member needs to ensure the strength and resiliency of the local defense economy that contributes billions of dollars to our state and creates thousands of jobs centered in the Colorado Springs and Denver metro areas. Our Chapter creates opportunities for collaboration between academia, industry, U.S. Space Force, and U.S. Space Command to ensure our warfighters always have the best training, capabilities, and materials to ensure a competitive advantage across the spectrum of conflict within the space domain. In addition, the Chapter conducts outreach and supports critical industry and military missions, facilities, and operating bases, including: Peterson SFB, Schriever SFB, Buckley SFB, and Cheyenne Mountain Space Force Station; North American Aerospace Defense Command (NORAD) / U.S. NORTHCOM; Army Strategic Command (ARSTRAT) / Army Space and Missile Defense Command (SMDC); Fort Carson and its Pinon Canyon Maneuver Site; the U.S. Air Force Academy; Aerospace Data Facility-Colorado (ADF-C), the 10th Special Forces Group; the Colorado National Guard; the High Altitude Army Training Facility; The Pueblo Chemical Depot; Intercontinental Ballistic Missile (ICBM) Sites in northeastern Colorado; and the Missile Defense Agency's Integration Operations Center.

Chapter Leadership

Tom Walker

Chapter President

Roger "RV" Vincent

Chapter Executive Vice President

Kathy Vinson

Chapter Treasurer

Katie Palmetier

Chapter Secretary

Welcome to the 2024 Space Warfighting Forum

On behalf of NDIA and the Space Warfighting Forum (SWF) committee, we would like to welcome you to our Space Professional Development event joining industry, U.S. Space Command, U.S. Space Force, the Department of Defense (DoD), and Allied space professionals.

With war still being fought in Ukraine and potential destabilizing activities in INDO-PACOM, the need has never been greater for U.S. and Allied space capabilities. In his recent U.S. Space Command basing decision announcement, President Biden spoke of the need for ensuring peak readiness in the space domain over the next decade. To meet the increasing threats, Space has been acknowledged as a warfighting domain, and all elements of the Space Enterprise (National Security Space, Civil Space, and Commercial Space) are now interdependent in the way we live day-to-day as well as defend our Homeland

and national interests. Over the next two days, we will hear from Combatant Commands, engage in meaningful conversations with our Joint partners, reflect on Space's past, present, and future, discuss better ways to integrate commercial and interagency Space Capabilities, and address getting Space capabilities to tactical users.

The NDIA-RMC will cap off this event by hosting its 41st Annual Rocky Mountain Chapter Ball and presenting the General James V. Hartinger Award to the 2024 recipient, Lt. Gen. (Ret) John E. Shaw, most recently the Deputy Commander of U.S. Space Command. Thank you for joining us in thought provoking dialogue between military and industry space professionals. Alongside a passionate group of NDIA professionals and volunteers, we hope you will contribute to and learn from this forum today, tomorrow, and in the future.

Kevin "Morty" Mortensen

Chair, Space Division, NDIA
Vice President, Space and Cyber
Initiatives, BAE Systems

Tom Walker

Conference Chair
Government Relations Lead
Lockhead Martin Corporation
President, Rocky Mountain
Chapter, NDIA

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NDIA

September 24 – 27, 2024 | Virginia Beach, VA | Virginia Beach Convention Center | [NDIAFFC.org](https://ndiaffc.org)

Event Information

Location

DoubleTree by Hilton Hotel Colorado Springs
1775 E Cheyenne Mountain Blvd
Colorado Springs, CO 80906

Attire

Civilian: Business Casual
Military: Uniform of the Day

Real-Time Crowd-Sourced Q&A



Slido is an audience engagement platform that allows users to crowd-source top questions to drive meaningful conversations and increase crowd participation. Participants can up-vote the questions they would most like to hear discussed. Simply tap the thumbs-up button to up-vote a question. Top questions are displayed for the moderator and speaker to answer. Ask your question in the general session by going to [Slido.com](https://www.slido.com)
Event code: #SWF2024

Survey and Participant List

You will receive via email a survey and list of participants (name and organization) after the conference. Please complete the survey to make our event even more successful in the future.

Event Contact

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Planning Committee

LEADERSHIP AND COMMITTEES
Kevin "Morty" Mortensen
Division Chair

Annie Streland
Vice Chair

Maj Gen Marty Whelan, USAF (Ret)
Chair Emeritus

CHAPTER LEADERSHIP

Tom Walker
Chapter President

Roger "RV" Vincent
Chapter Executive Vice President

Kathy Vinson
Chapter Treasurer

Karri Palmetier
Chapter Secretary

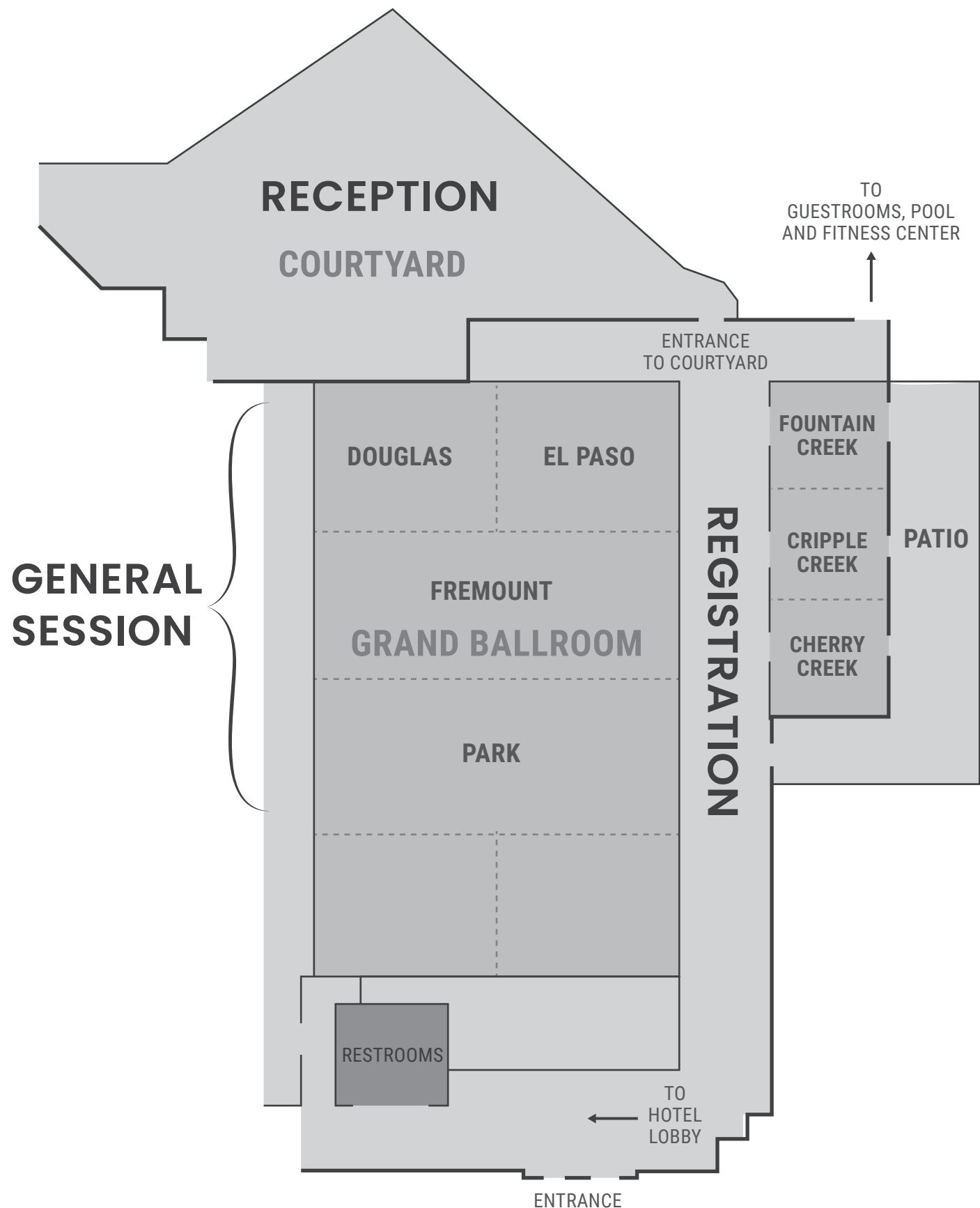
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Event Code of Conduct

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Venue Map



Agenda

Wednesday, August 14

- 6:30 am **Golf**
EISENHOWER GOLF COURSE, PRO SHOP, USAF ACADEMY
- 3:00 – 5:00 pm **Registration**
DOUBLETREE BY HILTON HOTEL COLORADO SPRINGS, GRAND BALLROOM FOYER
- 4:00 – 5:00 pm **Reception**
EISENHOWER GOLF COURSE, FALCON CLUB

Thursday, August 15

- 7:00 am – 5:00 pm **Registration**
DOUBLETREE BY HILTON HOTEL COLORADO SPRINGS, GRAND BALLROOM FOYER
- 7:30 – 8:30 am **Networking Breakfast**
GRAND BALLROOM FOYER
- 8:30 – 8:45 am **Opening Remarks**
GRAND BALLROOM
- Brig Gen Guy Walsh, USAF (Ret)**
Executive Vice President and COO, National Defense Industrial Association
- Kevin “Morty” Mortensen**
Chair, National Defense Industrial Association - Space Division
Vice President, Space and Cyber Initiatives, BAE Systems
- Tom Walker**
President, National Defense Industrial Association Rocky - Mountain Chapter
Director, LMGA-Colorado Springs, Lockheed Martin
- 8:45 – 9:30 am **Threat Update**
GRAND BALLROOM
- Rhett Butler**
Vice President, National Security Space Sector, ExoAnalytic Solutions
- 9:30 – 10:00 am **Commander’s Perspective**
GRAND BALLROOM
- Gen Stephen Whiting, USSF**
Commander, U.S. Space Command



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10:00 – 10:30 am

Networking Break

GRAND BALLROOM FOYER

10:30 – 11:30 am

Future Character of War – DC Perspectives

GRAND BALLROOM

Jennifer Stewart

Executive Vice President, Strategy and Policy, National Defense Industrial Association

Moderator

Dr. John Plumb

Former Assistant Secretary of Defense, Space Policy, Department of Defense

Hon. Kari Bingen

Former Principal Deputy Under Secretary of Defense, Intelligence, Department of Defense

Bill Adkins

Professional Staff Member, House Appropriations Committee, Defense Sub-Committee

11:30 am – 12:00 pm

Battlespace: Pivot to Protection

GRAND BALLROOM

CMSgt Jacob ‘Jake’ Simmons, USSF

Command Senior Enlisted Leader, U.S. Space Command

12:00 – 1:00 pm

Networking Lunch

GRAND BALLROOM FOYER

1:00 – 2:00 pm

Enabling Dynamic Space Operations – Industry Panel

GRAND BALLROOM

Mike Dickey

Founding Partner, Elara Nova

Moderator

Ben Reed

Chief Innovation Officer and Co-Founder, Quantum Space

Dan Bourque

Senior Engineering Specialist, Aerospace Corp

Israel Figueroa

Director of National Security Programs, Firefly Aerospace

Robert Hauge

President, Space Logistics/Northrop Grumman

2:00 – 3:00 pm

Combatant Command Perspectives on Space

GRAND BALLROOM

Maj Gen Harold “Punch” Moulton II, USAF (Ret)

Vice President, Stellar Advisors, Stellar Solutions, Inc.

Moderator

3:00 – 3:30 pm

Networking Break

GRAND BALLROOM FOYER

3:30 – 4:30 pm

U.S. Space Command Service Component – Panel

GRAND BALLROOM

Lt Gen Dave Buck, USAF (Ret)

President, BRPH Mission Solutions

Moderator

Lt Gen Douglas Schiess, USSF

Commander, U.S. Space Forces – Space and Combined Joint Force Space Component Commander, U.S. Space Command

BG John Dawber, USA

Deputy Commander for Operations, United States Army Space and Missile Defense Command

RADM Heidi Berg, USN

Deputy Commander, Navy Space Command and Deputy Commander, Fleet Cyber Command

4:30 – 4:45 pm

Closing Remarks

GRAND BALLROOM

Kevin “Morty” Mortensen

Chair, National Defense Industrial Association - Space Division

Vice President, Space and Cyber Initiatives, BAE Systems

4:45 – 6:00 pm

Networking Reception

DOUBLETREE BY HILTON HOTEL COLORADO SPRINGS COURTYARD

Friday, August 16 (Classified)

7:00 am – 12:00 pm

Registration

BOOZ ALLEN HAMILTON

7:30 – 8:30 am

Networking Breakfast

BOOZ ALLEN HAMILTON

8:30 – 8:45 am

Administrative and Opening Remarks

BOOZ ALLEN HAMILTON

Ron Grundman

Chair for the Space Symposium Breakfast

Master of Ceremony

Kevin “Morty” Mortensen

Chair, National Defense Industrial Association - Space Division

Vice President, Space and Cyber Initiatives, BAE Systems

Patrick Braker

Chief Engineer, Senior Associate, Booz Allen Hamilton

Tom Walker

President, Rocky Mountain Chapter of NDIA

Director, LMGA-Colorado Springs, Lockheed Martin

8:45 – 9:15 am

Current Threat

BOOZ ALLEN HAMILTON

John Lombardi

Senior Defense Intelligence Analyst, U.S. Space Command

9:15 – 9:45 am	Integrated Priority List and Joint Urgent Operational Needs BOOZ ALLEN HAMILTON Thomas Lockhart Director of the Capability and Resource Integration Directorate, USSPACECOM
9:45 – 10:15 am	Networking Break BOOZ ALLEN HAMILTON
10:15 – 11:45 am	Space Analysis Results BOOZ ALLEN HAMILTON Col Edward Ferguson, USSF Chief, Advanced Warfighter Capabilities and Resources Analysis Division; Director, SPACECOM Technical Analysis Group, USSPACECOM
11:45 am – 12:30 pm	Networking Lunch BOOZ ALLEN HAMILTON
12:30 – 1:00 pm	Fireside Chat – USSPACECOM Commander BOOZ ALLEN HAMILTON Jennifer Stewart Executive Vice President, Strategy and Policy, National Defense Industrial Association Gen Stephen Whiting, USSF Commander, U.S. Space Command
1:00 – 2:00 pm	Planning For the Future Fight – Panel BOOZ ALLEN HAMILTON Brig Gen Paul “Dino” Murray, USAF (Ret) Vice President, Stellar Advisors <i>Moderator</i> MG Brian Gibson, USA Director, Plans and Policy, USSPACECOM Maj Gen Paul Tedman Commander UK Space Command, Ministry of Defence BRIG Christopher Gardiner, AM Australian Theatre Joint Force Space Component Commander (JFSpCC) BGen Christopher Horner, RCAF Commander, 3 Canadian Space Division, Department of National Defence
2:00 – 2:15 pm	Closing Remarks BOOZ ALLEN HAMILTON Ron Grundman Chair for the Space Symposium Breakfast <i>Master of Ceremony</i>

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); all of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

Biographies



Gen Stephen Whiting, USAF

Commander, U.S. Space Command

Gen. Stephen N. Whiting is the Commander, U.S. Space Command, headquartered at

Peterson Space Force Base, Colo.

As the Commander of U.S. Space Command, General Whiting is responsible for defending U.S. and Allied interests in the space domain while providing space-enabled combat effects to joint warfighters around the globe. He exercises combatant command authority

over Soldiers, Marines, Sailors, Airmen, and Guardians operating ground and space-based systems around the world.

General Whiting is a 1989 distinguished graduate of the U.S. Air Force Academy with a degree in aeronautical engineering. He is a space operations officer and has commanded the 13th Space Warning Squadron; the 614th Air and Space Operations Center and Joint Space Operations Center; the 21st Space Wing; and the Combined Force Space Component Command and 14th Air Force.

General Whiting's staff assignments include positions at Headquarters U.S. Air Force; U.S. Space Command; U.S. Strategic Command; the Chief of Naval Operations' Strategic Studies Group; the Office of the Deputy Secretary of Defense; Headquarters Air Force Space Command; and Headquarters U.S. Space Force.

Prior to his current position, General Whiting was the Commander, Space Operations Command.



CMSgt Jacob 'Jake' Simmons, USSF

Command Senior Enlisted Leader, U.S. Space Command

Chief Master Sergeant Jacob "Jake" Simmons is the Command Senior Enlisted

Leader for United States Space Command at Peterson Space Force Base Colorado. U.S. Space Command is the Unified Combatant Command responsible for conducting operations in, from, and to space to deter conflict, and if necessary, defeat aggression, deliver space combat power for the Joint/Combined force, and defend U.S. vital interests with allies and partners.

As Command Senior Enlisted Leader, he advises the commander on mission effectiveness, professional development, and military readiness and training of all assigned and attached space forces enabling the preparation, generation, and

sustainment of combat-ready intelligence, cyber, space and combat support forces. Additionally, he advises the commander on matters influencing the health, welfare, morale and effective utilization of more than 18,000 assigned and attached professionals, presenting, preserving, and projecting space power around the globe.

Chief Simmons entered the Air Force on May 1, 1992. He has served in leadership positions at squadron, group, wing, major command and Air Staff, as well as joint and multi-national duties in United States Space Command, United States Southern Command, United States Strategic Command, and North American Aerospace Defense Command. On September 1, 2020, he transferred to the Space Force.

Chief Simmons has an extensive background in leveraging tactical to strategic space capabilities and effects, and significant human capital leadership and military installation operations experience. His range and depth of aerospace expertise includes: Global Missile Warning and Homeland Defense, Space Domain Awareness, Space Electronic Warfare, Military Satellite Communications, Global Positioning System, Operational Test and Evaluation, formal education and training, Aerospace Control and Warning Systems Drug Interdiction and Range Control operations, and manpower and assignment management.

Scan the QR code to see the full list of speaker biographies.





Lt Gen Douglas Schiess, USSF

Commander, United States Space Force

Lt. Gen. Douglas A. Schiess is the Commander, U.S. Space Forces - Space; and United

States Space Command's Combined Joint Force Space Component Commander, Vandenberg Space Force Base, California. General Schiess leads thousands of joint and combined personnel across 70 tactical units with a mission to plan, integrate, conduct and assess global space operations in order to deliver combat relevant space effects in, from, and to space for Combatant Commanders, Coalition partners, the Joint Force and the nation. The General plans and executes space operations through two command and control deltas and exercises operational control of assigned and attached

U.S. Space Forces including all or portions of six operational deltas. Additionally, Lt. Gen. Schiess controls five distinct and geographically dispersed operations centers, including the Combined Space Operations Center at Vandenberg SFB, California; the National Space Defense Center at Schriever SFB, Colorado; the Missile Warning Center at Cheyenne Mountain Space Force Station, Colorado; the Joint Overhead Persistent Infrared Planning Center at Buckley SFB, Colorado; and the Joint Navigation Warfare Center at Kirtland AFB, New Mexico.

Lt. Gen. Schiess entered the Air Force as a Distinguished Graduate of the Air Force Reserve Officer Training Corps at the University of California, Los Angeles in 1992, and transferred to the United States Space

Force in 2022. He has commanded the 4th Space Operations Squadron at Schriever AFB, Colorado; the 45th Operations Group at Cape Canaveral Air Force Station, Florida; the 21st Space Wing at Peterson AFB, Colorado; and the 45th Space Wing at Patrick AFB, Florida. He deployed to Al Udeid Air Base, Qatar, in support of operations Enduring Freedom, Resolute Support, and Inherent Resolve. His staff assignments include Headquarters Air Force Space Command, Headquarters Space Operations Command, the Air Staff and Office of the Secretary of the Air Force. Prior to his current assignment, Lt. Gen. Schiess was the Commander, Combined Force Space Component Command and Vice Commander, Space Operations Command



WOMEN IN DEFENSE 2024 National Conference

Register Today!

The 2024 Women In Defense (WID) National Conference will bring together more than 500 women from across the nation to network and learn from government and industry experts. WID's National Conference seeks to strengthen the defense industrial base by educating, empowering, and supporting a diverse and inclusive workforce. The 2024 conference theme, Foundations for the Future, emphasizes the goal of our National Conference: to build relationships and skills to help our nation and our friends, allies and partners thrive during a period of strategic competition.

September 24, 2024 | Arlington, VA | WomenInDefense.net



NDIA

UNDERSEA WARFARE

FALL CONFERENCE

Register Today!

Join us at this year's Undersea Warfare Fall Conference for an enriching experience where you will gain insights into the latest requirements and developments in undersea warfare, forge valuable connections, and be part of an influential community shaping the future of this critical domain. Don't miss this opportunity to broaden your understanding, enhance your professional network, and make a significant impact in the field of undersea warfare.

September 16 – 18, 2024 | Groton, CT | [NDIA.org/USW](https://ndia.org/USW)

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AM Networking Break

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PM Networking Break

SPA is a premier global provider of innovative solutions in support of complex national security programs and defense priorities. SPA's portfolio of differentiated capabilities and tools delivers a comprehensive range of solutions supporting the most critical programs for combatting threats, influencing long-term strategic priorities, and shaping policies at the highest levels. With over 2,000 professionals, SPA's employees are subject matter experts in numerous domains, including Land, Undersea, Surface and Air Warfare Operations; Intelligence Community, Radar and Sensor Systems; Unmanned Systems and Counter Systems; Defense Industrial Base and Economic Security; Space Systems; Ballistic Missile Systems; Cybersecurity Analysis and Policy; and Hypersonics. Awards include GovCon Contractor of the Year in 2022, Washington Post Top Workplace consecutively since 2014, and Department of Labor HIRE Vets Gold Medal for the past six consecutive years. SPA is a portfolio company of Arlington Capital Partners.



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Fall 2024 Integrated Program Management Division Forum

August 21 – 22, 2024 | Bethesda, MD



Women In Defense 2024 National Conference

September 24, 2024 | Arlington, VA



I/ITSEC 2024

The World's Largest Modeling, Simulation & Training Event

December 2 – 6, 2024 | Orlando, FL



2024 Undersea Warfare Fall Conference

September 16 – 18, 2024* | Groton, CT



26th Annual Expeditionary Warfare Conference

October 22 – 24, 2024 | Laurel, MD



2024

FUTURE FORCE CAPABILITIES

CONFERENCE & EXHIBITION

Armaments | Fuze | Integrated Precision Warfare Munitions | Robotics

September 24 – 27, 2024** (Distro D)
Virginia Beach, VA



27th Annual Systems & Mission Engineering Conference

October 27 – 31, 2024 | Norfolk, VA



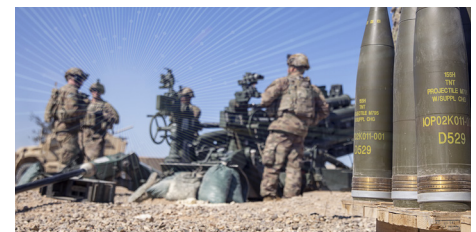
2024 Aircraft Survivability Symposium

November 5 – 7, 2024* | Monterey, CA



39th Annual National Logistics Forum

February 11 – 13, 2025 | Orlando, FL



Munitions Executive Summit

March 18 – 20, 2025 | Parsippany, NJ

*All Classified | **Partially Classified

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