



NDIA

OCTOBER
MANUFACTURING
DIVISION MEETING

**Unleashing American Enterprise to Ensure
Economic and National Security**

October 6, 2022 | Arlington, VA | [NDIA.org](https://www.ndia.org)

AGENDA

- 8:30 am – 9:00 am **NETWORKING COFFEE**
- 9:00 am – 9:30 pm **INTRODUCTIONS**
Ethan Plotkin
Chair, DoD Supply Chain Network Subcommittee, Manufacturing Division
CEO, GDCA
- 9:30 – 10:00 am **KEYNOTE SPEAKER**
The Hon. David L. Norquist
President & CEO, NDIA
- 10:00 – 10:30 am **DEFINING THE MANUFACTURING ALLIED INDUSTRIAL
BASE (AIB) DISCUSSION**
- 10:30 -11:00 am **DISCUSSION: WHAT IS THE CURRENT STATE OF THE AIB?**
- 11:00 – 11:30 am **PREPARE FOR POST LUNCH WORKING GROUPS**
- 11:30 am – 1:00 pm **NETWORKING LUNCH – ON YOUR OWN**

CONCURRENT BREAKOUT SESSIONS

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|----------------|-------------------------------------|--|
| 1:00 – 3:30 pm | Breakout Session
AIB GAPS | Breakout Session
AIB SOLUTIONS |
| 3:30 – 3:45 pm | NETWORKING BREAK | |
| 3:45 – 4:45 pm | WORKING GROUP DEBRIEF | |
| 4:45 – 5:00pm | NEXT STEPS | |

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Today's defense supply chains are comprised of a significant number of commercial "dual-use" suppliers that are essential to both national security – supporting the Department of Defense (DoD) – and economic security in terms of employing people. In the U.S., a strong commercial industrial base is critical to the DoD's mission.

DoD-procured defense systems heavily rely on commercially-produced parts and many of the challenges to defense supply chains are caused by the realities of commercial supply chains. This means they can fall outside of the control of the DoD.

NDIA's Manufacturing Division is mobilizing a coalition of advisors to talk about solutions. Our first objective is to define actions that lead to an enduring dialogue between the U.S. government and defense supply chain stakeholders who see the value of unleashing commercial enterprise in pursuit of economic and national security.

For the morning session, presentations will focus on the current challenges facing the U.S. and allied industrial base and scope out what ideal scenarios would look like.

For the afternoon session, we will break into smaller working groups for a round-table discussion. The goal is to identify a framework that leads to recommendations to resolve defense supply chain challenges at all levels: from commercial supplies that influence defense, critical minerals to complete systems.

Attendees should consider their awareness of solutions for the following major challenges of doing business with the DoD. We welcome your first-hand experiences and relevant stories!

1. How do we determine both defense and commercial supply chain risks and the criticality of need from the raw materials level upwards?
2. How can we develop an innovative and flexible U.S. and allied industrial base that can quickly surge or contract with U.S. and allied defense needs?
 - a. How can we support highly specialized small businesses in upgrading manufacturing technology and facilities?
 - b. How can we sustainably provide the energy security needed to power U.S. and allied manufacturing capabilities?
3. How can we create the technically diverse and highly specialized workforce that is needed to empower industrial base domestic manufacturing?
4. How can we attract and retain more companies to pursue defense and other government business?

We look forward to a productive workshop.

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