



NDIA

AT THE HEART
OF THE MISSION

BUDGET PRIORITIES PREVIEW

In Partnership with Cowen and Company

June 3, 2021 | [NDIA.org/Cowen21](https://www.ndia.org/Cowen21)

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NDIA

WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit NDIA.org

EVENT INFORMATION

EVENT WEBSITE

NDIA.org/Cowen21

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SPEAKER GIFTS

In lieu of speaker gifts, a donation is being made to the Fisher House Foundation.

HARASSMENT STATEMENT

The National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA), and Women in Defense (WID) are committed to providing a professional environment free from physical, psychological, and verbal harassment. NDIA and its affiliates, NTSA and WID, will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA, NTSA, and WID conferences, meetings, and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriately physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds of revoking access to the NDIA, NTSA or WID event.

AGENDA

THURSDAY, JUNE 3

10:00 – 10:05 am
All times are listed in
Eastern Daylight Time

WELCOME REMARKS

Gen Hawk Carlisle, USAF (Ret)
President and Chief Executive Officer, National Defense Industrial Association (NDIA)

10:05 – 11:00 am

PANEL: ARMY-AIR FORCE BUDGET PRIORITIES

Rachel McCaffrey
Vice President, Membership & Chapters, NDIA
Executive Director, Women In Defense
Moderator

Maj Gen Richard Moore Jr., USAF
Director, Programs, Office of the Deputy Chief of Staff for Plans & Programs, Headquarters, U.S. Air Force, A8

LTG Thomas Horlander, USA
Military Deputy to the Assistant Secretary of the Army for Financial Management & Comptroller, U.S. Army

11:00 – 11:05 am

BREAK

11:05 am – 12:00 pm

PANEL: NAVY-MARINE CORPS BUDGET PRIORITIES

Wesley Hallman
Senior Vice President, Strategy & Policy, NDIA
Moderator

VADM Randy Crites, USN
Deputy Chief of Naval Operations, Integration of Capabilities & Resources, N8, Office of the Chief of Naval Operations

LtGen John Jansen, USMC
Deputy Commandant, Programs & Resources, U.S. Marine Corps

12:00 pm

ADJOURN

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BIOGRAPHIES



VICE ADMIRAL RANDY CRITES, USN

Deputy Chief of Naval Operations, Integration of Capabilities & Resources, N8
Office of the Chief of Naval Operations

Vice Adm. Randy Crites is a native of Lima, Ohio, graduated from The Ohio State

University with a bachelor's degree in engineering and was commissioned through the Nuclear Propulsion Officer Candidate program in 1985. He completed his Master of Arts in National Security Affairs at The College of Naval Command and Staff at the Naval War College in Newport, Rhode Island, in 1996, and is a graduate of MIT Seminar XXI National Securities study program.

His early sea tours included assignments as executive officer of USS Nebraska (SSBN 739) as well as navigator and operations officer on USS Archerfish (SSN 678). He qualified in submarines serving as a division

officer aboard USS Ray (SSN 653). Crites' submarine command assignments included USS Florida (SSGN 728) where he deployed to the U.S. 5th and 6th Fleet areas of responsibility, and USS West Virginia (SSBN 736) where he completed four strategic deterrent patrols.

Tours ashore included branch head, Program Planning and Development, Chief of Naval Operations (OPNAV) N801; Prospective Commanding Officer instructor U.S. Atlantic Fleet; senior member of the Atlantic, Tactical Readiness Evaluation Team; head of the Submarine Program Section and Shipbuilding Account Manager (OPNAV) N80; and weapons system programmer at U.S. Strategic Command and officer-in-charge of the performance-monitoring team

at Submarine Squadron Four. His previous flag assignments include deputy assistant Secretary of the Navy for Budget (FMB) and director, Fiscal Management Division, OPNAV (N82); director, Assessments Division (N81) on the OPNAV staff; commander, Submarine Group 10; and director, Maritime Headquarters U.S. Pacific Fleet.

Crites' personal awards include the Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal, Navy-Marine Corps Commendation Medal, and Navy-Marine Corps Achievement Medal. He is most proud of his various unit awards that reflect credit on the successful teams he has served with and the many skilled professionals he has been privileged to work alongside.



LIEUTENANT GENERAL THOMAS HORLANDER, USA

Military Deputy to the Assistant Secretary of the Army for Financial Management & Comptroller
U.S. Army

Lieutenant General Thomas Horlander was born in Aurora, Colorado, and

graduated with a Bachelor's in Business Administration from Western Washington University. Lieutenant General Horlander holds Masters degrees from Oklahoma City University, the U.S. Army Command and General Staff College, and the U.S. Army War College.

Lieutenant General Horlander was commissioned in 1983 as a second lieutenant of Field Artillery through the Officer Candidate School. His most recent assignment was as 30th Director of the Army Budget (ABO). Prior to that, he served as the Director of Business Operations, Office of Business Transformation, Washington, DC; G8, USARCEN/3rd Army forward deployed in the Southwest Asia theater of operations; Director of Resource

Management/G8, Installation Management Command; Executive Officer to the Military Deputy, ASA (FM&C); Comptroller/G8, V Corps, U.S. Army Europe and Multi-National Corps, Iraq; Director, Resource Management at the U.S. Army Aviation Center, Fort Rucker, AL; Deputy Secretary for Finance (Comptroller), Inter-American Defense Board, Washington DC; Executive Officer, 1st Battalion, 319th Field Artillery (Airborne), 82d Airborne Division, Fort Bragg, NC; Assistant S-3 (Operations), Division Artillery, 82d Airborne Division, Fort Bragg, NC; Budget Course Director and Instructor/Writer, Finance School, U.S. Army Soldier Support Center, Fort Jackson, SC; Aide-de-Camp to Commander, Allied Land Forces Southern Europe, Verona, Italy; Battery Commander, 12th Field Artillery Detachment, 559th U.S. Artillery Group, U.S. Army Europe and Seventh Army, Oderzo, Italy; and various field artillery positions at Fort Sill, Oklahoma, and with the 2nd Infantry

Division in South Korea. General Horlander is an accomplished linguist and Master Strategist, and has published numerous books and articles.

Lieutenant General Horlander's awards and decorations include the Army Distinguished Service Medal, Defense Superior Service Medal, Legion of Merit (with 2 Oak Leaf Clusters); Bronze Star Medal; Defense Meritorious Service Medal; Meritorious Service Medal (with 3 Oak Leaf Clusters); Joint Service Commendation Medal; Army Commendation Medal (with 3 Oak Leaf Clusters); Joint Service Achievement Medal; Army Achievement Medal; the Senior Parachutist Badge; Italian Airborne Wings; and the Army Staff Identification Badge.

Lieutenant General Horlander assumed duties as the Military Deputy to the Assistant Secretary of the Army (Financial Management & Comptroller) on 3 August 2017.



LIEUTENANT GENERAL JOHN JANSEN, USMC

Deputy Commandant, Programs & Resources

U.S. Marine Corps

As the Deputy Commandant for Programs and Resources within Headquarters, U.S. Marine Corps in Washington DC, Lieutenant General John Jansen serves as the principal advisor to the Commandant of the Marine Corps and the principal spokesman within the Department of Defense and with Congress on matters of the Marine Corps' five year program, annual budget, current year fiscal execution, and audit. The department he leads is responsible for developing and executing a \$44B annual budget, and for the financial management of capital assets in excess of \$90B.

For more than three decades, he has led Marines in security operations around the globe to include nine overseas deployments; six years stationed in Japan, Germany, and Italy; and nearly two years deployed aboard

ship. He has commanded at the squadron, group, and brigade levels. He has spent an extensive amount of his career in Asia working and training with allies and partners, in particular with the Japanese Self Defense Force's Amphibious Rapid Deployment Brigade; the Philippines Marine Corps and Philippine Navy; the Australian Amphibious Force; the Republic of Korea Marine Corps and Navy; and the Indonesian Korps Marinir. He has served in four separate combat operations in Iraq and Afghanistan, as well as contingency operations over Bosnia/Herzegovina. He served as a Forward Air Controller with 2d Battalion, 8th Marines, while deployed to the Western Pacific, an Arms Control Team Chief with the Defense Threat Reduction Agency out of Germany supporting arms control inspections in Ukraine, Russia, and Belorussia, and was the Operations Officer for 1st Marine Aircraft Wing on Okinawa, Japan. He is a

graduate of Marine Corps Command and Staff College, and is a graduate of the NATO Defense College in Rome, Italy. A Marine Fighter/Attack pilot, carrier pilot, and Navy Fighter Weapons School (TOPGUN) graduate, he has flown over 2,800 hours and made 480 arrested carrier landings in the F/A-18 Hornet and was recognized as the 2006 Marine Tailhooker of the Year by the Tailhook Association. His previous assignment was as the 44th Commandant of the Eisenhower School for National Security and Resource Strategy within National Defense University.

LtGen Jansen graduated from Indiana University's Kelly School of Business in 1986 where he earned a BS in Finance. He is married to the former Ann Lorraine Milton of Indianapolis, Indiana, and has three children: Jo, married to the former Nicole Kleiner; Alexandra; and Gabrielle.



MAJOR GENERAL RICHARD MOORE JR., USAF

Director, Programs

Office of the Deputy Chief of Staff for Plans & Programs, Headquarters, U.S. Air Force, A8

Maj. Gen. Richard G. Moore Jr. is the Director of Programs, Office

of the Deputy Chief of Staff for Plans and Programs, Headquarters U.S. Air Force, Arlington, Virginia. He leads a staff of military and civilians in the development, integration, evaluation, and analysis of the Air Force program across the Future Years

Defense Plan, and maintains the integrity and discipline of the Air Force corporate structure process.

Maj. Gen. Moore graduated from the U.S. Air Force Academy in 1992 with a Bachelor of Science degree in Chemistry and subsequently earned a Master of Engineering Management degree from Washington State University in 1997. During his Air Force career, Maj. Gen. Moore has commanded at the squadron, group, and wing level. He is a

command pilot with more than 4,000 hours in the KC-135R/T Stratotanker, C-12F Huron, C- 5A/B/M Galaxy, C-17A Globemaster III, and C-130J Super Hercules.

Prior to his current position, Maj. Gen. Moore was the Chief of Staff, Headquarters, U.S. Air Forces in Europe and Air Forces Africa, Ramstein Air Base, Germany.