

VIRTUAL WINTER 2022 INTEGRATED PROGRAM MANAGEMENT DIVISION MEETING





WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit **NDIA.org**

GET INVOLVED

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LEADERSHIP AND COMMITTEES

Neil Albert

Division Chair

Dale Gillam

Vice Chair, Operations

Russell Rodewald

Vice Chair, Strategy

INTEGRATED PROGRAM MANAGEMENT

WHO WE ARE

The Integrated Program Management Division (IPMD) leads the advancement of integrated program management through industry and government partnership. The Division provides thought leadership in Integrated Program Management (IPM). The Division achieves this objective by conducting forums and meetings to advance IPM practices as well as by providing and publishing industry perspectives on IPM topics. As the author and steward of the EIA-748 Standard for Earned Value Management Systems (EVMS), the Division also creates and maintains industry standards and guides.

OUR OBJECTIVES

- Collaborate with key stakeholders. The Division proactively engages and participates with government, industry executive leadership, industry groups, academia, and other entities to foster the advancement of IPM.
- Provide an open forum for industry, defense, civilian agency leaders, and educators to promote IPM best practices.
- Facilitate interaction with government policymakers to foster a better understanding of their mission through first-hand information on current topics such as impending policy, leadership, regulatory, or process changes that can affect programs.
- Broaden professional networks with industry leaders, organization leaders from a variety of sectors such as civilian agencies and DoD services, and other related program management disciplines such as systems engineering.
- Solicit advice from experts while sharing program management best practices with industry and government counterparts.
- Contribute to industry guides and white papers with working groups.



EVENT INFORMATION

EVENT WEBSITE

NDIA.ora/WinterIPMD

SURVEY AND PARTICIPANT LIST

You will receive via email a survey and list of participants (name and organization) after the conference. Please complete the survey to make our event even more successful in the future.

EVENT CONTACT

Jacqueline Dupre Program Coordinator (703) 247-2575 jdupre@NDIA.org Carizza Gutierrez Program Manager (703) 247-2599 cgutierrez@NDIA.org

Andrea Lane Meeting Manager (703) 247-2554 alane@NDIA.org

SPEAKER GIFTS

In lieu of speaker gifts, a donation is being made to the Fisher House Foundation.

HARASSMENT STATEMENT NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds for revoking access to the NDIA event.

EVENT CODE OF CONDUCT

NDIA's Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA), and Women In Defense (WID) meeting-related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, and WID are committed to providing a productive and welcoming environment for all participants. All participants are expected to abide by this code as well as NDIA's ethical principles and practices. Visit NDIA.org/CodeOfConduct to review the full policy.



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AGENDA



WEDNESDAY, JANUARY 26

11:00 – 11:05 am **OPENING REMARKS**

Neil Albert

Chair, NDIA Integrated Program Management Division

President & CEO, NFA Consulting, LLC

11:05 – 11:10 am VIRTUAL PLATFORM SPONSOR: WELCOMING REMARKS

Andrew Zogg

Vice President, Program Excellence, L3Harris Technologies, Inc.

11:10 – 11:20 am WELCOME & STATE OF NDIA

MG James Boozer, USA (Ret) Executive Vice President, NDIA

11:20 am - 12:20 pm **KEYNOTE SPEAKER**

Chris Kubasik

CEO, L3Harris Technologies, Inc.

Introducer

Darlene Costello, SES

Acting Assistant Secretary of the Air Force for Acquisition, Technology and Logistics

12:20 – 12:25 pm **BREAK**

12:25 – 1:25 pm DOE/ASU STUDY UPDATE

Mel Frank

Director, Project Controls Division, Office of Project Management, U.S. Department of Energy

THANK YOU TO OUR SPONSORS



L3HARRIS

L3Harris Technologies is an agile global aerospace and defense technology innovator, delivering end-to-end solutions that meet customers' mission-critical needs. The company provides advanced defense and commercial technologies across space, air, land, sea and cyber domains. L3Harris has approximately \$18 billion in annual revenue and 47,000 employees, with customers in more than 100 countries.







1:25 – 2:25 pm PROGRAM MANAGEMENT AND SUPPLY CHAIN CHALLENGES

Andrew Zogg

Vice President, Program Excellence, L3Harris Technologies, Inc. *Moderator*

Mike Lubrano

Subcontractors Senior Manager and Center of Excellence Leader, RMS Supply Chain, Lockheed Martin

Kim Miller

Senior Director, Supply Chain , L3Harris Technologies, Inc.

Ethan Plotkin

CEO, GCDA, Inc.

Supply Chain Networking Committee Chair, NDIA Manufacturing Division

Jim Segelstrom

CEO, McNally Industries

Officer, NDIA Manufacturing Division

Cheryl Van Dyke

Senior Supply Chain Manager, Supply Chain Risk Management, General Dynamics Mission Systems

2:25 – 2:35 pm CLOSING REMARKS

Gary Humphreys

CEO, Humphreys & Associates, Inc.

Neil Albert

Chair, NDIA Integrated Program Management Division

President & CEO, NFA Consulting, LLC

2:35 – 2:40 pm **BREAK**

GOVERNMENT AND INDUSTRY CONCURRENT WORKING GROUP BREAKOUT SESSIONS

2:40 – 3:20 pm	Agile committee BREAKOUT ROOM 1	Contracts committee BREAKOUT ROOM 2	CSDR committee BREAKOUT ROOM 3
3:20 - 3:25 pm	BREAK		
3:25 – 4:05 pm	Health Metrics committee BREAKOUT ROOM 2	Planning & Scheduling committee BREAKOUT ROOM 3	
4:05 – 4:10 pm	BREAK		
4:10 – 4:50 pm	Program Management committee BREAKOUT ROOM 2		



THURSDAY, JANUARY 27

11:00 – 11:05 am **OPENING REMARKS**

Neil Albert

Chair, NDIA Integrated Program Management Division

President & CEO, NFA Consulting, LLC

11:05 – 12:05 pm **KEYNOTE SPEAKER**

Lt Gen David Bassett, USA

Director, Defense Contract Management Agency

12:05 – 12:10 pm **BREAK**

12:10 – 1:10 pm NRO: AGILE / EVM INTEGRATION AND HOW IT BETTER SUPPORTS

EFFECTIVE IBR'S

Ivan Bembers

Chief, National Reconnaissance Office (NRO) EVM Center of Excellence

1:10 – 1:15 pm **BREAK**

1:15 – 2:15 pm **NASA UPDATE**

Jon Fleming

EVM Program Executive, NASA

2:15 – 2:20 pm **BREAK**

2:20 – 3:50 pm COMMITTEE REPORT DISCUSSION

3:50 – 4:00 pm CLOSING REMARKS

Neil Albert

Chair, NDIA Integrated Program Manager Division

President & CEO, NFA Consulting, LLC

NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

BIOGRAPHIES



LIEUTENANT GENERAL DAVID G. BASSETT

Director, Defense Contract Management Agency

Army Lt. Gen.
David G. Bassett is
the Director of the
Defense Contract
Management Agency,

headquartered at Fort Lee, Virginia. As the Director, he leads a Department of Defense agency consisting of more than 12,000 civilians and military personnel who manage more than 300,000 contracts and perform at 15,000 locations worldwide, with a total value in excess of \$7 trillion.

Bassett assumed leadership of DCMA on June 4, 2020. He came to the agency after serving as Program Executive Officer for Command, Control and Communications-Tactical (PEO C3T) since January 2018, where he was responsible for the development, acquisition, fielding and support of the Army's tactical network, a critical modernization priority.

Bassett was commissioned into the Signal Corps in 1988 through ROTC concurrent with a Bachelor of Science in Electrical Engineering from the University of Virginia. As a junior officer, he served in Germany in tactical positions with the 2nd Armored Cavalry Regiment and 123rd Signal Battalion, 3rd Infantry Division.

Following the Signal Officer's Advanced Course and completion of a Master of Science in Computer Science through the University of Virginia, Bassett was assigned to the U.S. European Command Staff, where he served as the Requirements Analysis and Interoperability Action Officer, J6.

He transferred to the Army Acquisition Corps in 1999 and was assigned to Fort Monmouth, New Jersey, as Operations Officer, Communications and Electronics Command Software Engineering Center. Bassett went on to manage software development efforts for the Army's Future Combat Systems program. He then served on the Joint Staff as the Ground Maneuver Analyst, Capabilities and Acquisition Division, J8.

From July, 2009 to May, 2012, Bassett served as the Army's Project Manager for Tactical Vehicles within the Program Executive Office for Combat Support & Combat Service Support (PEO CS&CSS). He then managed the Joint Program Office, Joint Light Tactical Vehicles (JLTV), through the Engineering and Manufacturing Development award.

In September 2013, Bassett was appointed Program Executive Officer, Ground Combat Systems, where he managed the portfolio of the Army's combat vehicle fleet including major modernization efforts to Abrams, Bradley, Stryker and self-propelled howitzer programs while also initiating the Army's Armored-Multi Purpose Vehicle program. Previously, he served as Deputy Program Executive Officer for CS&CSS.

Bassett is a graduate of the Army Command and General Staff College at Fort Leavenworth, Kansas, and a distinguished graduate of the Industrial College of the Armed Forces in Washington, D.C.



DARLENE COSTELLO, SES

Acting Assistant Secretary of the Air Force for Acquisition, Technology and Logistics

Ms. Darlene Costello, a member of the Senior Executive Service, is the Principal Deputy Assistant Secretary

of the Air Force Acquisition, Technology & Logistics. Her duties include providing expert advice and guidance on Air Force acquisition programs and procurements. Ms. Costello is also responsible for the development and execution of policies and procedures in support of the operation and improvement of the Air Force's acquisition system. She oversees an Air Force research and development, test, production and modernization program portfolio of over \$40 billion annually.

Ms. Costello has held acquisition positions of increasing responsibility and at all levels of command. Within the Department of the Navy, she held positions as a project engineer, assistant design manager, and program manager. Ms. Costello was then selected for the Commander's Development

Program with assignments in the Office of the Secretary of Defense for Naval Warfare, the Office of the Deputy Assistant Secretary of the Navy (Research, Development, and Acquisition) for Ship Programs, the Office of the Director for Expeditionary Warfare (OPNAV N85) Amphibious Warfare Branch, and the Program Executive Office for Aircraft Carriers.

In 2000, Ms. Costello moved from the Navy to the Office of the Secretary of Defense, as a staff specialist for Naval Warfare, Strategic and Tactical Systems, within the Office of the Under Secretary of Defense for Acquisition, Technology and Logistics. In 2005, she was appointed to the Senior Executive Service and was promoted to the position of Deputy Director for Naval Warfare, responsible for the oversight of all Naval Warfare acquisition programs including 15 major shipbuilding programs.

In 2011, she assumed the duties of the Principal Director for Strategic and Tactical Systems and Director for Acquisition and

Program Management. As Principal Director, she was responsible for direct oversight of Major Defense Acquisition Programs for all strategic and tactical systems including the technical and programmatic evaluation of air, land, naval, strategic and unmanned warfare programs. As Director for Acquisition and Program Management, she was responsible for the program management functional area. In 2013 she became the Acting Deputy Assistant Secretary of Defense for Strategic and Tactical Systems and in 2014 was promoted to the Principal Deputy Assistant Secretary of Defense for Acquisition in the Office of the Under Secretary of Defense for Acquisition, Technology and Logistics. She advised the Under Secretary of Defense (Acquisition, Technology and Logistics), the Deputy Secretary of Defense, and the Secretary of Defense on matters relating to the Department of Defense acquisition system among others.

NDIN LEADING THE WAY IN ENGAGEMENT, **NETWORKING, AND NATIONAL DEFENSE**

PLAN AHEAD FOR SUCCESS | 2022 FEATURED MEETINGS, CONFERENCES, AND EVENTS



2022 VIRTUAL EXPEDITIONARY WARFARE CONFERENCE

February 8 - 10, 2022 | Virtual

Expeditionary | Strategic Sealift | Joint All Domain | Force Protection



2022 JOINT NDIA/AIA SPRING INDUSTRIAL SECURITY CONFERENCE

April 25 - 27, 2022 | Clearwater Beach, FL

Industrial Security | Insider Threat | Cybersecurity/CMMC | NISPOM Updates



2022 TACTICAL WHEELED VEHICLES CONFERENCE

February 28 - March 2, 2022 | Norfolk, VA

Autonomous Vehicles | Electric Drive | Modernization & Sustainment | Acquisition



22ND ANNUAL SCIENCE & **ENGINEERING TECHNOLOGY** CONFERENCE

April 26 - 28, 2022 | Miami, FL

Defense Research & Development | Science & Technology



2022 PACIFIC OPERATIONAL SCIENCE & TECHNOLOGY (POST) **CONFERENCE****

March 7 - 8 (Open), 9 - 10 (Closed), 2022 | Honolulu, HI

Regional Security | Science & Engineering Technology | Technology Engagement



INTEGRATED PRECISION WARFARE REVIEW (IPWR-22)

May 4 - 5, 2022 | Arlington, VA

Acquisition and Policy | Precision Capability | Air & Missile Defense



36TH ANNUAL NATIONAL LOGISTICS FORUM

March 15, 2022 | Salt Lake City, UT

Defense Logistics | Logistics Management



65[™] ANNUAL FUZE CONFERENCE

May 10 - 12, 2022 | Renton, WA

Fuze | Missiles | Munitions Technology | Safety & Arming Devices | Warheads



2022 UNDERSEA WARFARE SPRING CONFERENCE

March 28 - 30, 2022 | San Diego, CA

Aviation USW | C4I | Mine Warfare | Undersea Sensors & Vehicles | Warfighter Performance



2022 SPECIAL OPERATIONS FORCES INDUSTRY CONFERENCE & EXHIBITION (SOFIC)

May 16 - 19, 2022 | Tampa, FL

Communications | Light Vehicles | Small Arms | Special Operations



DLA LAND & MARITIME SUPPLIER CONFERENCE & EXHIBITION

April 6 - 7, 2022 | Columbus, OH

Logistics | Supply Chain | Support Equipment | Small Business



2022 CBRN DEFENSE CONFERENCE AND EXHIBITION

July 26 - 28, 2022 | Baltimore, MD

Combat Architecture | Defensive Measures | Demilitarization | Preparedness | Industrial Base

*All Classified | **Partially Classified