DRAFT AGENDA

WEDNESDAY, AUGUST 19

8:00 am – 2:00 pm
20TH ANNUAL NDIA, AIA, AND AFCEA’S ROCKY MOUNTAIN CHAPTER IMAGE GOLF TOURNAMENT
U.S. AIR FORCE ACADEMY, GOLF COURSE

4:30 – 6:00 pm
REGISTRATION
U.S. AIR FORCE ACADEMY, FALCON CLUB

4:30 – 6:00 pm
OPENING RECEPTION & SENIOR LEADER INTRODUCTORY REMARKS
U.S. AIR FORCE ACADEMY, FALCON CLUB
Dick McConn
Chairman, Board of Directors, National Defense Industrial Association (NDIA)
Rep. Doug Lamborn
Representative (CO 5th District), U.S. House of Representatives

THURSDAY, AUGUST 20

7:00 am – 5:00 pm
REGISTRATION
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM FOYER

7:00 – 8:00 am
NETWORKING CONTINENTAL BREAKFAST
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM FOYER
8:00 – 8:10 am

OPENING REMARKS
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM

Gen Hawk Carlisle, USAF (Ret)
President and CEO, NDIA

Lt Gen Jay Silveria, USAF
Superintendent, U.S. Air Force Academy

8:10 – 9:00 am

OPENING KEYNOTE – U.S. SPACE COMMAND AND U.S. SPACE FORCE: STRUCTURE AND INTEGRATION
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM

Gen John Raymond, USAF
Commander, U.S. Space Command
Chief of Space Operations, U.S. Space Force

9:00 – 10:00 am

INTEGRATING SPACE CAPABILITIES PANEL
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM

Dr. Bill LaPlante
Senior Vice President and General Manager, National Security Sector, MITRE
Moderator

Invited

BG Thomas James, USA
Director of Operations, U.S. Space Command
Commander, Joint Task Force—Space Defense

Invited

Maj Gen John Shaw, USAF
Combined Force Space Component Commander, U.S. Space Command
Commander, Space Operations Command, U.S. Space Force

BG Kevin Whale, RCAF
Canadian Advisor to Space Commander (Allied Partner Rep)
Invited

Kay Sears
Vice President and General Manager, Space, Lockheed Martin (Industrial Base Rep)

10:00 – 10:30 am

NETWORKING BREAK
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM FOYER

10:30 – 11:30 am

REQUIREMENT DEVELOPMENT AND DISSEMINATION PANEL
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM

Lt Gen Mark Shackleford, USAF (Ret)
Moderator
Invited

Lt Gen John Thompson, USAF
Commander, Space and Missile Systems Center

BG Rick Zellman, USA
Deputy Director, Strategy, Plans & Policy, U.S. Space Command

Maj Gen Bill Liquori, USAF
Director of Strategic Requirements, Architectures & Analysis

Mr. Shawn Barnes
Office of the Assistant Secretary for Space Acquisition & Integration

11:30 am – 1:00 pm

NETWORKING LUNCH
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM

1:00 – 2:00 pm

INNOVATION IN SPACE WARFIGHTING
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM

Jason Knudson
Owner and CEO, Vyzva Lab
Board of Director, Catalyst Campus
Moderator

Christopher “Bubba” Ayres
Technical Director, Advanced Capabilities, U.S. Space Force
Invited

Josh Marcuse
Head, Strategy & Innovation, Global Public Sector, Google

Rachel Cheetham
Regional Director, National Security Innovation Network
Invited

Lars Hoffman
Senior Vice President, Global Launch Services, Rocket Labs

2:00 – 3:00 pm

CONGRESSIONAL PRIORITIES PANEL
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM

Gen Hawk Carlisle, USAF (Ret)
President and CEO, NDIA
Moderator

Sen. Corey Gardner (CO)
Senate Committee on Commerce, Science, & Transportation
NETWORKING BREAK
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM FOYER

3:30 – 4:30 pm

SPACE FORCE VISION
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM

The Honorable Barbara M. Barrett
Secretary of the U.S. Air Force
Invited

4:30 – 5:30 pm

CADET EVENT – CADETS AND SENIOR NON-COMMISSIONED OFFICERS:
COMMAND RELATIONSHIPS

Brig Gen Brook Leonard, USAF
Chief of Staff, U.S. Space Command
Invited

CSM Eric McCray, USA
Senior Enlisted Leader, U.S. Space Command
Invited

5:30 – 6:30 pm

NETWORKING RECEPTION WITH CADETS
U.S. AIR FORCE ACADEMY, ARNOLD BALLROOM

FRIDAY, AUGUST 21 – CLASSIFIED UP TO TS/SCI

7:00 am – 1:15 pm

REGISTRATION
7:00 – 7:30 am

NETWORKING CONTINENTAL BREAKFAST

7:30 – 7:40 am

**BREAKOUT SESSIONS**

**OPERATIONS TRACK**
*CLASSIFIED UP TO TS/SCI*

**POLICY TRACK**
*SECRET COLLATERAL*

**Opening Remarks**
*A moment of silence in honor of Col Tom Falzarano, USAF, U.S. Space Force, and others who have lost their lives on Active Duty.*

Gen Hawk Carlisle, USAF (Ret)
President and CEO, NDIA

Gen John Raymond, USAF
Commander, U.S. Space Command
Chief of Space Operations, U.S. Space Force

**Opening Remarks**

Mr. Steve Kitay
Invited

**7:40 – 8:40 am**

**Space Operations Capstone**

Maj Gen (Sel) Leah Launderback
Director of Intelligence, U.S. Space Command

Brig Gen Shawn Bratton
Deputy Director of Operations, U.S. Space Command

**Doctrine Capstone**

TBD

**8:40 – 9:40 am**

**Lessons Learned from Warfighting in Space**

Lt Gen Glen “Wally” Moorhead, USAF (Ret)
*Moderator*

Maj Gen (Sel) Leah Launderback, USAF
Director of Intelligence, U.S. Space Command

BG Thomas James, USA
Director of Operations, U.S. Space Command

**National Space Policy: White House Priorities**

Dr. Scott Pace
Executive Secretary, National Space Council
Keynote
Commander, Joint Task Force—Space Defense
*Invited*

**BG Rick Zellman, USA**
Deputy Director, Strategy, Plans & Policy, 
U.S. Space Command

9:40 – 10:40 am

**Operations Short of War: Winning the Gray Zone in Space**

**Steve Kitay**
Deputy Assistant Secretary of Defense for Space Policy 
*Invited*

**Scott Stapp**
Vice President, Resiliency & Rapid Prototyping, Northrop Grumman

**Dr. Dana J. Johnson**
Director, International Outreach & Policy, 
Office of the Under Secretary of Defense for Research & Engineering 
*Invited*

**Air Vice Marshal Harvey Smyth, OBE, DFC**
Director, Space, United Kingdom Ministry of Defence

**National Space Policy: Congressional Priorities**

**Wes Hallman**
Senior Vice President, Strategy & Policy, NDIA 
Moderator

**Leonor Tomero,**
Staff Lead, Strategic Forces, 
House Armed Services Committee

**Bob Winkler,**
Staff Lead, Senate Armed Services Committee 
*Invited*

10:40 – 11:00 am

**NETWORKING BREAK**

**BREAKOUT SESSIONS**

**OPERATIONS TRACK**
*Classified up to TS/SCI*

11:10 am – 12:10 pm

**Warfighting in Space: Ready to Fight Tonight**

**LTG James Dickinson**
Deputy Commander, US Space Command 
*Invited*

**POLICY TRACK**
*Secret Collateral*

11:15 am – 12:30 pm

**Warfighting in Space: Policy Meeting Future Requirements Panel**

**Jenness Simler**
Boeing 
Moderator 
*Invited*

**Todd Harrison**
Emerging Requirements for Successful Space Operations Panel

Mr. Andrew Cox  
J8, U.S. Space Command  
Moderator  
Invited

Brig Gen Heather Pringle  
Commander, U.S. Air Force Research Laboratory  
Invited

Mike Dickey  
Enterprise Architect, Space Force

Col Russ Teehan  
Director, Portfolio Architect  
Invited

Closing Remarks

Gen Hawk Carlisle, USAF (Ret)  
President and CEO, NDIA

CLOSING REMARKS

Gen Hawk Carlisle, USAF (Ret)  
President and CEO, NDIA

37TH ANNUAL ROCKY MOUNTAIN CHAPTER BALL  
HOTEL ELEGANTE CONFERENCE AND EVENT CENTER

NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.