WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA’s membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit NDIA.org.

INTEGRATED PROGRAM MANAGEMENT

WHO WE ARE

The Integrated Program Management Division promotes a strong industry-government working relationship to address disciplined program performance management methodologies for planning and executing programs to optimize outcomes. Disciplined program performance management methodologies include earned value management. The IPMD initiates and leads program management improvement initiatives with the DoD and other federal agencies for the mutual benefit of the industrial base and the government to understand and adapt to changes in the procurement environment.

OUR OBJECTIVES

• Collaborate with key stakeholders. The division proactively engages and participates with government, industry executive leadership, industry groups, academia, and other entities to foster the advancement of IPM
• Provide an open forum for industry, defense, civilian agency leaders and educators to promote IPM best practices
• Facilitate interaction with government policymakers to foster a better understanding of their mission through first-hand information on current topics such as impending policy, leadership, regulatory, or process changes that can affect programs
• Broaden professional networks with industry leaders, organization leaders from a variety of sectors such as civilian agencies and DoD services and other related program management disciplines such as systems engineering
• Solicit advice from experts while sharing program management best practices with industry and government counterparts
• Contribute to industry guides and white papers with working groups
 EVENT INFORMATION

LOCATION
Oracle Corporation
350 Oracle Pkwy
Redwood City CA, 94065

WIFI
Wifi is available. You will receive a new wifi code at the beginning of each day. The day’s new code will be available on each table in the auditorium.

ATTIRE
Civilian: Business
Military: Uniform of the Day

REAL-TIME Q&A
Slido is an audience engagement platform that allows users to crowd-source top questions to drive meaningful conversations and increase crowd participation. Participants can up-vote the questions they would most like to hear discussed. Simply tap the thumbs-up button to up-vote a question. Top questions are displayed for the moderator and speaker to answer. Ask your question in sessions by going to Sli.do! Scan QR code to access Slido #IPMD23

SURVEY AND PARTICIPANT LIST
You will receive a survey and list of participants (name and organization) via email after the conference. Please complete the survey to make our event even more successful in the future.

EVENT CONTACT
Tiffiney Smith
Meeting Manager
(703) 247-2554
tsmith@NDIA.org

Carizza Gutierrez
Associate Director, Divisions
(703) 247-2599
cgutierrez@NDIA.org

HARASSMENT STATEMENT
NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately and failure will serve as grounds for revoking access to the NDIA event.

EVENT CODE OF CONDUCT
NDIA’s Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA) and Women In Defense (WID) meeting-related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, and WID are committed to providing a productive and welcoming environment for all participants. All participants are expected to abide by this code as well as NDIA’s ethical principles and practices. Visit NDIA.org/CodeOfConduct to review the full policy.
# AGENDA

## TUESDAY, SEPTEMBER 12

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>REGISTRATION</strong></td>
</tr>
<tr>
<td>9:00 am – 12:00 pm</td>
<td>DIVISION BOARD OF DIRECTORS MEETING</td>
</tr>
<tr>
<td>1:00 – 3:00 pm</td>
<td>DIVISION BOARD OF DIRECTORS MEETING W/ GOVERNMENT</td>
</tr>
<tr>
<td>5:00 – 6:00 pm</td>
<td>COMMUNITY CONNECTION RECEPTION</td>
</tr>
</tbody>
</table>

## WEDNESDAY, SEPTEMBER 13

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00 am – 4:00 pm</td>
<td><strong>REGISTRATION</strong></td>
</tr>
<tr>
<td>8:00 – 9:00 am</td>
<td>NETWORKING BREAKFAST</td>
</tr>
<tr>
<td>9:00 – 9:30 am</td>
<td>CALL TO ORDER AND OPENING REMARKS</td>
</tr>
<tr>
<td>9:30 – 10:00 am</td>
<td>SPONSOR PRESENTATION</td>
</tr>
<tr>
<td>10:00 – 10:30 am</td>
<td>USING INNOVATIVE INTEGRATED TECHNOLOGY SOLUTIONS TO DRIVE EARNED VALUE EFFICIENCIES FOR THE UK MINISTRY OF DEFENCE</td>
</tr>
</tbody>
</table>
10:30 – 11:00 am
NETWORKING BREAK
LOBBY

11:00 – 11:40 am
UPDATE INDEPENDENT EAC SURVEY
AUDITORIUM
Paul Bolinger
Engagement Director, Humphreys & Associates, Inc.

11:40 am – 12:10 pm
CLEARINGHOUSE
AUDITORIUM
Gary Humphreys
Owner, Humphreys & Associates, Inc.
Russ Rodewald
Senior Director, EVMS, Raytheon Technologies

12:10 – 1:10 pm
NETWORKING LUNCH
LOBBY

1:10 – 2:10 pm
AI IN THE PROJECTS CONTROL ARENA PANEL
AUDITORIUM
David Kasprzak
Program Controls Consultant
Moderator
Gary Troop
President, Encore Analytics
Steve Goller
Manager, ClearPlan LLC
Joshua Kanner
Product Lead Analytics, Oracle

2:10 – 2:50 pm
DOD RFPS & UNWRITTEN REQUIREMENTS
AUDITORIUM
Randolph Willard
Professor of Program Management, Defense Acquisition University

THANK YOU TO OUR SPONSORS
2:50 – 3:20 pm  NETWORKING BREAK
LOBBY

3:20 – 4:00 pm  THINGS YOU DON’T SEE IN THE PASEG (YET)
AUDITORIUM
Yancy Qualls
Engagement Director, Humphreys & Associates, Inc.

4:00 – 4:40 pm  FEATURED SPEAKER: NASA UPDATE: DATA INFORMED DECISIONS FOR 2040
AUDITORIUM
Barbara Phillips
Senior Performance Management Advisor, Office the EVM Program Executive, NASA OCFO (Aeyon, LLC)

4:40 – 4:45 pm  CLOSING REMARKS
AUDITORIUM
Kim Herrington
Vice President, Government Finance, L3Harris
Chair, Integrated Program Management Division, NDIA

5:15 – 6:15 pm  RECEPTION
GRAND BAY HOTEL SAN FRANCISCO

THURSDAY, SEPTEMBER 14

8:00 am – 1:30 pm  REGISTRATION
LOBBY

8:00 – 9:00 am  NETWORKING BREAKFAST
LOBBY

9:00 – 9:10 am  OPENING REMARKS AND AGENDA REVIEW
AUDITORIUM
Kim Herrington
Vice President, Government Finance, L3Harris
Chair, Integrated Program Management Division, NDIA

9:10 – 10:10 am  DCMA EVMS CENTER UPDATE
AUDITORIUM
Danielle Bemis
Supervisory Operations Research Analyst, Defense Contract Management Agency (DCMA)

John Ricci
Earned Value Management Specialist, Defense Contract Management Agency (DCMA)
10:10 – 10:50 am | NETWORKING BREAK
LOBBY

10:50 – 11:50 am | COORDINATING PROGRAM RISK MANAGEMENT WITH MODEL-BASED SYSTEMS ENGINEERING
AUDITORIUM
Risa Gorospe
Senior Systems Engineer, The Johns Hopkins University Applied Physics Laboratory

11:50 am – 12:50 pm | EXISTENTIAL THREAT OR MASSIVE BENEFIT? HOW ADVANCES IN ARTIFICIAL INTELLIGENCE CAN IMPACT PROGRAM MANAGEMENT
AUDITORIUM
Joshua Kanner
Product Lead Analytics, Oracle

12:50 – 1:00 pm | CLOSING REMARKS
AUDITORIUM
Kim Herrington
Vice President, Government Finance, L3Harris
Chair, Integrated Program Management Division, NDIA

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); AUDITORIUM of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

BIOGRAPHY

BARBARA PHILLIPS
Senior Performance Management Advisor
Office the EVM Program Executive, NASA OCFO (Aeyon, LLC)

Barbara Phillips is a senior advisor to the EVM Program Executive at NASA. She led the development of the cross-cutting NASA Surveillance Plan and developed the Quarterly PMIAA EVM Dashboard mandatory reporting to OMB in concert with the EVM Program Executive and other senior executives. It uses EVM indicators and narratives to highlight leading indicators for senior leadership consideration and facilitates quarterly NASA DCMA EVMS Compliance Metrics (DECM) Test Metrics Practitioner Forum telecom to encourage and support the community of practice across NASA centers and suppliers.

Phillips has 25+ years of EVM experience, including time acting as EVM implementation analyst at Goddard Space Flight System where she was responsible for people, process, and tools on a $1B project. She also consulted small tech firms with EVM reporting requirements (budget of $25M).

She is an active volunteer with the College of Performance Management (CPM) and is still the President of the Washington, DC chapter (elected in 2014). She’s a frequent speaker at CPM, Empower User’s Group (EUG), the NASA EV Working Group, and NASA Cost & Schedule Symposium.

Barbara holds a MS in Information Systems from George Mason University, earned her PMP in 2001, and her EVP in 2009.
2023 Undersea Warfare Fall Conference  
September 18 – 20*, 2023 | Groton, CT

26th Annual Systems & Mission Engineering Conference  
October 16 – 19, 2023 | Norfolk, VA

38th Annual National Logistics Forum  
February 6 – 7, 2024 | Oklahoma City, OK

2023 Aircraft Survivability Symposium  
October 31 – November 2, 2023* | Monterey, CA

2024 Tactical Wheeled Vehicles Conference  
February 26 – 28, 2024 | Charlotte, NC

2023 WID National Conference  
September 26, 2023 | Arlington, VA

I/ITSEC 2023  
November 27 – December 1, 2023 | Orlando, FL

2024 Ronald Reagan Missile Defense Conference  
April 16 – 17, 2024 | Washington, DC

Visit NDIA.org/Events for more information on all of our meetings, conferences, and events

*All Classified | **Partially Classified