

The NDIA logo is positioned in the top right corner of the image. It consists of the letters "NDIA" in a bold, white, sans-serif font. The background of the entire image is a blue-toned graphic featuring silhouettes of a group of business professionals standing in a line. Behind them are several glowing blue line graphs and bar charts, suggesting a financial or data-driven context. The overall aesthetic is professional and modern.

NDIA

Fall 2024 Integrated Program Management Division Meeting

August 21 – 22, 2024 | Bethesda, MD | NDIA.org/IPMDFall

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The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit **NDIA.org**

Get Involved

Learn more about NDIA's Divisions and how to join one at **NDIA.org/Divisions**



Leadership and Committees

Kim Herrington
Division Chair

Dan Bellovary
Division Vice Chair

Integrated Program Management Division

Who We Are

The Integrated Program Management Division promotes a strong industry-government working relationship to address disciplined program performance management methodologies for planning and executing programs to optimize outcomes. Disciplined program performance management methodologies include earned value management. The IPMD initiates and leads program management improvement initiatives with the DoD and other federal agencies for the mutual benefit of the industrial base and the government to understand and adapt to changes in the procurement environment

Event Information

Location

Lockheed Martin Center for Leadership Excellence
6801 Rockledge Drive
Bethesda, MD 20817

WiFi

Network: CORP-INTERNET
Password: LMguests

Attire

Civilian: Business Casual
Military: Uniform of the Day

Real-Time Crowd-Sourced Q&A



slido

Ask your question in the general session scanning the QR code or go to [Slido.com](https://slido.com)

Slido is an audience engagement platform that allows users to crowd-source top questions to drive meaningful conversations and increase crowd participation. Participants can up-vote the questions they would most like to hear discussed. Simply tap the thumbs-up button to up-vote a question. Top questions are displayed for the moderator and speaker to answer. **#IPMD24**

Survey and Participant List

You will receive via email a survey and list of participants (name and organization) after the conference. Please complete the survey to make our event even more successful in the future.

Event Contact

Tiffiney Smith

Meeting Manager
(703) 247-2554 | tsmith@NDIA.org

George Webster

Associate Director, Divisions
(703) 247-9493 | gwebster@NDIA.org

Harassment Statement

NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds for revoking access to the NDIA event.

Event Code of Conduct

NDIA's Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA), Emerging Technologies Institute (ETI), and Women In Defense (WID) meeting-related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, ETI, and WID are committed to providing a productive and welcoming environment for all participants. Visit [NDIA.org/CodeOfConduct](https://ndia.org/CodeOfConduct) to review the full policy.

Agenda

Tuesday, August 20

1:00 pm – 4:00 pm
All times are in EDT

Registration
FRONT LOBBY

Sponsored By  **CLEARPLAN**
Program Control & Earned Value Management

9:00 am – 12:00 pm

Division Board of Directors Meeting
BACKUS/COLEMAN

12:00 pm – 4:00 pm

Committee Meetings
LOOMIS

Integrated Program Management Committee Meetings

12:00 – 2:00 pm

Agile
LOOMIS

Andrea Nibert

Senior Project Manager, Leidos
Chair, Agile Committee, Integrated Program Management Division, NDIA

Jeremy Cote

Manager, ClearPlan
Co-Chair, Agile Committee, Integrated Program Management Division, NDIA

Join the IPMD Agile Committee for a committee working session. During the session we will discuss and provide input to the multiple artifacts we are working on in 2024. In addition, we will prepare for the Wednesday panel by facilitating an agile basics forum so attendees may apply the advanced planning and process integration panel discussions to their specific agile implementation.

2:00 – 3:00 pm

CSDR
LOOMIS

Yoko Alfaro

Financial Analysis, Boeing Financial Shared Services
Chair, CSDR Committee, Integrated Program Management Division, NDIA

Shelby Haugarth

Cost and Software Data Reporting (CSDR) lead and Liaison, RTX
Co-Chair, CSDR Committee, Integrated Program Management Division, NDIA

3:00 – 4:00 pm

Planning and Scheduling
LOOMIS

Lisa Hastings

Planning & Scheduling Resource Center (PSRC) Senior Manager, General Atomics Aeronautical Systems, Inc.
Chair, Planning and Scheduling Committee, Integrated Program Management Division, NDIA

Yancy Qualls

Engagement Director, Humphreys & Associates, Inc
Co-Chair, Planning and Scheduling Committee, Integrated Program Management Division, NDIA

1:00 – 3:00 pm **Division Board of Directors Meeting with Government**
BACKUS/COLEMAN

4:00 – 5:00 pm **Career Navigation: Strategies for Early Success
and Professional Growth**
(FOR FIRST TIME ATTENDEES AND EARLY CAREER ATTENDEES)
GILBRETH

5:15 – 6:15 pm **Reception & Exhibits**
ATRIUM AND RECEPTION HALL

Sponsored By



Wednesday, August 21

8:00 am – 5:00 pm **Registration**
FRONT LOBBY

Sponsored By



8:00 am – 9:00 am **Networking Continental Breakfast & Exhibits**
ATRIUM AND RECEPTION HALL

9:00 – 9:15 am **Call to Order & Agenda Review**
LM AUDITORIUM

Kim Herrington

Vice President, Government Finance, L3Harris
Chair, Integrated Program Management Division, NDIA

9:15 – 10:00 am **Lockheed Martin Sponsor Presentation**
LM AUDITORIUM

Jay Malave

Chief Financial Officer, Lockheed Martin Corporation

10:00 – 10:45 am **Rolling Wave Planning in Agile Environment**
LM AUDITORIUM

Ivan Bembers

EVM Focal Point, National Reconnaissance Office

10:45 – 11:15 am **Networking & Exhibit Break**
ATRIUM AND RECEPTION HALL

**NDIA****2024**

FUTURE FORCE CAPABILITIES

CONFERENCE & EXHIBITION

Armaments | Fuze | Integrated Precision Warfare | Munitions | Robotics

Join us at this year's Future Force Capabilities Conference and Exhibition, brought to you by NDIA's Armaments, Integrated Precision Warfare, Munitions Technology, Robotics, and Fuze communities. Connect with more than 800 thought leaders and explore offerings from 50+ exhibitors across eight diverse tracks of content. Help shape the future by participating in capabilities briefings, absorb keynote insights, participate in engaging panels, and more.

Register Today!

September 24 – 27, 2024 | Virginia Beach, VA | NDIAFFC.org

11:15 – 11:55 am

748 UPDATES

LM AUDITORIUM

Shane Olsen

Director, Program Controls, Northrop Grumman Mission Systems

Russell Rodewald

Senior Director, Enterprise Earned Value Service, RTX

11:55 am – 12:55 pm

Lunch & Exhibit Break

ATRIUM AND RECEPTION HALL

Sponsored By



12:55 – 1:35 pm

Multidimensional Portfolio Management

LM AUDITORIUM

John Driessnack

Faculty, Research on Portfolio and Performance Management, University of Maryland

1:35 – 2:15 pm

Performance Assessment Accuracy Rating (PAAR) – Accountability, Agility, & Confirmation of EVM's Cost-Saving Power

LM AUDITORIUM

Matthew Jones

Assistant Group Supervisor, Finance and Administration, Space Exploration Sector
The Johns Hopkins University Applied Physics Laboratory

2:15 – 2:45 pm

Networking & Exhibit Break

ATRIUM AND RECEPTION HALL

2:45 – 3:45 pm

IEAC Study Panel

LM AUDITORIUM

Ivan Bembers

EVM Focal Point, National Reconnaissance Office

Brian Kong

Office of Project Management, U.S. Department of Energy

Beth Corcoran

IPA Deputy Technical Warrant Holder, Department of Navy (DoN)
NAVAIR Cost & Schedule Analysis Department (EA&S)

Matthew Jones

Assistant Group Supervisor, Finance and Administration, Space Exploration Sector
The Johns Hopkins University Applied Physics Laboratory

3:45 – 4:25 pm

The Art of the Possible – Integrating Capability Delivery and Performance Measurement

LM AUDITORIUM

Andrea Nibert

Senior Project Manager, Leidos
Moderator

Ivan Bembers

EVM Focal Point, National Reconnaissance Office

Harold Hickman

Acquisition Data and Analytics, U.S. Department of Defense, Acting Deputy Director, Integrated Program Management

Emile Ettedgui

Senior Operations Analyst, U.S. Government Accountability Office

4:25 – 4:55 pm

Committee Reports

LM AUDITORIUM

Agile

Andrea Nibert

Senior Project Manager, Leidos
Chair, Agile Committee, Integrated Program Management Division, NDIA

Jeremy Cote

Manager, ClearPlan
Co-Chair, Agile Committee, Integrated Program Management Division, NDIA

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Planning and Scheduling Committee

Lisa Hastings

Planning & Scheduling Resource Center (PSRC) Senior Manager, General Atomics Aeronautical Systems, Inc.
Chair, Planning and Scheduling Committee, Integrated Program Management Division, NDIA

Yancy Qualls

Engagement Director, Humphreys & Associates, Inc
Co-Chair, Planning and Scheduling Committee, Integrated Program Management Division, NDIA

Guide Updates: Surveillance Guide

Dan Bellovary

JSF LiftSystem Business Manager, Rolls-Royce Corporation
Vice Chair, Integrated Program Management Division, NDIA

4:55 – 5:00 pm

Closing Remarks

LM AUDITORIUM

Kim Herrington

Vice President, Government Finance, L3Harris
Chair, Integrated Program Management Division, NDIA

5:00 – 6:00 pm

Reception & Exhibits

ATRIUM AND RECEPTION HALL

Sponsored By



Encore Analytics

8:00 am – 5:00 pm

Registration

FRONT LOBBY

Sponsored By



8:00 am – 9:00 am

Networking Continental Breakfast

ATRIUM AND RECEPTION HALL

9:00 – 9:05 am

Call to Order and Agenda Review

LM AUDITORIUM

Kim Herrington

Vice President, Government Finance, L3Harris
Chair, Integrated Program Management Division, NDIA

9:05 – 9:45 am

Policy Update NDIA

LM AUDITORIUM

Michael Seeds

Senior Director, Strategy and Policy, NDIA

9:45 – 10:15 am

Networking & Exhibit Break

ATRIUM AND RECEPTION HALL

10:15 – 11:00 am

Featured Speaker: API IPM Division Update

LM AUDITORIUM

Harold Hickman

Acquisition Data and Analytics, U.S. Department of Defense
Acting Deputy Director, Integrated Program Management

11:00 – 11:40 am

CAPE Discussion

LM AUDITORIUM

David Lyons

Director, Cost Data Support Group, OSD CAPE

11:40 am – 12:50 pm

Lunch & Exhibit Break

ATRIUM AND RECEPTION HALL

Sponsored By



12:50 – 1:35 pm

Scheduling's Most Controversial Topics

LM AUDITORIUM

Yancy Qualls

Engagement Director, Humphreys & Associates, Inc

Lisa Hastings

Planning & Scheduling Resource Center (PSRC) Senior Manager, General Atomics Aeronautical Systems, Inc.

1:35 – 2:35 pm

Clearinghouse

LM AUDITORIUM

Russell Rodewald

Senior Director, Enterprise Earned Value Service, RTX

Gary Humphreys

CEO and Founder, Humphreys & Associates, Inc.

2:35 – 3:00 pm

Networking & Exhibit Break

ATRIUM AND RECEPTION HALL

3:00 – 4:00 pm

Generative AI in Project Management

LM AUDITORIUM

Gary Troop

Co-Founder, Encore Analytics

4:00 – 4:45 pm

Use Cases for LLMs in Acquisition

LM AUDITORIUM

Brian Joseph

Deputy Director for Data Analytics

Acquisition Policy and Innovation (API)

4:45 – 4:50 pm

Closing Remarks

LM AUDITORIUM

Kim Herrington

Vice President, Government Finance, L3Harris

Chair, Integrated Program Management Division, NDIA

Spring 2025 Integrated Program Management Division Meeting

SAVE THE DATE!

April 23 – 24, 2025 | Atlanta, GA | [NDIA.org/Events](https://ndia.org/Events)

NDIA

Keynote Biographies

For a full list of speaker biographies, please visit the event page at NDIA.org/IPMD/Speakers



Harold Hickman

Acquisition Data and Analytics, U.S. Department of Defense, Acting Deputy Director, Integrated Program Management

Mr. Harold "Hal" Hickman is the Acting Deputy Director for the Integrated

Program Management (IPM), a division of the Acquisition Data and Analytics (ADA) office that serves as the Department of Defense (DoD) focal point for all policy, guidance, and competency relating to Earned Value Management (EVM)/IPM. He is serving in

this role as a rotation from the Department of the Navy (DON) where he is the Director of the Naval Center for EVM (CEVM). He has served as the Director of the Naval CEVM for four (4) years and has been with the office for seven (7) years.

He has 25 years of professional experience, working in Industry for 5 years and as a public servant in the DoD for the last 20

years. He started his DoD career with the Defense Contract Management Agency (DCMA) Maryland office in July 2004 and started working in EVM. He moved over to the DCMA Virginia office in February 2010 where he focused on conducting EVMS surveillances and compliances reviews. He served as a mentor to other DCMA Virginia EVM Specialists until joining the Naval CEVM in April 2017.



Ivan Bembers

EVM Focal Point, National Reconnaissance Office

Mr. Bembers is the National Reconnaissance Office (NRO) Earned Value Management

(EVM) Focal Point in the Cost and Acquisition Assessment Group (CAAG). He is responsible for leading effective use of Earned Value Management (EVM) across the agency, facilitating Integrated

Baseline Reviews, implementing agile and EVM integration best practices, performing independent assessments, as well as conducting EVM system implementation reviews. Over the last several years, he has led the development and completion of new research standardizing enterprise schedule analysis methods with data science for early warning analysis of program schedule delays requiring critical decision points for program

recovery, as well as improved independent schedule risk assessment methods. He has experience serving in EVM leadership roles across the US Intelligence Community for over 20 years. He is a recipient of the 2021 Defense Acquisition Workforce Individual Achievement Award for EVM and the 2021 Intelligence Community Resource and Financial Management Excellence in Innovation Performance Management Award.

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@NDIAMembership



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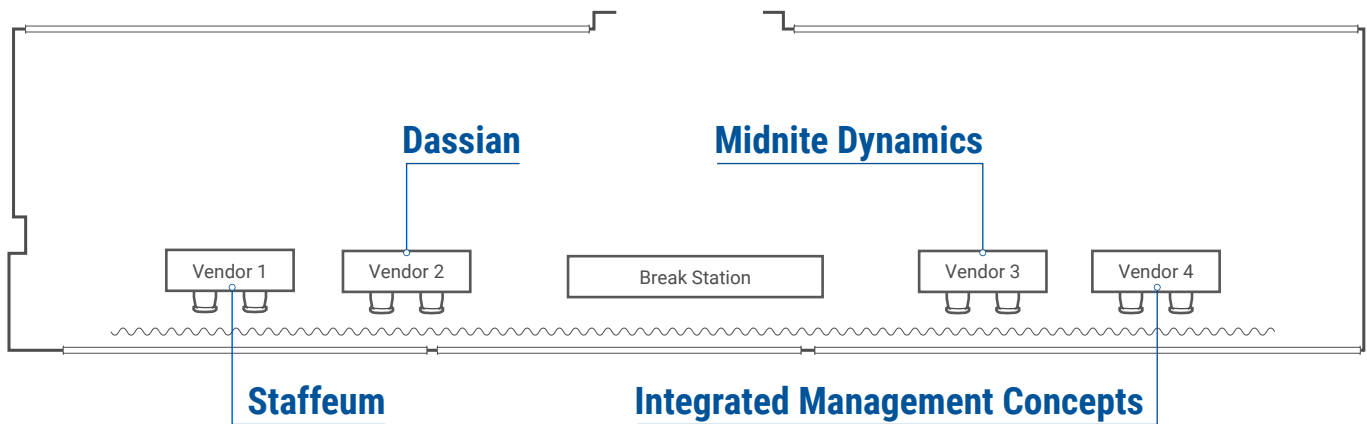


@NDIAToday

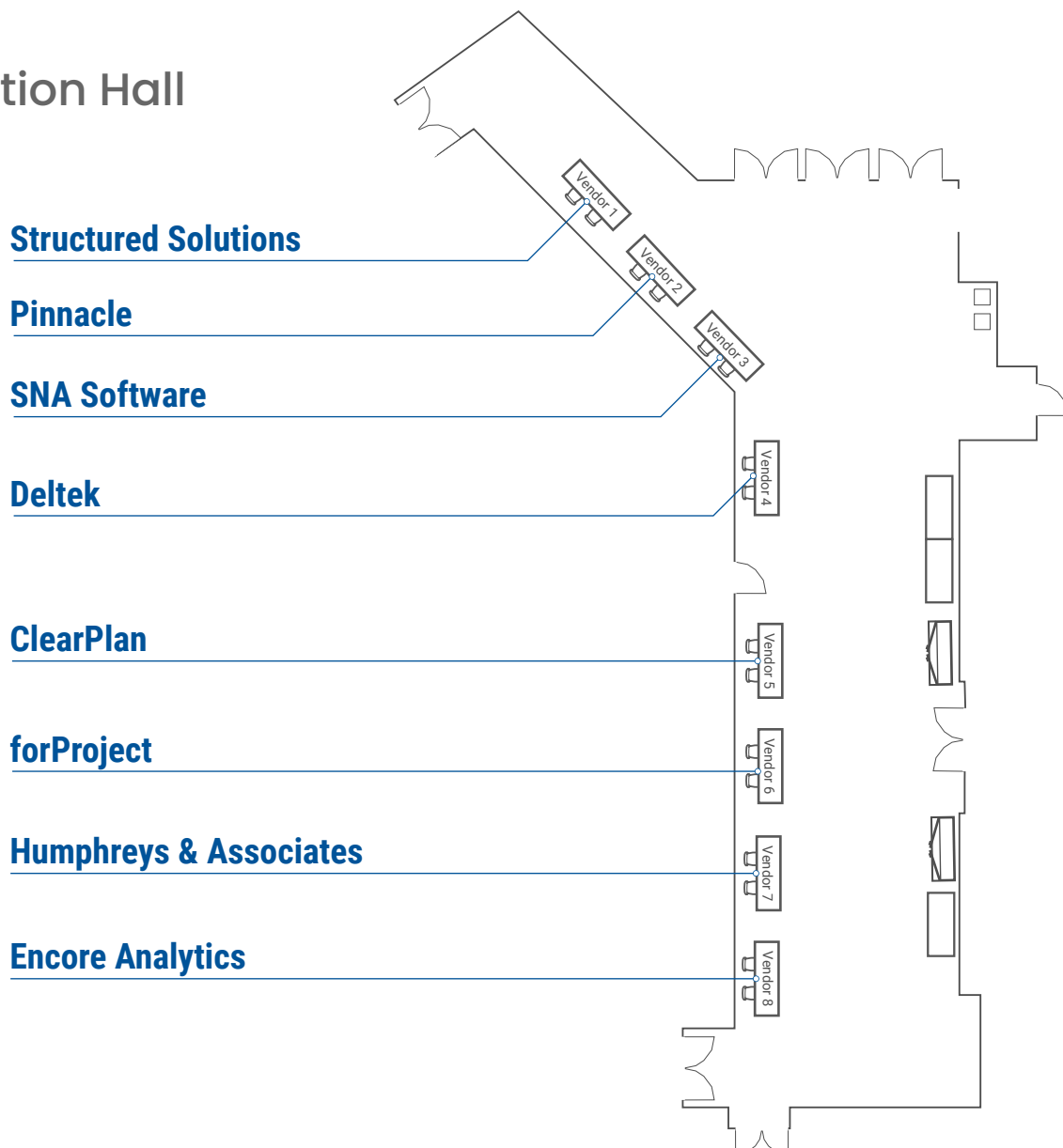
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Tabletop Exhibitors Floorplan

West Concourse



Reception Hall



Exhibitors by Company

Encore Analytics	8	Pinnacle	2
Humphreys and Associates.....	7	Structured Solutions	1
forProject.....	6	Integrated Management Concepts	4
Deltek	5	Midnite Dynamics	3
ClearPlan	4	Dassian.....	2
SNA Software.....	3	Staffeum	1

Exhibit Hours

Tuesday, August 20

4:00 pm – 6:00 pm

Wednesday, August 21

8:00 am – 6:00 pm

Thursday, August 22

8:00 am – 4:30 pm

Exhibitor Descriptions:

WEST CONCOURSE

Integrated Management Concepts 4

DecisionEdge is a software development company located in Austin, TX. We develop robust Enterprise Earned Value Management software for compliant EVM reporting and analysis. Our DecisionEdge WebEVM Enterprise EVM solution provides the critical and accurate information needed in real time to measure, forecast and improve performance while providing a 360-degree view of project status across the enterprise.

Midnite Dynamics 3

Midnite Dynamics is a very customer focused business dedicated to solving Industry “Pain-Points” delivering reliable software solutions, implementation, and technical support. Experts in Automated, Reliable, Sustainable and Reproducible CCDD Reporting; Best-In-Class DOE PARS DS00-DS22 DIQ Validations supporting schema 5.0.3; Best-In-Class DoD IPMDAR validations supporting DID, FFS, DEI and EVM-CR requirements.

Dassian 2

Dassian is more than just a software partner for Program Management tools in the Aerospace and Defense industry. We are a comprehensive federal contracting suite that provides solutions for earned value management, contract management, cost management, business intelligence, and more. Our innovative products help our clients optimize their performance, comply with industry standards, and achieve their goals. Our team is dedicated to delivering high-quality software and exceptional customer service. We are proud to be members of NDIA and to support the vital work of our clients.

Staffeum 1

Staffeum offers a comprehensive suite of professional services to enhance project management efficiency and profitability. As your trusted staffing partner, we provide highly qualified experts for all project execution phases, including planning and scheduling, project controls, tools support, and proposal pricing. Contact us to discover how we can support you!

RECEPTION HALL

Encore Analytics 8

Encore Analytics is the leading supplier of analytical tools for programs that utilize earned value management techniques to plan and control projects. Encore’s flagship product (Empower) enjoys a customer base that includes more than 13 government organizations, 16 government laboratories, and over 24 large NASA, DOE, DoD, and Intelligence Community (IC) suppliers. Further, 4 out of 5 of the largest US Defense firms rely on Empower to proactively manage complex programs. Empower is also used by the Defense Acquisition University (DAU) to train analysts on integrated program management. Empower is compatible with a host of earned value and schedule management tools.

Humphreys & Associates 7

Humphreys & Associates is the industry authority in EVMS and integrating performance measurement techniques into project management practices. For over 40 years, we have advocated and promoted integrating technical, schedule, and cost with risk components to achieve the full benefit of using performance management for enhanced project visibility and control.

forProject

6

forProject Technology provides powerful, easy-to-use Earned Value Management (EVMS) software and schedule analysis tools to help companies and agencies meet EVMS guidelines. The forProject software integrates with Microsoft Project, Primavera P6 and with SAP, Oracle, CostPoint, Unanet and other leading ERP tools for more effective program management.

Deltek

5

Better software means better projects. Deltek is the leading global provider of enterprise software and information solutions for project-based businesses. More than 30,000 organizations and millions of users in over 80 countries around the world rely on Deltek for superior levels of project intelligence, management and collaboration. Our industry-focused expertise powers project success by helping firms achieve performance that maximizes productivity and revenue. deltek.com.

ClearPlan

4

ClearPlan is the go-to company for effective Program Controls, Earned Value Management, Hands-on Training, and support of high-performance business management systems. ClearPlan has over 200 employees, 100+ clients, in nearly 30 U.S. States, and over 15 Training courses using our proprietary dataset. Follow us on LinkedIn. Visit us at: www.clearplanconsulting.com.

SNA Software

3

SNA Software delivers market-tested PPM integration with EnvisionData, a COTS open-data IPMR and IPMDAR ETL application; Proteus Envision, a no-code/low-code application configuration environment with a comprehensive library of purpose-built applications which address the needs of all PPM domains; and RiskyProject, the best value in integrated project cost and schedule analysis.

Pinnacle

2

Founded in 1993, Pinnacle is the premier provider of project-focused business management solutions. Our team has extensive experience integrating best-of-class Enterprise Project Management, Project Portfolio Management, and Integrated Program Management Systems. Over 200 companies and government agencies have selected Pinnacle to improve management of projects, programs, and people across the enterprise.

Structured Solutions

1

Structured Solutions, Inc. (SSI) provides solutions for Master Schedulers, Project Managers, and their teams. SSI Tools helps thousands of Microsoft Project users plan and analyze their schedules more efficiently and effectively. SSI Trainers and Consultants are hands on professionals who tackle anything from proposal development, program execution, and closeout.



WOMEN IN DEFENSE

2024 National Conference

Register Today!

The 2024 Women In Defense (WID) National Conference will bring together more than 500 women from across the nation to network and learn from government and industry experts. WID's National Conference seeks to strengthen the defense industrial base by educating, empowering, and supporting a diverse and inclusive workforce. The 2024 conference theme, Foundations for the Future, emphasizes the goal of our National Conference: to build relationships and skills to help our nation and our friends, allies and partners thrive during a period of strategic competition.

September 24, 2024 | Arlington, VA | WomenInDefense.net

Sponsor Descriptions



A global defense tech company, we are driving innovation and advancing scientific discovery. Our all-domain mission solutions and 21st Century Security vision accelerate the delivery of transformative technologies to ensure those we serve always stay ahead of ready.



ClearPlan is the go-to company for effective Program Controls, Earned Value Management, Hands-on Training, and support of high-performance business management systems. ClearPlan has over 200 employees, 100+ clients, in nearly 30 U.S. States, and over 15 Training courses using our proprietary dataset. Follow us on LinkedIn. Visit us at: www.clearplanconsulting.com

Deltek

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Intra Management Solutions offers best-in-class services and staffing, including integrated program management, earned value management, project planning and controls, and more. We enable businesses to meet their EVM requirements with a roadmap to organizational readiness. Our customized EVM solutions enable data-driven decision making and contract compliance.



Cora is transforming project portfolio management (PPM) in Aerospace & Defense by providing the industry with a single, integrated platform. It consolidates legacy systems and gives program and control account managers an advanced workbench that seamlessly integrates scheduling, costs, reporting and resources. Our customers manage projects worth over \$100 billion.



Leading the Way in Engagement, Networking, and National Defense

Plan Ahead for Success | 2024 - 2025 Featured Meetings, Conferences, and Events



2024 Undersea Warfare Fall Conference

September 16 – 18, 2024* | Groton, CT



26th Annual Expeditionary Warfare Conference

October 22 – 24, 2024* | Laurel, MD



39th Annual National Logistics Forum

February 11 – 13, 2025 | Orlando, FL



2024 FUTURE FORCE CAPABILITIES CONFERENCE & EXHIBITION

Armaments | Fuze | Integrated Precision Warfare
Munitions | Robotics

September 24 – 27, 2024** (Distro D)
Virginia Beach, VA



27th Annual Systems & Mission Engineering Conference

October 27 – 31, 2024 | Norfolk, VA



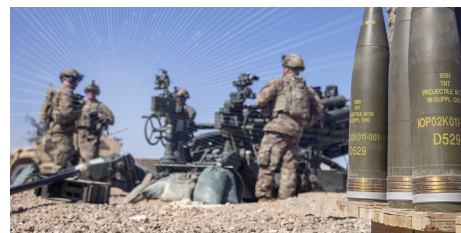
2025 Tactical Wheeled Vehicles Conference

February 24 – 26, 2025 | Reston, VA



2024 Aircraft Survivability Symposium

November 5 – 7, 2024* | Monterey, CA



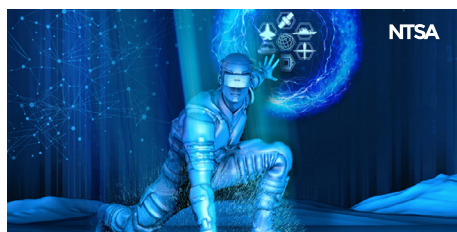
Munitions Executive Summit

March 18 – 20, 2025 | Parsippany, NJ



Women In Defense 2024 National Conference

September 24, 2024 | Arlington, VA



I/ITSEC 2024

December 2 – 6, 2024 | Orlando, FL



Spring 2025 Integrated Program Management Division Forum

April 23 – 24, 2025 | Atlanta, GA

*All Classified | **Partially Classified

Visit [NDIA.org/Events](https://www.ndia.org/Events) for more information on all of our meetings, conferences, and events