

AT THE HEART

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November 8 – 10 | Chantilly, VA | NDIA.org/ISCFall

TABLE OF CONTENTS

WHO WE ARE 2
SCHEDULE AT A GLANCE
EVENT INFORMATION
VENUE MAP
AGENDA
BIOGRAPHIES 14
SPONSORS



NDIR

WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit **NDIA.org**



WHO WE ARE

The Aerospace Industries Association (AIA) was founded in 1919 and is the largest and oldest U.S. aerospace and defense trade association, representing 347 aerospace and defense manufacturers and suppliers with approximately 844,000 employees. Our members represent the leading manufacturers and suppliers of civil, military and business aircraft, missiles, space systems, aircraft engines, material and related components, equipment services and information technology. Visit **aia-aerospace.org** for more information.

SCHEDULE AT A GLANCE

MONDAY, NOVEMBER 8

PM Industry-Only Sessions Grand Dominion Ballroom 12:30 - 3:25 pm

Breakout Sessions Multiple Locations 3:35 - 5:45 pm

Networking Reception Sunset Terrace 6:00 - 7:30 pm

TUESDAY, NOVEMBER 9

General Session Grand Dominion Ballroom 8:15 am - 3:55 pm

Breakout Sessions Multiple Locations 4:00 - 5:00 pm

Networking Dinner Washingtonian Ballroom 7:00 - 9:00 pm

WEDNESDAY, NOVEMBER 10

General Session Grand Dominion Ballroom 8:15 am - 5:15 pm

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POLICY | STRATEGY | SYSTEMS | OPERATIONS



WELCOME TO THE 2021 JOINT NDIA/AIA FALL INDUSTRIAL SECURITY CONFERENCE

As your co-hosts, we would like to take this opportunity to welcome each and every one of you back to the first in-person joint NDIA/AIA Industrial Security Committee meeting since 2019! This meeting is the primary engagement forum for senior civilian U.S. Government industrial security policy makers from the Department of Defense and Intelligence Communities, as well as senior industry security executives from the top 200 defense companies. The planning committee members, as well as the many industry volunteers, have strived to create an agenda to provide you with the opportunity to engage with your government and industry counterparts in candid and respectful discussions on those strategic operational and policy issues directly impacting national security and mission success. Over the next two and half days, the goal is to facilitate strong government and industry partnerships that can develop implementable solutions to address the critical issues and needs directly impacting government and industry. This meeting can only be as successful as you make it; your involvement is critical. Remember this meeting is a non-attributional environment, so please do not be shy. We look forward to meeting everyone. If there is anything we can do for you, please do not hesitate ask.

Enjoy the meeting.

Michelle Sutphin

Chair, Security & Counterintelligence Division, NDIA Chief Security Officer, Science Applications International Corporation

Kai Hanson

Chair, Industrial Security Committee, AIA Director, Global Security Programs, Collins Aerospace

GET INVOLVED

Learn more about NDIA's Divisions and how to join one at NDIA.org/Divisions



LEADERSHIP AND COMMITTEES

Michelle Sutphin

Quinton Wilkes Division Vice Chair

SECURITY & COUNTERINTELLIGENCE DIVISION

WHO WE ARE

The Security & Counterintelligence Division—formerly the Industrial Security Committee of the Procurement Division—represents member companies' interests in all matters regarding industrial security. It is responsible for monitoring all security matters relating to the Defense Industrial Security Program, special access programs, and other activities that affect national security programs and corporate assets.

EVENT INFORMATION

LOCATION	Westfields Marriott Washington Dulles 14750 Conference Center Drive Chantilly, VA 20151			
ATTIRE	Civilian: Business Military: Uniform of the Day			
SURVEY AND PARTICIPANT LIST	You will receive via email a survey and list of participants (name and organization) after the conference. Please complete the survey to make our event even more successful in the future.			
EVENT CONTACT	Andrea Lane, CMP, DES Meeting Manager (703) 247-2554 alane@NDIA.org	Jacqueline Dupre Coordinator, Divisions (703) 247-2575 jdupre@NDIA.org	Kirkland Dickson Coordinator, Divisions (703) 247-9479 kdickson@NDIA.org	
PLANNING COMMITTEE	Michelle Sutphin Chair, Security and Counterintelligence Division, NDIA Quinton Wilkes Vice Chair, Security and Counterintelligence Division, NDIA	Kai Hanson Chair, Industrial Security Committee, AIA Lisa Reidy Vice Chair, Industrial Security Committee, AIA		
SPEAKER GIFTS	In lieu of speaker gifts, a donation is being made to the Fisher House Foundation.			
HARASSMENT STATEMENT	NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds for revoking access to the NDIA event.			
EVENT CODE OF CONDUCT	NDIA's Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA), and Women In Defense (WID) meeting- related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, and WID are committed to providing a productive and welcoming environment for all participants. All participants are expected to abide by this code as well as NDIA's ethical principles and practices. Visit <u>NDIA.org/CodeOfConduct</u> to review the full policy.			

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REAL-TIME Q&A

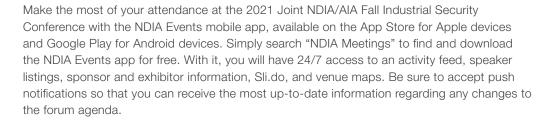


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Slido is an audience engagement platform that allows users to crowd-source top questions to drive meaningful conversations and increase crowd participation. Participants can up-vote the questions they would most like to hear discussed. Simply tap the thumbs-up button to up-vote a question. Top questions are displayed for the moderator and speaker to answer.

Event code: **#ISCFALL**

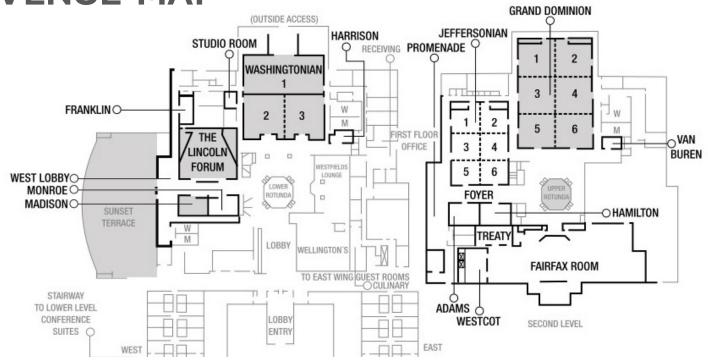
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ANTITRUST STATEMENT

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

VENUE MAP



AGENDA



MONDAY, NOVEMBER 8

8:00 am - 6:30 pm **REGISTRATION** GRAND DOMINION FOYER

10:00 – 11:00 am EXCOMM MEETING MADISON

PM INDUSTRY-ONLY SESSIONS

12:30 – 12:40 pm OPENING REMARKS

GRAND DOMINION BALLROOM

Michelle Sutphin

Chair, Security & Counterintelligence Division, NDIA Chief Security Officer, Science Applications International Corporation

Kai Hanson

Chair, Industrial Security Committee, AIA Director, Global Security Programs, Collins Aerospace

12:40 – 1:55 pm NATIONAL INDUSTRIAL SECURITY PROGRAM POLICY ADVISORY COUNCIL (NISPPAC) PANEL

GRAND DOMINION BALLROOM

Heather Sims

NISPPAC, Industry Spokesperson, L3Harris *Moderator*

Aprille Abbott

Corporate Security Manager, The MITRE Corporation

Rosael Borrero

Senior Cloud Cybersecurity Engineer, Team Lead, Special Aerospace Security Services, Inc.

Derek Jones

Assistant Department Head - Government Security, Security Services Department, MIT Lincoln Laboratory

Tracy Durkin Vice President, Security, ManTech

David Tender Senior Vice President, Chief Security Officer, ASRC Federal

1:55 - 2:25 pmNETWORKING BREAK

UPPER ROTUNDA

LEGISLATIVE DISCUSSION PANEL 2:25 - 3:25 pm

GRAND DOMINION BALLROOM

Jon Rosenwasser

Budget & Policy Director, U.S. Senate

Chris Howell

Professional Staff Member, U.S. Senate

CONCURRENT BREAKOUT SESSIONS

NDIA Membership Meeting

GRAND DOMINION BALLROOM

Michelle Sutphin

Chair, Security & Counterintelligence Division, NDIA Chief Security Officer, Science Applications International Corporation

AIA Membership Meeting

WASHINGTONIAN 2 - 3

Kai Hanson

Chair, Industrial Security Committee, AIA Director, Global Security Programs, Collins Aerospace

4:45 - 5:45 pm

3:35 - 4:35 pm

Suite (JCITS) **GRAND DOMINION BALLROOM**

Randy Newman

Deputy Assistant Director, Cyber Capabilities Integration, Naval Criminal Investigative Service

Jay Kearney

Chief, Strategy and Engagement Branch, Cyber Division, Counterintelligence Directorate, Defense Counterintelligence and Security Agency

Joint Cyber Intelligence Tool DCSA Regional Directors & VRO

WASHINGTONIAN 2-3

Justin Walsh

Capitol Regional Director, Defense Counterintelligence and Security Agency

Heather Green

Assistant Director, Vetting Risk Operations, Defense Counterintelligence and Security Agency

Keith Minard, CTP

Senior Policy Advisor, Defense Counterintelligence and Security Agency

Booker Bland, CTP

Deputy Senior Policy Advisor, Defense Counterintelligence and Security Agency

DCSA Authorization Office LINCOLN FORUM

David Scott

NISP Authorizing Official, Critical Technology Protection, Defense Counterintelligence and Security Agency

NETWORKING RECEPTION 6:00 - 7:30 pm

SUNSET TERRACE



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TUESDAY, NOVEMBER 9

7:00 am – 7:00 pm **REGISTRATION** GRAND DOMINION FOYER

7:00 – 8:00 am **NETWORKING BREAKFAST** WASHINGTONIAN BALLROOM

FULL SESSION (INDUSTRY & GOVERNMENT)

8:15 – 8:25 am **OPENING REMARKS**

GRAND DOMINION BALLROOM

Michelle Sutphin

Chair, Security & Counterintelligence Division, NDIA Chief Security Officer, Science Applications International Corporation

Kai Hanson

Chair, Industrial Security Committee, AIA Director, Global Security Programs, Collins Aerospace

8:25 – 9:25 am NATIONAL COUNTERINTELLIGENCE SECURITY CENTER UPDATE

GRAND DOMINION BALLROOM

Michael Orlando Acting Director, National Counterintelligence and Security Center

9:30 – 10:15 am OFFICE OF THE UNDER SECRETARY FOR DEFENSE (INTELLIGENCE) (OUSD(I)) SECURITY UPDATE

GRAND DOMINION BALLROOM

Garry Reid

Director for Defense Intelligence, Counterintelligence, Law Enforcement & Security, OUSD(I)

10:15 – 10:45 am **NETWORKING BREAK** UPPER ROTUNDA

 10:45 - 11:45 am
 DEFENSE COUNTERINTELLIGENCE AND SECURITY AGENCY (DCSA) UPDATE

 GRAND DOMINION BALLROOM

William Lietzau Director, Defense Counterintelligence and Security Agency

11:45 am – 1:15 pm LUNCH (ON YOUR OWN)

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1:15 – 1:25 pm OPENING REMARKS

GRAND DOMINION BALLROOM

Michelle Sutphin

Chair, Security & Counterintelligence Division, NDIA Chief Security Officer, Science Applications International Corporation

Kai Hanson

Chair, Industrial Security Committee, AIA Director, Global Security Programs, Collins Aerospace

1:25 – 2:25 pm CONTROL RISKS: INTERNATIONAL THREAT UPDATE

GRAND DOMINION BALLROOM

Jonathan Wood

Principal, Global Issues Group, Control Risks

2:25 – 2:55 pm **NETWORKING BREAK**

UPPER ROTUNDA

2:55 – 3:55 pm TRUSTED WORKFORCE 2.0 PANEL

GRAND DOMINION BALLROOM

Matt Eanes

PAC PMO Director, Security, Suitability, & Credentialing, Performance Accountability Council

Heather Green

Assistant Director, Vetting Risk Operations, Defense Counterintelligence and Security Agency

Heather Sims NISPPAC, Industry Spokesperson, L3Harris

3:55 pm ADJOURN FOR THE DAY

CONCURRENT BREAKOUT SESSIONS

4:00 – 5:00 pm

Foreign Ownership, Control or Influence (FOCI) Roundtable GRAND DOMINION BALLROOM

Jennifer Brown Senior Director, Corporate Security, iDirect Government

Dustin Dwyer

Chief of Mitigation Strategy Unit, Defense Counterintelligence and Security Agency

7:00 – 9:00 pm **NETWORKING DINNER** WASHINGTONIAN BALLROOM Air Force Special Access Program (SAP) Roundtable WASHINGTONIAN 2- 3

Terry Phillips Special Access Program Security Director, U.S. Air Force

Col William MacLure, USAF (Ret) Director, Security, Special Program Oversight and Information Protection, U.S. Air Force

WEDNESDAY, NOVEMBER 10

7:00 am – 5:00 pm **REGISTRATION** GRAND DOMINION FOYER

7:00 – 8:00 am NETWORKING BREAKFAST

WASHINGTONIAN BALLROOM

FULL SESSION (INDUSTRY & GOVERNMENT)

8:15 – 8:25 am OPENING REMARKS

GRAND DOMINION BALLROOM

Michelle Sutphin Chair, Security & Counterintelligence Division, NDIA Chief Security Officer, Science Applications International Corporation

Kai Hanson

Chair, Industrial Security Committee, AIA Director, Global Security Programs, Collins Aerospace

8:25 – 9:25 am RANSOMWARE LESSONS LEARNED

GRAND DOMINION BALLROOM

Kyriakos Vassalakos

Supervisory Special Agent, Federal Bureau of Investigation, Washington Field Office

David Clow

Chief Information Officer, Metropolitan Police Department of the District of Columbia

9:25 – 9:55 am **NETWORKING BREAK**

UPPER ROTUNDA

9:55 – 10:55 am IC DIRECTORS PANEL

GRAND DOMINION BALLROOM

Jamie Clancy

Chief, Office of Security and Counterintelligence, National Reconnaissance Office

CAPT Scott Minke, USNR (Ret)

Deputy Chief Personnel Security, Office of Security, Defense Intelligence Agency

Jeremy Sansbury

Chief of Security and Counterintelligence, National Security Agency

Doug Van Zandt

Director of Security, Central Intelligence Agency

NDIN

11:00 am – 12:00 pm **SAP PANEL**

GRAND DOMINION BALLROOM

Kristinia Glines

Director of Security, Department of Navy Special Access Programs Central Office

Terry Phillips

Special Access Programs Security Director, U.S. Air Force

Lee Russ

Director, Counterintelligence and Global Special Access Programs, Department of Defense Special Access Programs Central Office

Brandon Winder

Security Director, U.S. Army Special Access Programs Central Office

12:00 – 1:30 pm LUNCH (ON YOUR OWN)

1:30 – 2:30 pm CUI SPEAKER

GRAND DOMINION BALLROOM

John Massey

Deputy Assistant Director, Enterprise Security Operations, Critical Technology Protection, Defense Counterintelligence and Security Agency

2:35 – 3:35 pm **C-SUITE PANEL**

GRAND DOMINION BALLROOM

Alice Eldridge Senior Vice President & General Counsel, BAE Systems

Mark Escobar

Senior Vice President & Chief of Business Operations, SAIC

Charlie Sowell

Chief Executive Officer, SE&M Solutions, LLC

3:35 – 4:05 pm **NETWORKING BREAK**

UPPER ROTUNDA

4:05 – 5:05 pm CHINA-CHANGING THE SUPPLY CHAIN

GRAND DOMINION BALLROOM

Levi Thomas

Special Agent, Federal Bureau of Investigation, Washington Field Office

5:05 – 5:15 pm CLOSING REMARKS

GRAND DOMINION BALLROOM

Michelle Sutphin

Chair, Security & Counterintelligence Division, NDIA Chief Security Officer, Science Applications International Corporation

Kai Hanson

Chair, Industrial Security Committee, AIA Director, Global Security Programs, Collins Aerospace

BIOGRAPHIES



WILLIAM LIETZAU

Director Defense Counterintelligence and Security Agency

William K. Lietzau is the Director of the Defense Counterintelligence

and Security Agency (DCSA).

In this capacity, Mr. Lietzau leads both the personnel vetting and critical technology protection missions under DCSA and manages approximately 12,000 federal and contract support personnel worldwide. Additionally, Mr. Lietzau directs the development of an end-to-end nationallevel Information Technology infrastructure designed to support the personnel vetting enterprise.

Prior to his current role, Mr. Lietzau served as the Director of the Personnel Vetting Transformation Office where he managed the transfer of the National Background Investigations Bureau (NBIB) to the nascent Defense Counterintelligence and Security Agency (DCSA), and initiated and led associated transformational efforts.

Before returning to government, Mr. Lietzau was Vice President at a large government services contractor where he initially served as Deputy General Counsel overseeing security, contracting, international trade and compliance. He later became general manager of an international business unit providing counter-terrorism and law enforcement training and mentoring in over 35 countries as well as related O&M, minor construction, and security services.

Mr. Lietzau served over three years as Deputy Assistant Secretary of Defense for Rule of Law and Detainee Policy and on several U.S. delegations negotiating multilateral treaties. A retired Marine Corps Colonel, he served 27 years as an infantry officer and then judge advocate, commanding at the company, battalion, and installation levels. An expert in international law, he also served as a prosecutor, defense counsel and judge and provided legal advice at a combatant command, the Joint Staff, the Office of the Secretary of Defense, and the National Security Council.

Mr. Lietzau received a Bachelor of Science from the United States Naval Academy and his Juris Doctorate from Yale Law School. He also holds an LL.M. from the U.S. Army Judge Advocate General's School, and a Master of Science in National Security Studies from the National War College.



MICHAEL ORLANDO

Acting Director

National Counterintelligence and Security Center

Michael J. Orlando is a Senior Executive Service leader with more than 25 years

of law enforcement, Intelligence Community, and military experience, including counterintelligence and counterterrorism investigations. Mr. Orlando joined the National Counterintelligence and Security Center in November, 2020, serving in the position of Deputy Director.

Mr. Orlando recently served as a Deputy Assistant Director in the Counterterrorism Division in the Federal Bureau of Investigation (FBI). In that capacity, he was responsible for overseeing the business administration and operational support for the division, which included technology development, human resource matters, financial management, and privatesector partner engagements. Mr. Orlando also served as the acting head of the Counterterrorism Division and successfully managed several interagency crisis incident responses, including the attack at Pensacola Naval Air Station; Manda Airstrip, Kenya; as well as domestic terrorism attacks in Jersey City, NJ, and Monsey, NY.

Mr. Orlando served as an FBI Special Agent in 2003 and was assigned to the Pittsburgh Division where he investigated counterintelligence matters. In his followon field assignment to the Washington Field Office, he worked on high priority counterintelligence special projects with multiple deployments to the People's Republic of China. In 2009, Mr. Orlando was the program manager assigned to an FBI task force where he coordinated counterintelligence operations in the Western Pacific and East Asia and led an interagency and foreign partner effort to disrupt foreign influence in the region.

In 2011, Mr. Orlando returned to the field and was assigned to the Honolulu Field Office where he oversaw the successful espionage investigation and conviction of a DoD contractor for passing national defense secrets to China. In 2013, Michael served as the principal deputy for the East Asia Section in the Counterintelligence Division, and in 2017 he served as Assistant Special Agent in Charge of the Washington Field Office, Counterintelligence Division, where he oversaw the successful disruption of Russian clandestine foreign agent Maria Butina. In 2018, he helped create the Counterterrorism Division's Iran Threat Task Force, now the Iran Mission Center, as its first Acting Section Chief.

Mr. Orlando has received the FBI Director's Award for Outstanding Counterintelligence Investigation and has been awarded three Director of National Intelligence awards for Counterintelligence Operations.

A native of New York, Mr. Orlando received his bachelor's degree in Economics and Management from the State University of New York, College at Cortland. In 2017, Michael attended Georgetown University's McDonough School of Business and earned a master's in leadership. Prior to working for the FBI, he was an officer in the U.S. Army and was employed by the Central Intelligence Agency.



GARRY REID



Director for Defense Intelligence (Counterintelligence, Law Enforcement and Security) Office of the Under Secretary of Defense for Intelligence & Security

Garry Reid serves as the Director for Defense Intelligence (CL&S) reporting

directly to the Under Secretary of Defense for Intelligence and Security (USD(I&S)). In this capacity, he is responsible for the formulation and implementation of policy and resources to conduct counterintelligence, law enforcement, and security programs. Previous assignments include Senior Advisor to the USD(I) and the Director for Defense Intelligence (Intelligence & Security).

Mr. Reid previously served in the Office of the Under Secretary of Defense for Policy as the Principal Deputy Assistant Secretary of Defense for Special Operations and Low Intensity Conflict, and as the Deputy Assistant Secretary of Defense for Special Operations and Combating Terrorism, where he advised the Assistant Secretary, the Under Secretary, and the Secretary of Defense on policies, plans, authorities, and resources related to special operations and irregular warfare.

Mr. Reid retired from the U.S. Army in 2005.



HEATHER SIMS

National Industrial Security Program Policy Advisory Council (NISPPAC), Industry Spokesperson L3Harris

Mrs. Heather Sims provides Strategic Industrial Security advice for the Chief

Security Officer at L3Harris, headquartered in Melbourne, Florida. Her primary responsibility is to provide subject matter expertise for a variety of security disciplines throughout the L3Harris enterprise.

Ms. Sims is also the current Industry Spokesperson to the National Industrial Security Program Policy Advisory Committee (NISPPAC). NISPPAC members advise on all matters concerning the policies of the National Industrial Security Program, including recommending changes. The NISPPAC serves as a forum to discuss policy issues in dispute.

Prior to her arrival at L3Harris, Mrs. Heather Sims was the Strategic Security Advisor to the General Dynamics Chief Security Officer. Prior to her arrival in cleared industrial, Heather was the Assistant Deputy Director for Industrial Security Field Operations at the former Defense Security Service, now Defense Counterintelligence and Security Agency located in Quantico, Virginia. Mrs. Sims was responsible for the day-to-day field operations throughout the United States and was an instrumental liaison to other government agencies and cleared contractors. Prior to assuming the role of Assistant Deputy Director, she was the St. Louis Field Office Chief, responsible for supporting approximately 700 facilities in Missouri, Illinois, Wisconsin, Indiana, Minnesota, and Iowa. Mrs. Sims last role with DSS was a special Department of Defense project on behalf of the Secretary of Defense researching and preparing a Congressional response to The National Defense Authorization Act for Fiscal Year 2017 Section 951, ultimately bringing the security investigation mission back to the department for the federal government.

Prior to her employment with DSS, Mrs. Sims was the Chief, Plans and Programs, 375 Security Forces Squadron, Scott Air Force Base, Illinois. Mrs. Sims provided supervision to over 27 staff personnel comprised of civilian, military and contractors. She had program management oversight of the following: Police Service, Installation Security, Physical Security, Electronic Security Systems, Policy and Plans, Installation Constable, Reports and Analysis and Information/Industrial/ Personnel Security at an Air Force installation that was home to USTRANSCOM, Headquarters Air Mobility Command, Air Force Communications Agency and three Air Force wings Additionally, Mrs. Sims was responsible for security oversight of 64 geographically separate units across the United States.

Mrs. Sims holds a Bachelor's degree in Workforce Education and Development from the University Southern Illinois. She is a graduate of the Excellence in Government Senior Fellows Program and the Federal Executive Institute as well as a recipient of the Distinguished Service Award and the Air Force Exemplary Civilian Service award. Mrs. Sims grew up in Pennsylvania and began her Air Force career in August 1989 as a Law Enforcement Specialist. Following Law Enforcement technical training, she was assigned to various overseas and stateside assignments working a variety of law enforcement and security positions. She lives in Melbourne, Florida with her husband John Sims and two of their three children.

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Xcelerate Solutions (Xcelerate) is a mission-driven consultancy committed to enhancing America's personnel and cyber security posture. Its focus is, and always has been, to help make America safer by solving complex problems and accelerating results. Xcelerate delivers innovative solutions in three service areas: Enterprise Security, Strategic Consulting, and Digital Transformation. Leveraging these core capabilities, Xcelerate provides full lifecycle solutions, beginning with creation of a strategy aligned with client objectives and a roadmap to realize the strategy. Xcelerate's design, development, and integration capabilities, based on consulting and technology expertise, helps clients operationalize the plan. Xcelerate has deep experience in both traditional and Agile project management, as well as a proven ability to help traditional programs transition to an Agile Framework. Once a solution is implemented, Xcelerate provides consulting and IT services to ensure it operates as designed, driving mission critical, high-volume transactions and supporting customers with a focus on continuous improvement.

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AT THE HEART

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