



**NDIA**

AT THE HEART  
OF THE MISSION



The graphic depicts a large satellite with solar panels in the foreground, and a smaller satellite in the background. A bright blue beam of light connects the two satellites, passing over the Earth's horizon. A target symbol is visible on the Earth's surface. The background is a deep space scene with stars and lens flare effects.

# SPACE WARFIGHTING INDUSTRY FORUM

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**Warfighting Integration**

August 20 – 21, 2020 | [NDIA.org/SWIF](https://ndia.org/SWIF)

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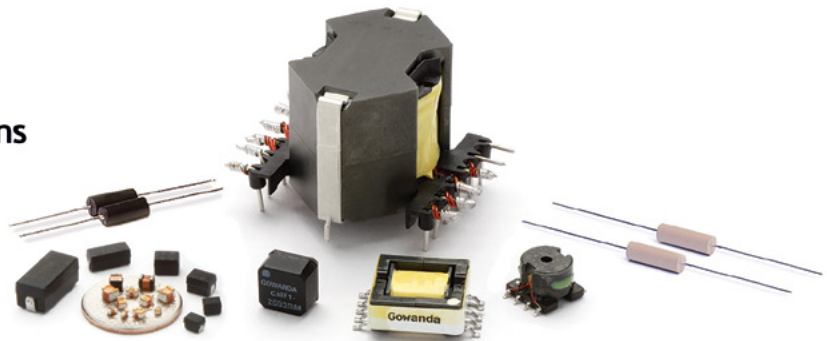
## WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit **NDIA.org**



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# WELCOME TO THE SPACE WARFIGHTING INDUSTRY FORUM

On behalf of NDIA and the Space Warfighting Industry Forum (SWIF) committee, we would like to welcome you to our inaugural event joining industry with leaders from the U.S. Space Command, the U.S. Space Force, the Department of Defense (DoD), and numerous other space contributors. Our goal is to communicate openly about space warfighting and the new challenges that the U.S. government and its industry partners must address to secure the space domain.

This inaugural event builds on the legacy of the NDIA Space Industry Forum that has linked our industry partners with the DoD space leaders to discuss the problems our government leaders are facing today and in the foreseeable future. Those early exchanges have set the stage for our SWIF discussions, panels, and presentations. Additionally, while we had initially envisioned this forum taking place in person, at multiple classification levels, and with engagement by U.S. Air Force Academy cadets, our precautions in response to the COVID-19 virus have driven us to reconfigure the format of SWIF to ensure the safety of our

community while still having a rich exchange of ideas. This two-day forum will be held at an unclassified level to expand its reach to our government and industry partners who are working from their offices, their homes, or their favorite quarantine location during this fight against the spread of COVID-19.

At this year's virtual event, we will hear from several exciting keynote speakers and have lively exchanges through moderated panels that feature leaders from industry, government, and the international defense industry. The NDIA Rocky Mountain Chapter will help kick off the forum by presenting the annual Hartinger Award to the 2020 recipient, Lt Gen John Thompson, the Commander of the Space and Missile Systems Center, in recognition of his outstanding achievement in the military space mission of the United States.

We are glad you have joined us for this ground-breaking event. We, along with the passionate group of NDIA professionals and volunteers, hope you will both contribute to and learn from this forum today, tomorrow, and into the future!

## Marty Whelan

*Vice Chair, Space Division, NDIA  
Senior Vice President, Aerospace Corporation*

## Kevin "Morty" Mortensen

*President, Rocky Mountain Chapter, NDIA  
Vice President, Business Development,  
BAE Systems*

## Philip Kwong

*Executive Vice President,  
Rocky Mountain Chapter, NDIA  
Manager, Satellite Networks Development,  
Intelsat General*



## SPACE DIVISION

### WHO WE ARE

NDIA's Space Division offers a continuing forum for communications, discussions, and exchanges of view on all space activities with the government through periodic meetings, conferences, symposia, and studies that the Division conducts. The Division works jointly and coordinates with NDIA Chapters and other Divisions as well as U.S. defense and government agencies in activities relating to space matters. It maintains close liaison with other industry associations, professional societies, universities, and other groups with similar interests in meeting its mission objectives. The Division addresses numerous key areas, including the cost reduction and cost credibility of space programs; space operations; space industry information programs; strategic defense initiatives; space policy and strategy; and space research, development, and technology.

### DIVISION LEADERSHIP

#### Gary Testut

*Division Chair*

#### Marty Whelan

*Division Vice Chair*

#### Brig Gen Russ Anarde, USAF (Ret)

*Subcommittee Chair*

#### John Manney

*Subcommittee Chair*

#### Mike Pierson

*Subcommittee Chair*

#### Scott Stover

*Subcommittee Chair*

#### Dr. Tom Walker

*Subcommittee Chair*



# ROCKY MOUNTAIN CHAPTER

## WHO WE ARE

NDIA's Rocky Mountain Chapter focuses on supporting member needs to ensure the strength and resiliency of the local defense economy that contributes billions of dollars to our state and creates thousands of jobs centered in the Colorado Springs and Denver metro areas. Our chapter creates opportunities for collaboration between academia, industry, U.S. Space Force, and U.S. Space Command to ensure our warfighters always have the best training, capabilities and materials to ensure competitive advantage across the spectrum of conflict within the space domain. In addition, the chapter conducts outreach and supports, critical industry and military missions, facilities and operating bases including: Peterson AFB, Schriever AFB, Buckley AFB, and Cheyenne Mountain Air Force Station; North American Aerospace Defense Command (NORAD) / U.S. NORTHCOM; Army Strategic Command (ARSTRAT) / Army Space and Missile Defense Command (SMDC); Fort Carson and its Pinon Canyon Maneuver Site; the U.S. Air Force Academy; Aerospace Data Facility-Colorado (ADF-C), the 10th Special Forces Group; the Colorado National Guard; the High Altitude Army Training Facility; The Pueblo Chemical Depot; Intercontinental Ballistic Missile (ICBM) Sites in northeastern Colorado; and the Missile Defense Agency's Integration Operations Center.

## AGENDA

**THURSDAY, AUGUST 20**

9:30 – 9:40 am MDT  
11:30 – 11:40 am EDT

### OPENING REMARKS

**Gen Hawk Carlisle, USAF (Ret)**

President and CEO, National Defense Industrial Association (NDIA)

9:40 – 10:00 am MDT  
11:40 am – 12:00 pm EDT

### PRESENTATION OF THE GENERAL JAMES V. HARTINGER AWARD

**Philip Kwong**

Executive Vice President, Rocky Mountain Chapter, NDIA  
Manager, Satellite Networks Development, Intelsat General

**Loula Moschonas**

President, Greater Los Angeles Chapter, NDIA

**Lt Gen John Thompson, USAF**

Commander, Space and Missile Systems Center

10:00 – 10:15 am MDT  
12:00 – 12:15 pm EDT

### BREAK

## CHAPTER LEADERSHIP

**Kevin “Morty” Mortensen**

Chapter President

**Philip Kwong**

Chapter Executive Vice President

**Karri Palmetier**

Chapter Treasurer

**Michael Pennica**

Chapter Secretary

## COMMITTEE CHAIRS

**Henry Baird**

**Jeff Benesh**

**Kristen Christy**

**Joe Kahoe**

**Richard “Doc” Klodnicki**

**Rayetta Lantzy**

**Tony Muro**

**Rusty Powell**

**Kelly Shelton**

**Tom Taylor**

**Laura Turner**

10:15 – 11:15 am MDT  
12:15 – 1:15 pm EDT

## OPENING KEYNOTE: U.S. SPACE COMMAND AND U.S. SPACE FORCE: STRUCTURE AND INTEGRATION

**Lt Gen David Thompson, USAF**  
Vice Commander, U.S. Space Force

11:15 – 11:30 am MDT  
1:15 – 1:30 pm EDT

## NETWORKING CHAT LOBBY BREAK

11:30 am – 12:30 pm MDT  
1:30 – 2:30 pm EDT

## PANEL: INTEGRATING SPACE CAPABILITIES

**Dr. Bill LaPlante**

Senior Vice President and General Manager, National Security Sector, MITRE  
*Moderator*

**BG Kevin Whale, RCAF**

Special Advisor to the Deputy Commander, Headquarters, U.S. Space Force

**Tim Deaver**

Director, U.S. Space Systems, Airbus U.S. Space & Defense, Inc.

**Kay Sears**

Vice President and General Manager, Military Space, Lockheed Martin

**Brig Gen Jody Merritt, USAF**

Mobilization Assistant to the Combined Force Space Component Commander, U.S. Space Command  
Commander, Space Operations, U.S. Space Force

12:30 – 12:45 pm MDT  
2:30 – 2:45 pm EDT

## BREAK

12:45 – 1:45 pm MDT  
2:45 – 3:45 pm EDT

## PANEL: REQUIREMENT DEVELOPMENT AND DISSEMINATION

**Lt Gen Mark Shackelford, USAF (Ret)**

*Moderator*

**Shawn Barnes**

Deputy Assistant Secretary of the Air Force for Space Acquisition and Integration

**Lt Gen John Thompson, USAF**

Commander, Space and Missile Systems Center

**Michael Dickey**

Director, Enterprise Strategy and Architectures Office  
Chief Architect, Headquarters, U.S. Space Force

**Wallis Laughrey**

Vice President, Space & C2 Systems, Raytheon Intelligence and Space

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1:45 – 2:00 pm MDT  
3:45 – 4:00 pm EDT

## NETWORKING CHAT LOBBY BREAK

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2:00 – 3:00 pm MDT  
4:00 – 5:00 pm EDT

## PANEL: CONGRESSIONAL PRIORITIES

**Gen Hawk Carlisle, USAF (Ret)**

President and CEO, NDIA  
*Moderator*

**Sen Cory Gardner (CO)**

Subcommittee on Aviation and Space, Committee on Commerce, Science, and Transportation, U.S. Senate

**Rep Denny Heck (WA)**

Permanent Select Committee on Intelligence, Subcommittee on Strategic Technologies and Advanced Research, U.S. House of Representatives

**Rep Mike Turner (OH)**

Ranking Member, Subcommittee on Strategic Forces, Armed Services Committee, U.S. House of Representatives

## FRIDAY, AUGUST 21

9:00 – 9:15 am MDT  
11:00 – 11:15 am EDT

## OPENING REMARKS

**Gen Hawk Carlisle, USAF (Ret)**

President and CEO, NDIA

**Moment of silence in honor of Col Tom Falzarano of the U.S. Space Force and others who have lost their lives on Active Duty.**

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9:15 – 9:30 am MDT  
11:15 – 11:30 am EDT

## NETWORKING CHAT LOBBY BREAK

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9:30 – 10:30 am MDT  
11:30 am – 12:30 pm EDT

## PANEL: DIGITAL ENGINEERING IN SPACE CAPABILITY ACQUISITION AND MANAGEMENT

**Maj Gen Kim Crider, USAF**

Mobilization Assistant to the Chief of Space Operations, U.S. Space Force  
*Moderator*

**Dr. Scott Nowlin**

Chief Engineer, Air Force Solutions—Strategic Systems, Intelligence & Security Sector, BAE Systems, Inc.

**Dr. Jamie M. Morin**

Vice President, Defense Systems Operations, Aerospace Corporation

**Bryan Eberhardt**

Director, Global Sales and Marketing, Boeing Space and Missile Systems

**Jeff Sneller**

Chief Engineer – Next Generation Polar OPIR System, Northrop Grumman Space Systems

10:30 – 10:45 am MDT  
12:30 – 12:45 pm EDT

## BREAK

10:45 – 11:45 am MDT  
12:45 – 1:45 pm EDT

## PANEL: INNOVATION IN SPACE WARFIGHTING

**Jason Knudson**

Founder and CEO, Vyzva Lab  
Board of Directors, Catalyst Campus  
*Moderator*

**Dr. Joel Mozer**

Chief Scientist, U.S. Space Force

**Josh Marcuse**

Head of Strategy and Innovation, Global Public Sector, Google Cloud

**Rachel Cheetham**

Space Senior Staffer, Defense Innovation Board

**Lars Hoffman**

Senior Vice President, Global Launch Services, Rocket Lab

11:45 am – 12:00 pm MDT  
1:45 – 2:00 pm EDT

## BREAK

12:00 – 1:00 pm MDT  
2:00 – 3:00 pm EDT

## CLOSING KEYNOTE: WARFIGHTING IN SPACE: READY TO FIGHT TONIGHT

**MG Tim Lawson, USANG**

Mobilization Assistant to the Commander, U.S. Space Command  
Currently performing the duties of the Deputy Commander, U.S. Space Command

1:00– 1:15 pm MDT  
3:00 – 3:15 pm EDT

## CLOSING REMARKS

**Gen Hawk Carlisle, USAF (Ret)**

President and CEO, NDIA

NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

# 2020 HARTINGER AWARD RECIPIENT

Lt. Gen. John F. Thompson is the Commander, Space and Missile Systems Center, Los Angeles Air Force Base, California. He is responsible for approximately 6,000 employees nationwide and an annual budget of \$9 billion. As the Air Force Program Executive Officer for Space, General Thompson manages the research, design, development, acquisition and sustainment of satellites and the associated command and control systems. His extensive portfolio includes military satellite communication, missile warning, navigation and timing, space-based weather, space launch and test ranges, certification for launch, space superiority, responsive space, and other emerging evolutionary space programs.

General Thompson is leading historic changes in National Security Space as one of the most vocal advocates for military space. He is managing the Secretary of the Air Force-directed Space Acquisition Transformation to re-architect the Space and Missile Systems Center and implement innovative approaches that rapidly address emerging threats. General Thompson expertly drove the SMC 2.0 reorganization

to initial operational capability and stood up three new PEOs. He cut three layers bureaucracy and 25 years from the acquisition cycle, which reduced decision timelines by 50%.

General Thompson pioneered the use of Fiscal Year 2016 National Defense Authorization Act Section 804 Middle Tier Acquisition authorities on eight space programs, enabling the delivery of space capabilities a combined 19 years ahead of schedule. He implemented Section 804 prototyping authorities on 12 programs, shaving years off acquisition timelines and exceeding objectives. Through tri-annual reports and strategic communications with Congressional staffs, he maintained full transparency on Section 804 programs, as demonstrated by successful engagements to remove budget marks and/or gain Above Threshold Reprogramming approvals.

General Thompson has successfully supported our international space partnerships. He worked closely with Japan to issue a Request for Proposal to support their satellite and agreement on U.S. payload interface standards. General Thompson negotiated a Memo of Understanding with

Norway regarding satellite bus selection and maintained multiple allied partnerships established with Italy, the United Kingdom, Australia, and Canada.

Under his leadership, the Air Force successfully launched 12 National Security Space payloads with 100% mission success, bolstering the Global Positioning System, Advanced Extremely High Frequency, Wideband Global Satellite Communications, Space Based Infrared System, and National Reconnaissance Office satellite constellations. General Thompson awarded \$312M in contracts on the Space Enterprise Consortium (SpEC), with many targeted to convert to operational capability. He negotiated reduction of the decades old Launch Claim payout by 50%, saving America \$260 million.

General Thompson's inspirational and innovative leadership has delivered superior space capabilities to the warfighter. He has served as a masterful steward of our Nation's resources, established effective partnerships in the development of space systems and technologies, and provided successful access to space in support of Air Force and National objectives.



## LT GEN JOHN THOMPSON, USAF

*Commander*  
Space and Missile Systems Center

Lt. Gen. John F. Thompson is the Commander, Space and Missile

Systems Center, Los Angeles Air Force Base, California. He is responsible for approximately 6,000 employees nationwide and an annual budget of \$9 billion. As the Air Force Program Executive Officer for Space, General Thompson manages the research, design, development, acquisition and sustainment of satellites and the associated command and control systems. His extensive portfolio includes military satellite communication, missile warning, navigation and timing, space-based weather, space launch and test ranges, certification

for launch, space superiority, responsive space, and other emerging evolutionary space programs.

Lt. Gen. Thompson entered the Air Force in 1984 as a graduate of the U.S. Air Force Academy. He has served in a variety of scientific, acquisition and logistics-oriented capacities, including staff assignments at Air Force Systems Command, Air Force Materiel Command and in the office of the Assistant Secretary of the Air Force for Acquisition.

The general has been Chief of the Commodities Division, Ogden Air Logistics Center, Utah, and Chief of the Air Vehicle Division, C-17 System Program Office, Wright-Patterson AFB, Ohio. He also served as Director of Propulsion, Oklahoma City

ALC, Okla.; and Chief of Staff, Air Force Materiel Command, Wright-Patterson AFB. He has commanded the 327th Aircraft Sustainment Wing, Tinker AFB, Okla., and the 303rd Aeronautical Systems Wing, Wright-Patterson AFB, Ohio, where he served as Air Force Program Executive Officer for Intelligence, Surveillance and Reconnaissance. General Thompson has also served as Air Force Program Executive Officer for Strategic Systems, Deputy Program Executive Officer for the F-35 Joint Strike Fighter Program, and KC-46 Program Director.

Prior to assuming his current position, Lt. Gen. Thompson was Commander, Air Force Life Cycle Management Center, Wright-Patterson AFB, Ohio.

# BIOGRAPHIES



## MG TIM LAWSON, USANG

*Mobilization Assistant to the Commander, U.S. Space Command  
Currently performing the duties of the Deputy Commander, U.S. Space Command*

Major General Tim Lawson serves as the Acting Deputy Commander and

National Guard Mobilization Assistant to the Commander, U.S. Space Command. Prior to his current role, Major General Lawson served as the Deputy Commanding General for Operations and the Deputy Commander for Support at the U.S. Army Space and

Missile Defense Command/Army Forces Strategic Command. Major General Lawson commanded the 100th Missile Defense Brigade (Colorado Springs), and the 32d Infantry Brigade Combat Team, an Infantry Battalion, and a Recruiting and Retention Battalion in the Wisconsin Army National Guard. Major General Lawson deployed as a Platoon Leader during Operation DESERT SHIELD/STORM, as a Company Commander

to Kuwait and Bahrain, and as the Regional Police Advisory Commander to Regional Command West, Herat, Afghanistan. Major General Lawson holds a B.S. in Law Enforcement Administration from Western Illinois University and a Master of Strategic Studies from the U.S. Army War College. His decorations include the Legion of Merit with two bronze oak leaf clusters and the Bronze Star Medal with one bronze oak leaf cluster.



## LT GEN DAVID THOMPSON, USAF

*Vice Commander  
U.S. Space Force*

Lt. Gen. David D. Thompson is Vice Commander, Headquarters, United

States Space Force. He is responsible to the Chief of Space Operations for the U.S. Space Force in carrying out space missions and integrating space policy, guidance, coordination and synchronization of space-related activities and issue resolution for the Department of the Air Force.

U.S. Space Force organizes, trains, equips and maintains mission-ready space forces and provides missile warning, positioning, navigation and timing and communications for North American Aerospace Defense Command, U.S. Strategic Command, U.S. Space Command, and the other functional and geographic combatant commands.

Lt. Gen. Thompson was commissioned in 1985 as a graduate of the U.S. Air Force Academy. He is a career space officer with

assignments in operations, research and development, acquisition and academia. He has commanded operational space units at the squadron, group and wing levels. The general is also an Olmsted Scholar, graduate of the Senior Acquisition Course, and a Level III-Certified Program Manager. Prior to his assignment as Vice Commander, U.S. Space Force, Lt. Gen. Thompson was the Vice Commander, U.S. Air Force Space Command.

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The NDIA Policy Team monitors, advocates for, and educates government stakeholders on policy matters of importance to the defense industrial base. Help ensure the continued existence of a viable, competitive national technology and industrial base by keeping up with the latest reforms, rules, and regulations.

**Read more at [NDIA.org/PolicyBlog](https://ndia.org/PolicyBlog)**



## AN ONLINE COMMUNITY FOR DEFENSE PROFESSIONALS

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### Enhance your Division and Chapter participation through NDIA Connect

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- Plan meetings, seminars, webinars, conferences, or any NDIA-related event
- Foster discussion, promote innovation, and grow your network

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