



NDIA



Average Growth

Year	Average Growth
2012	-1.50
2013	-1.00
2014	-0.50
2015f	0.00
2016f	-2.50

2012 2013 2014 2015f 2016f



Spring 2024 Integrated Program Management Division Meeting

March 13 – 14, 2024 | Tucson, AZ | NDIA.org/IPMDSpring

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Who We Are

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit NDIA.org

Get Involved

Learn more about NDIA's Divisions and how to join one at NDIA.org/Divisions



Leadership and Committees

Kim Herrington
Division Chair

Russell Rodewald
Vice Chair, Strategy

Dan Bellovary
Vice Chair, Operations

Integrated Program Management

Who We Are

The Integrated Program Management Division promotes a strong industry-government working relationship to address disciplined program performance management methodologies for planning and executing programs to optimize outcomes. Disciplined program performance management methodologies include earned value management. The IPMD initiates and leads program management improvement initiatives with the DoD and other federal agencies for the mutual benefit of the industrial base and the government to understand and adapt to changes in the procurement environment.

Event Information

Location

El Conquistador Tucson, A Hilton Resort
10000 N Oracle Road
Tucson, AZ 85704

WiFi

Network: Hilton_Meetings
Password: IPMD24

Attire

Civilian: Business
Military: Uniform of the Day

REAL-TIME Q&A



Slido is an audience engagement platform that allows users to crowd-source top questions to drive meaningful conversations and increase crowd participation. Participants can up-vote the questions they would most like to hear discussed. Simply tap the thumbs-up button to up-vote a question. Top questions are displayed for the moderator and speaker to answer. Ask your question in sessions by going to Sli.do! Scan QR code to access Slido #IPMD24.



Survey and Participant List

You will receive via email a survey and list of participants (name and organization) after the conference. Please complete the survey to make our event even more successful in the future

Event Contact

Tiffiney Smith
Meeting Manager
(703) 247-2554
tsmith@NDIA.org

Carizza Gutierrez
Associate Director, Divisions
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Harassment Statement

NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds for revoking access to the NDIA event.

Event Code of Conduct

NDIA's Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA), Emerging Technologies Institute (ETI), and Women In Defense (WID) meeting-related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, ETI, and WID are committed to providing a productive and welcoming environment for all participants. Visit [NDIA.org/CodeOfConduct](https://www.ndia.org/CodeOfConduct) to review the full policy.

Agenda

Tuesday, March 12

1:00 pm – 4:00 pm
All times are in EDT

Registration
AGAVE DESK

SPONSORED BY  CLEARPLAN

6:00 – 9:00 pm

Exhibit Set Up

9:00 am – 4:00 pm

Committee Meetings
ORO VALLEY

9:00 am - 4:00 pm

EFCOG Meeting
JOSHUA TREE

9:00 am – 12:00 pm

Division Board of Director Meeting
CORONADO BALLROOM

1:00 – 3:00 pm

Division Board of Director Meeting with Government
CORONADO BALLROOM

Integrated Program Management Division Committee Meetings

2:00 – 3:00 pm

CSDR Committee
ORO VALLEY

Yoko Alfaro
CSDR Committee Chair
Financial Analysis, Boeing Financial Shared Services

3:15 – 4:00 pm

Planning and Scheduling Committee
ORO VALLEY

Lisa Hastings
Planning & Scheduling Resource Center (PSRC) Senior Manager, General Atomics Aeronautical Systems, Inc.

Yancy Qualls
Engagement Director, Humphreys & Associates, Inc

5:00 – 6:00 pm

Reception
SUNDANCE COURTYARD

8:00 am – 6:30 pm

Registration

AGAVE DESK

SPONSORED BY  CLEARPLAN

8:00 – 9:00 am

Networking Breakfast & Exhibits

TURQUOISE III

9:00 – 9:15 am

Call to Order & Agenda Review

TURQUOISE I & II

Kim Herrington

Vice President, Government Finance, L3Harris Technologies
Chair, Integrated Program Management Division, NDIA

9:15 – 10:00 am

Thoughts on Program Management in a Broader Context

TURQUOISE I & II

Maj Gen David Abba, USAF

Director of Special Programs and Director, Department of Defense Special Access Program Central Office

10:00 – 11:00 am

DCMA Updates

TURQUOISE I & II

Bill Weisler

EVMS and Program Management Expert, Defense Contract Management Agency (DCMA)

Gordon Gonzalez

Operations Research Analyst/EVMS Specialist, Defense Contract Management Agency (DCMA)

11:00 – 11:30 am

Networking & Exhibit Break

TURQUOISE III

11:30 am – 12:10 pm

Clearinghouse Committee Updates

TURQUOISE I & II

Russell Rodewald

Senior Director, Enterprise Earned Value Service, Raytheon Technologies

Gary Humphreys

CEO and Founder, Humphreys & Associates, Inc.

12:10 – 12:25 pm

Candidate Presentation & Voting

TURQUOISE I & II

Gary Humphreys

CEO and Founder, Humphreys & Associates, Inc.
Moderator

12:25 – 1:25 pm

Lunch & Exhibit Break

TURQUOISE III

SPONSORED BY  SNA Software

1:25 – 2:00 pm

Advancing the State of EVMS: DoE Earned Value Management System Overview And Panel

TURQUOISE I & II

Andrea Gilstrap

Manager, Project Controls/Project Management Policy and Assurance, Idaho National Laboratory
Moderator

Doug Marbourg

Director, EVMS Training and Surveillance, Los Alamos National Laboratory, New Mexico

Greg Smith

Engagement Director, Humphreys & Associates

Brian Kong

Office of Project Management, U.S. Department of Energy

Amber Young

Physical Scientist, U.S. Department of Energy Office of PM

Kevin Carney

Program Analyst, U.S. Department of Energy

2:00 – 3:00 pm

AI Enabled Program Management Panel

TURQUOISE I & I

Scott Thompson

Partner, Global Aerospace and Defense Leader, PwC
Moderator

Alexandra Psaris

Director, Digital Transformation/AI, PwC

Kim Herrington

Vice President, Government Finance, L3Harris Technologies

3:00 – 3:30 pm

Networking & Exhibit Break

TURQUOISE III

3:30 – 4:00 pm

748 UPDATES

TURQUOISE I & II

Shane Olsen

Director, Program Controls, Northrop Grumman Mission Systems

4:00 – 4:40 pm

Smart Moves: Real-World Magic for Practical Minds using AI Panel

TURQUOISE I & II

Tim Fritz

Business Development Director/Consultant, AzTech International, LLC
Moderator

Luis Contreras

President, AzTech International, LLC

Elias Cooper

Technology Lead, AzTech International, LLC

Craig Haseler

Team Lead, DOE PARS

Amber Young

Physical Scientist, DOE Office of PM

4:40 – 5:15 pm

Committee Reports

TURQUOISE I & II

Agile Committee

Andrea Nibert

CAM, Program Management, Earned Value Management Analyst, Leidos

Planning and Scheduling Committee

Lisa Hastings

Planning & Scheduling Resource Center (PSRC) Senior Manager, General Atomics Aeronautical Systems, Inc.

Yancy Qualls

Engagement Director, Humphreys & Associates, Inc

Guides Updates

Scalability Guide

Tracie Thompson

Director, Program Excellence, L3Harris Technologies

Surveillance Guide

Dan Bellovary

JSF LiftSytem Business Manager, Rolls-Royce Corporation

5:15 – 5:20 pm

Closing Remarks

TURQUOISE I & II

Kim Herrington

Vice President, Government Finance, L3Harris Technologies

Chair, Integrated Program Management Division, NDIA

5:30 – 6:30 pm

Reception & Exhibits

POOLSIDE COURTYARD & TURQUOISE III

SPONSORED BY



Encore Analytics

Thursday, March 14

8:00 – 4:00 pm

Registration

AGAVE DESK

SPONSORED BY



CLEARPLAN

8:00 – 9:00 am

Networking Breakfast

TURQUOISE III

9:00 – 9:05 am

Call to Order and Agenda Review

TURQUOISE I & II

Kim Herrington

Vice President, Government Finance, L3Harris Technologies

Chair, Integrated Program Management Division, NDIA

9:05 – 9:45 am **The Speed of Project Management for Agile Methods**
TURQUOISE I & II

Ivan Bembers
EVM Focal Point, National Reconnaissance Office

9:45 – 10:15 am **Networking & Exhibit Break**
TURQUOISE III

10:15 – 10:45 am **NASA Update**
TURQUOISE I & II

Jon Fleming
EVM Program Executive, National Aeronautics & Space Administration

10:45 – 11:45 am **Industry Brainstorming on Digital Environments Panel**
TURQUOISE I & II

Kim Herrington
Vice President, Government Finance, L3Harris Technologies
Moderator

Shane Olsen
Director, Program Controls, Northrop Grumman Mission Systems

Dale Gillam
Corporate Director, EVM and Scheduling, Leidos

Nicole Goodman
Director, Aero Earned Value Management, Lockheed Martin

Tej Sujlana
Director, Program Performance Management, General Dynamics Mission Systems

Russell Rodewald
Senior Director, Enterprise Earned Value Service, Raytheon Technologies

11:45 am – 12:45 pm **Lunch & Exhibit Break**
TURQUOISE III

12:45 – 1:10 pm **IPMDAR Committee**
TURQUOISE I & II

Ravi Shah
Finance Director, Program Assessment and Evaluation, Lockheed Martin

Melissa Elliot
Deputy Director, EVM Services, Raytheon

1:10 – 2:00 pm

Subcontract Flow-Down

TURQUOISE I & II

Lisa McGee

Director, Program Management (Exploration Technology), Honeybee Robotics
Moderator

John McGregor

Manager EVMS, GE Aerospace

Tracie Thompson

Director, Program Excellence and Systems Company GM, L3Harris Technologies

Dan Bellovary

JSF LiftSystem Business Manager, Rolls-Royce Corporation

2:00 – 2:30 pm

Networking & Exhibit Break

TURQUOISE III

2:30 – 3:10 pm

Featured Speaker: OSD Acquisition Data Analytics Updates

TURQUOISE I & II

Harold Hickman

Acting Deputy Director, Integrated Program Management, Acquisition Data and Analytics, U.S. Department of Defense

3:10 – 4:10 pm

Cyber Security in a Program World

TURQUOISE I & II

Ed Fuller

Senior Executive, Government Cyber Security, Oracle IGIU Construction & Engineering

4:10 – 4:15 pm

Closing Remarks

TURQUOISE I & II

Kim Herrington

Vice President, Government Finance, L3Harris Technologies
Chair, Integrated Program Management Division, NDIA

Monday, March 18 Virtual

1:00 – 3:00 pm EST

IPMD Board Meeting Recap

VIRTUAL

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

Biographies



Maj Gen David Abba, USAF

Director of Special Programs, Department of Defense Special Access Program Central Office

Maj Gen David W. Abba is the Director of Special Programs and the Director of the Department of Defense Special Access Program Central Office (DoD SAPCO), the Pentagon, Arlington, VA. He serves under the authority, direction, and control of the Deputy Secretary of Defense for all programs protected under special access controls in order to acquire and deploy operational and intelligence capabilities to warfighters

worldwide. Additionally, Maj Gen Abba chairs the Low Observable/Counter Low Observable Tri-Service Committee.

Maj Gen Abba earned his commission through the United States Air Force Academy in 1995 with a Bachelor of Science in Human Factors Engineering. He has held a variety of flying assignments at the squadron, group and wing level, including serving as the weapons officer for the 58th Fighter Squadron at Eglin Air Force Base, FL; director of operations for the 27th Fighter Squadron and commander of the 94th Fighter Squadron, both at Langley

AFB, Virginia; commander of the 3rd Operations Group at Joint Base Elmendorf-Richardson, Alaska; and commander of the 53rd Wing, Eglin Air Force Base, FL. The general's staff assignments include Airpower Strategist in Project CHECKMATE, Assistant Executive Officer to the Air Force Chief of Staff, and Senior Air Force Strategy Advisor in the Office of the Under Secretary of Defense for Policy. Prior to his current assignment, Maj Gen Abba was the Director of the F-35 Integration Office, Headquarters United States Air Force, the Pentagon, Arlington, VA.



Harold Hickman

Acting Deputy Director, Integrated Program Management, Acquisition Data and Analytics, U.S. Department of Defense

Harold "Hal" Hickman is the Acting Deputy Director for the Integrated Program Management (IPM), a division of the Acquisition Data and Analytics (ADA) office that serves as the Department of Defense (DoD) focal point for all policy, guidance, and competency relating to Earned Value Management (EVM)/IPM. He is serving in

this role as a rotation from the Department of the Navy (DON) where he is the Director of the Naval Center for EVM (CEVM). He has served as the Director of the Naval CEVM for four years and has been with the office for seven years.

He has 25 years of professional experience, working in Industry for five years and as a public servant in the DoD for the last 20

years. He started his DoD career with the Defense Contract Management Agency (DCMA) Maryland office in July 2004 where he started working in EVM. He moved over to the DCMA Virginia office in February 2010 where he focused on conducting EVMS surveillances and compliances reviews. He served as a mentor to other DCMA Virginia EVM Specialists until joining the Naval CEVM in April 2017.

2024 DLA SUPPLY CHAIN ALLIANCE

CONFERENCE & EXHIBITION

April 23 – 24, 2024 | Columbus, OH | [NDIA.org/DLA24](https://www.ndia.org/DLA24)



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Planisware is a leading business-to-business (“B2B”) provider of Software-as-a-Service (“SaaS”) in the rapidly growing Project Economy. Planisware’s mission is to provide solutions that help organizations transform how they strategize, plan and deliver their projects, project portfolios, programs and products. Clients include large international companies, medium-sized businesses and public sector entities.



REGISTRATION AND LANYARDS

ClearPlan is the go-to company for effective Program Controls, Earned Value Management, Hands-on Training, and support of high-performance business management systems. ClearPlan has over 200 employees, 100+ clients, in nearly 30 U.S. States, and over 15 Training courses using our proprietary dataset. Follow us on LinkedIn. Visit us at: www.clearplanconsulting.com.



Encore Analytics

RECEPTION

Encore Analytics is the leading supplier of analytical tools for programs that utilize earned value management techniques to plan and control projects. Encore’s flagship product (Empower) enjoys a customer base that includes more than 13 government organizations, 16 government laboratories, and over 24 large NASA, DOE, DoD, and Intelligence Community (IC) suppliers. Further, 4 out of 5 of the largest US Defense firms rely on Empower to proactively manage complex programs. Empower is also used by the Defense Acquisition University (DAU) to train analysts on integrated program management. Empower is compatible with a host of earned value and schedule management tools.



CONTRIBUTING

Intra Management Solutions offers best-in-class services and staffing, including integrated program management, earned value management, project planning and controls, and more. We enable businesses to meet their EVM requirements with a roadmap to organizational readiness. Our customized EVM solutions enable data-driven decision making and contract compliance.



CONTRIBUTING

The Program Lifecycle Company provides competitive advantages across your program lifecycle. We support new business acquisition via market assessments, competitive assessment and price-to-win, capture support, proposal management and development, color teams, orals coaching, contract execution with program management, program planning and controls, EVMS, and technical management and engineering support.



LUNCH

SNA Software delivers market-tested PPM integration with EnvisionData, a COTS open-data IPMR and IPMDAR ETL application; Proteus Envision, a no-code/low-code application configuration environment with a comprehensive library of purpose-built applications which address the needs of all PPM domains; and RiskyProject, the best value in integrated project cost and schedule analysis.



CONTRIBUTING

Structured Solutions, Inc. (SSI) provides solutions for Master Schedulers, Project Managers, and their teams. SSI Tools helps thousands of Microsoft Project users plan and analyze their schedules more efficiently and effectively. SSI Trainers and Consultants are hands on professionals who tackle anything from proposal development, program execution, and closeout..

Exhibitors by Company

Barbecana	5	Pinnacle Management.....	12
ClearPlan LLC.....	2	Planisware	6
Deltek	13	ProjStream	11
Encore Analytics LLC.....	1	SNA Software.....	16
ForProject	18	Structured Solutions	15
Humphreys & Associates	17		
Intra Management Solutions.....	4		
K2 Consulting.....	7		
Midnite Dynamics	3		
Oracle	5		

Exhibit Hall Hours

Wednesday, March 13 **Thursday, March 14**
 8:00 am – 6:30 pm 8:00 am – 4:00 pm

Exhibitor Descriptions

Barbecana

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Barbecana Inc., from Houston, Texas, is focused on helping projects produce more realistic forecasts. Their Full Monte SRA software is trusted by all major US and European organizations in the Aerospace and Defense sector to quantify the effect of Uncertainty and Risk and look for opportunities to improve.

ClearPlan

2

ClearPlan is the go-to company for effective Program Controls, Earned Value Management, Hands-on Training, and support of high-performance business management systems. ClearPlan has over 200 employees, 100+ clients, in nearly 30 U.S. States, and over 15 Training courses using our proprietary dataset. Follow us on LinkedIn. Visit us at: www.clearplanconsulting.com.

Deltek

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Encore Analytics

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Encore Analytics is the leading supplier of analytical tools for programs that utilize earned value management techniques to plan and control projects. Encore's flagship product (Empower) enjoys a customer base that includes more than 13 government organizations, 16 government laboratories, and over 24 large NASA, DOE, DoD, and Intelligence Community (IC) suppliers. Further, 4 out of 5 of the largest US Defense firms rely on Empower to proactively manage complex programs. Empower is also used by the Defense Acquisition University (DAU) to train analysts on integrated program management. Empower is compatible with a host of earned value and schedule management tools.

forProject

18

forProject Technology provides powerful, easy-to-use Earned Value Management (EVMS) software and schedule analysis tools to help companies and agencies meet EVMS guidelines. The forProject software integrates with Microsoft Project, Primavera P6 and with SAP, Oracle, CostPoint, Unanet and other leading ERP tools for more effective program management.

Humphreys & Associates

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Humphreys & Associates is the industry authority in EVMS and integrating performance measurement techniques into project management practices. For over 40 years, we have advocated and promoted integrating technical, schedule, and cost with risk components to achieve the full benefit of using performance management for enhanced project visibility and control.

Intra Management Solutions

4

Intra Management Solutions offers best-in-class services and staffing, including integrated program management, earned value management, project planning and controls, and more. We enable businesses to meet their EVM requirements with a roadmap to organizational readiness. Our customized EVM solutions enable data-driven decision making and contract compliance.

K2 Consulting

7

Your Trusted Partner for Integrated Project Controls. K2 specializes in developing comprehensive solutions for complex programs, ensuring clarity, predictability, and timely problem-solving. Our services include Scheduling, Earned Value Management, Risk Management, and Claims expertise, backed by a proven track record. Partner with K2 for peace of mind and project success.

Midnite Dynamics

3

Midnite Dynamics is a very customer focused business dedicated to solving Industry "Pain-Points," delivering reliable software solutions, implementation, and technical support. Experts in Automated, Reliable, Sustainable, and Reproducible CCDR Reporting; Best-In-Class DoD IPMDAR validations supporting DID, FFS, DEI and EVM-CR requirements; Best-In-Class DOE PARS CPP JSON Schema v5-0-1 validations.

Oracle

5

Oracle delivers a comprehensive project delivery platform that project leaders rely on for visibility, control, & security needed to drive performance and mitigate risk across processes and projects. Scalable solutions enable digital transformation for teams that plan, build, and operate critical assets, improving efficiency, collaboration, & change control across the project lifecycle.

Pinnacle Management

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Founded in 1993, Pinnacle is the premier provider of project-focused business management solutions. Our team has extensive experience integrating best-of-class Enterprise Project Management, Project Portfolio Management, and Integrated Program Management Systems. Over 150 companies and government agencies have selected Pinnacle to improve management of projects, programs, and people across the enterprise.

Planisware

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ProjStream

11

Structured Solutions, Inc. (SSI) provides solutions for Master Schedulers, Project Managers, and their teams. SSI Tools helps thousands of Microsoft Project users plan and analyze their schedules more efficiently and effectively. SSI Trainers and Consultants are hands on professionals who tackle anything from proposal development, program execution, and closeout.

SNA Software

16

SNA Software delivers market-tested PPM integration with EnvisionData, a COTS open-data IPMR and IPMDAR ETL application; Proteus Envision, a no-code/low-code application configuration environment with a comprehensive library of purpose-built applications which address the needs of all PPM domains; and RiskyProject, the best value in integrated project cost and schedule analysis.

Structured Solutions

15

Structured Solutions, Inc. (SSI) provides solutions for Master Schedulers, Project Managers, and their teams. SSI Tools helps thousands of Microsoft Project users plan and analyze their schedules more efficiently and effectively. SSI Trainers and Consultants are hands on professionals who tackle anything from proposal development, program execution, and closeout.



Leading the Way in Engagement, Networking, and National Defense

Plan Ahead for Success | 2024 Featured Meetings, Conferences, and Events



2024 Undersea Warfare Spring Conference

March 18 – 20, 2024* | San Diego, CA



DLA Supply Chain Alliance Conference & Exhibition

April 23 – 24, 2024 | Columbus, OH



Women In Defense 2024 National Conference

September 24, 2024 | Arlington, VA



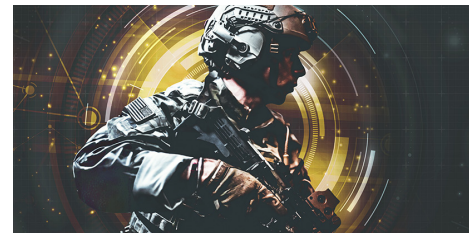
2024 Munitions Executive Summit

March 19 – 20, 2024 | Parsippany-Troy Hills, NJ



Department of the Air Force Modeling & Simulation Summit 2024

May 7 – 9, 2024 | San Antonio, TX



2024 Future Force Capabilities Conference & Exhibition

September 24 – 27, 2024** (Distro D) | Virginia Beach, VA



2024 Human Systems Conference

March 21 – 22, 2024 | Arlington, VA



MODSIM World 2024

May 20 – 22, 2024 | Norfolk, VA



27th Annual Systems & Mission Engineering

October 27 – 31, 2024 | Norfolk, VA



2024 Missile Defense Conference

April 16 – 17, 2024* | Washington, DC



2024 CBRN Defense Conference & Exhibition

June 24 – 26, 2024 | Baltimore, MD



I/ITSEC 2024

December 2 – 6, 2024 | Orlando, FL

*All Classified | **Partially Classified

Visit [NDIA.org/Events](https://www.ndia.org/Events) for more information on all of our meetings, conferences, and events