

2021 VIRTUAL FALL **INTEGRATED PROGRAM MANAGEMENT** DIVISION MEETING

September 21 | [NDIA.org/IPMDFall](https://ndia.org/IPMDFall)

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NDIA

WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit **NDIA.org**

GET INVOLVED

Learn more about NDIA's Divisions and how to join one at **NDIA.org/Divisions**

LEADERSHIP AND COMMITTEES

Neil Albert
Division Chair

Dale Gillam
Vice Chair, Operations

Russell Rodewald
Vice Chair, Strategy

INTEGRATED PROGRAM MANAGEMENT

WHO WE ARE

The Integrated Program Management Division (IPMD) leads the advancement of integrated program management through industry and government partnership. The Division provides thought leadership in Integrated Program Management (IPM). The Division achieves this objective by conducting forums and meetings to advance IPM practices as well as by providing and publishing industry perspectives on IPM topics. As the author and steward of the EIA-748 Standard for Earned Value Management Systems (EVMS), the Division also creates and maintains industry standards and guides.

OUR OBJECTIVES

- Collaborate with key stakeholders. The Division proactively engages and participates with government, industry executive leadership, industry groups, academia, and other entities to foster the advancement of IPM.
- Provide an open forum for industry, defense, civilian agency leaders, and educators to promote IPM best practices.
- Facilitate interaction with government policymakers to foster a better understanding of their mission through first-hand information on current topics such as impending policy, leadership, regulatory, or process changes that can affect programs.
- Broaden professional networks with industry leaders, organization leaders from a variety of sectors such as civilian agencies and DoD services, and other related program management disciplines such as systems engineering.
- Solicit advice from experts while sharing program management best practices with industry and government counterparts.
- Contribute to industry guides and white papers with working groups.

EVENT INFORMATION

EVENT WEBSITE

[NDIA.org/IPMDFall](https://ndia.org/IPMDFall)

SURVEY AND PARTICIPANT LIST

You will receive via email a survey and list of participants (name and organization) after the conference. Please complete the survey to make our event even more successful in the future.

EVENT CONTACTS

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Program Manager, Divisions
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SPEAKER GIFTS

In lieu of speaker gifts, a donation is being made to the Fisher House Foundation.

HARASSMENT STATEMENT

NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds for revoking access to the NDIA event.

EVENT CODE OF CONDUCT

NDIA's Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA), and Women In Defense (WID) meeting-related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, and WID are committed to providing a productive and welcoming environment for all participants. All participants are expected to abide by this code as well as NDIA's ethical principles and practices. Visit [NDIA.org/CodeOfConduct](https://ndia.org/CodeOfConduct) to review the full policy.

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AGENDA

TUESDAY, SEPTEMBER 21

11:30 – 11:40 am <i>All times listed in EDT</i>	WELCOME & INTRODUCTIONS Neil Albert Chair, Integrated Program Management Division, National Defense Industrial Association (NDIA) President and Chief Executive Officer, NFA Consulting, LLC
11:40 am – 12:40 pm	CYBERSECURITY MATURITY MODEL CERTIFICATION (CMMC) STATUS Azunna Anyanwu Director, CMMC Advisory & Information Technology, Aronson, LLC
12:40 – 12:45 pm	BREAK
12:45 – 1:45 pm	IPMD HEALTH METRICS COMMITTEE UPDATE Cathy McCain Manager, Earned Value Management System & Program Controls, Bell Textron, Inc. Angie Barkey Principal Financial Analyst, Raytheon Missiles & Defense
1:45 – 2:20 pm	748 DISCUSSION Shane Olsen Sector Director, Program Control, Northrop Grumman Mission Systems
2:20 – 2:25 pm	BREAK
2:25 – 3:25 pm	MRP/IMS DISCUSSION Russ Rodewald Senior Director, Enterprise Earned Value, Raytheon Technologies
3:25 – 3:45 pm	SURVEILLANCE GUIDE UPDATE Dan Bellovary Earned Value Manager, Defense Program Office, Rolls-Royce Corporation
3:45 – 4:00 pm	CHARTER UPDATE Neil Albert Chair, Integrated Program Management Division, NDIA President and Chief Executive Officer, NFA Consulting, LLC

4:00 – 4:05 pm	CLOSING REMARKS Neil Albert Chair, Integrated Program Management Division, NDIA President and Chief Executive Officer, NFA Consulting, LLC
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4:05 pm	ADJOURN NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.
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DEFENSE PROFESSIONALS**

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BIOGRAPHIES



AZUNNA ANYANWU

Director, CMMC Advisory & Information Technology
Aronson, LLC

Azunna Anyanwu leads the Technology & Security Advisory practice for Aronson. He assists clients with implementing and enhancing security programs and addressing cybersecurity and IT operational gaps. With 20 years of experience in IT operations and strategy, cybersecurity, business process reengineering, agile

methodologies, and more, Azunna brings a unique and diverse technical skillset that has proven invaluable to the firm. Azunna also oversees IT operations, cybersecurity, and digital business transformation activities for Aronson. Prior to joining Aronson, Azunna served as the Director of IT at a federal government contractor as well as 12+ years in Big 4 consulting delivering solutions for state and federal government clients.

Azunna graduated from Harvard University with a Bachelor of Science in Computer Science; The John Hopkins University with a Master of Sciences in Computer Science; and the Quantic School of Business & Technology with an Executive Master of Business Administration. Azunna is also a trained Registered Practitioner with the CMMC Accreditation Body.



DAN BELLOVARY

Earned Value Manager, Defense Program Office
Rolls-Royce Corporation

Dan Bellovary is an Earned Value Manager for their Defense Program Office at Rolls-Royce Corporation in Indianapolis. He has worked for Rolls-Royce for 21 years as an Earned Value Analyst and as a CAM before working in their PMO. Dan currently performs internal system surveillance

reviews, IBR mock interviews, and trains CAM on Earned Value Management. He is also the point of contact for DCMA for their system surveillance reviews as well as the Rolls-Royce Corporation System Description. In Dan’s previous employment, he worked as a cost analyst and earned value analyst for six years for the Department of the Navy working at the Naval Air Warfare

Center in Indianapolis. Dan also worked for two years at Raytheon in Indianapolis as an earned value analyst before switching to Rolls-Royce. Dan has been a member of the IPMD Board of Directors for five years and as worked on the IBR and Surveillance guides and numerous working committees. Dan also served as the IPMD Secretary for 3 years.



SHANE OLSEN

Sector Director, Program Control
Northrop Grumman Mission Systems

Shane Olsen is the Sector Director for Program Control at Northrop Grumman Mission Systems. He also serves on the Northrop Grumman Corporate (NGC) EV Council, where he supports process improvement and tool initiatives across the company and also leads engagement between NGC and the NDIA Integrated Program Management Directorate. Shane is a leader in the organization focused on supporting key goals to achieving affordability, promoting process excellence

and integrating agile practices into the business processes. Prior to his role at Northrop Grumman, Shane served as the Director of the DCMA Earned Value Management Center. In this role, he led the organization’s policy development and execution of all EVMS reviews conducted by DCMA. He also supported OSD efforts such as Better Buying Power, the creation of the EVMSIG, and publication of DoD guidance on implementing Agile in an EVMS environment. In his 10 years with DCMA, he remained focused on improving the utility of program cost and schedule performance

data to support the DoD’s goals in delivering product on time and at cost. Shane also held positions in scheduling at Lockheed Martin and served 8 years as an officer in the U.S. Air Force as an Acquisition Program Manager on complex acquisition programs from concept development through sustainment phases. Shane is a recognized Industry leader on the process of Earned Value Management and has supported government and industry panels on Program Management and Cost Management. He holds a B.S. in Finance and Economics from the University of Florida, Gainesville.



RUSS RODEWALD

Senior Director, Enterprise Earned Value
Raytheon Technologies

As the Senior Director of Enterprise Earned Value for Raytheon Technologies, I am responsible for development, implementation, and use of the Raytheon EVMS policy across the company. In fulfilling that role I am charged to establish and maintain EVM procedures and policy instructions; direct and coordinate a consistent surveillance approach; and resolve any material and/or Raytheon level EVMS issues. Prior to joining Raytheon, I served as the Director, Earned Value Management Center for DCMA. In this role, I was a key advisor in the overall management of DoD programs with specific responsibility for Earned Value Management Systems oversight for the department. During that time, I also served in a temporary assignment as the deputy director for the Office of the Secretary of Defense (OSD) Performance Assessment and Root Cause Analysis (PARCA) division now known as

Acquisition, Analytics, and Policy (AAP). In this capacity, I was the functional lead and focal point for all policy, guidance, and competency relating to Earned Value Management across the Department of Defense. I have held various other U.S. Government agency roles, as well as serving as the CEO/CFO of a start-up commercial manufacturing company. Although I have a shorter tenure than many in Defense acquisition, my experience in operations and finance prior to joining the defense and aerospace industry has shaped my approach to program management giving me a perspective that drives towards efficiency. By leveraging my broad operational experience, my desire is to promote program management approaches that provide stakeholders timely and insightful information through cost effective and efficient processes.

During my tenure, I worked on teams to develop and write the Defense Federal Acquisition Regulation (DFARS) 234.201

update, Earned Value Management System Implementation Guide (EVMSIG), DCMA DECM Risk metrics, and DCMA CAR policy. I currently serve as a member of the NDIA IPMD Board of Directors and co-lead the Clearinghouse Working Group. I have supported industry efforts to shape program management policy through direct engagements with Deputy Assistant Secretary of Defense Dyke Weatherington. A more recent engagement includes drafting a position paper supported by the Aerospace Industrial Association (AIA) and Acquisition Reform Working Group and presented to the House Armed Service Committee (HASC) in opposition to the proposed change in standards away from the EIA-748.

I earned an MBA in Business Management from the University of CA, Irvine, a B.S. in Industrial Engineering from Cal Poly SLO, and a B.A. in Engineering Management from Claremont McKenna College.



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2021 FUTURE FORCE CAPABILITIES CONFERENCE AND EXHIBITION

October 18 – 21 | Columbus, GA

Autonomous Systems | GARM | Live Fire | Multi-Domain | Small Arms | Explosive Ordnance Disposal



24TH ANNUAL SYSTEMS & MISSION ENGINEERING CONFERENCE

December 6 – 8, 2021 | Virtual

Engineering & Manufacturing | Human Systems Integration | Security Engineering | Systems Architecture Systems



PRECISION STRIKE TECHNOLOGY SYMPOSIUM (PSTS-21)*

October 19 – 21, 2021 | Laurel, MD

Hypersonics | Cruise Missiles | Non-kinetic Strike | Stand-off Weapons



2022 TACTICAL WHEELED VEHICLES CONFERENCE

February 28 – March 2 | Norfolk, VA

Autonomous Vehicles | Electric Drive | Modernization & Sustainment | Acquisition



2021 UNDERSEA WARFARE FALL CONFERENCE

October 25 – 27 | Groton, CT

Aviation USW | C4I | Mine Warfare | Undersea Sensors & Vehicles | Warfighter Performance



2022 PACIFIC OPERATIONAL SCIENCE & TECHNOLOGY (POST) CONFERENCE**

March 7 – 8 (Unclassified), 9 – 10 (Classified) | Honolulu, HI

Regional Security | Science & Engineering Technology | Technology Engagement



2021 AIRCRAFT SURVIVABILITY SYMPOSIUM*

November 2 – 4 | Monterey, CA

Combat Survivability | Concealment and Deception | Countermeasures | Urban Warfare | Vulnerability Reduction



2022 UNDERSEA WARFARE SPRING CONFERENCE

March 28 – 30 | San Diego, CA

Aviation USW | C4I | Mine Warfare | Undersea Sensors & Vehicles | Warfighter Performance



32ND ANNUAL NDIA SO/LIC SYMPOSIUM

November 3 – 4, 2021 | Washington, DC

Special Operations Forces | Strategic Competition



65TH ANNUAL FUZE CONFERENCE**

May 10 – 12, 2022 | Seattle, WA

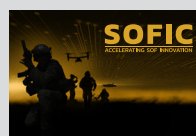
Fuze | Missiles | Munitions Technology | Safety & Arming Devices | Warheads



2021 JOINT NDIA/AIA FALL

November 8 – 10 | Chantilly, VA

Industrial Security | Insider Threat | Cybersecurity/CMMC | NISPOM Updates



2022 SPECIAL OPERATIONS FORCES INDUSTRY CONFERENCE & EXHIBITION (SOFIC)

May 16 – 19 | Tampa, FL

Communications | Light Vehicles | Small Arms | Special Operations



I/ITSEC 2021

November 29 – December 3 | Orlando, FL

Simulation | Training | Virtual Reality

*All Classified | **Partially Classified

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