

33RD ANNUAL NATIONAL LOGISTICS FORUM

TUESDAY, APRIL 18

12:00 pm – 5:00 pm **REGISTRATION OPEN**

WEDNESDAY, APRIL 19

7:00 am – 7:00 pm **REGISTRATION OPEN**

7:00 am **NETWORKING CONTINENTAL BREAKFAST**

8:00 am **OPENING REMARKS**

8:00 am **DISPLAYER SET-UP**

- LTG Robert Dail, USA (Ret), *Chairman, NDIA Logistics Management Division*

8:10 am **WELCOME REMARKS**

- Gen Craig McKinley, USAF (Ret), *President & CEO, NDIA*

8:15 am **GOVERNMENT WELCOME & KEYNOTE ADDRESS**

- GEN Joseph Votel, USA, *Commander, United States Central Command*

9:00 am **INDUSTRY KEYNOTE ADDRESS**

- Ms. Carey Smith, *President, Federal Business Unit, Parsons Corporation*

9:45 am – 10:15 am **NETWORKING BREAK IN THE DISPLAY AREA**

10:15 am **CCMD 4 PANEL: SHAPING AND SUSTAINING GLOBALLY INTEGRATED LOGISTICS**

The Joint Force faces a future security environment characterized by trans-regional crises, increasingly capable adversaries and contested environments, broad demand for constrained resources, and increasing information and Cyber threats to joint and partner logistics networks. This panel will discuss the requirements and implications of globally integrated logistics and how the Joint Logistics Enterprise might address these challenges to sustain global engagements.

Moderator: Maj Gen James Hawkins, USAF (Ret), *Director for Strategic Logistics, J4, Joint Chiefs of Staff*

- Brig Gen Evan Miller, USAF, *Director for Logistics, Engineering and Security Assistance (J4), U.S. Pacific Command*
- Brig Gen Stan Sheley, USAF, *Director for Logistics and Engineering, J4, U.S. Northern Command*
- RADM Paul Verrastro, USN, *Director for Logistics, U.S. European Command*

11:45 am – 1:00 pm **NETWORKING LUNCHEON**

1:00 pm **INTERNATIONAL KEYNOTE ADDRESS**

- Major General Angus Fay (UK), *Assistant Chief of The Defence Staff, UK Ministry of Defence*

General Fay will discuss the latest for UK defence logistics, including a changing political landscape and a global support requirement for operations – from deterrence on NATO's eastern flank to intervention operations in the Middle East. He will also describe how UK defence has approached outsourcing at the home base and the developing Defence Support Network Transformation programme and his vision for more globally agile, responsive and precise logistics.

WEDNESDAY, APRIL 19 (CONTINUED)

2:15 pm **CONTRACTING FOR SERVICES PANEL**

In an era of recognition of significant services, contract spending amidst recurring budget challenges, high visibility contingency contracting, proliferation of mega multiple award IDIQ contracts and price centric competition, how can innovation and incentivized performance exist?

This panel will examine trends and challenges in the contracted services market space – from the perspective of OSD contracts policy, industry market segment advocacy, an industry services market contracting expert and the ultimate end user customer.

Moderator: MG Jeanette Edmunds, USA (Ret), *President & CEO, Upper Right Business Strategies*

- Mr. Kenneth Brennan, *Deputy Director, Services Acquisition in the Office of Defense Procurement and Acquisition Policy*
- Mr. Kim Denver, *Senior Vice President, Chief Corporate Contracts Executive, Leidos*
- MG Edward Dorman, USA, *Director, Logistics and Engineering, J4, U.S. Central Command*

3:00 pm – 3:15 pm **NETWORKING BREAK IN DISPLAY AREA**

3:15 pm **SERVICE 4'S PANEL**

This panel will explore the challenges facing the respective uniformed Services in DOD regarding readiness and operational sustainment in 2017 and in the future. The panel members will also discuss priorities and programs to ensure the Services meet their operational and institutional readiness objectives. Finally, panel members will highlight innovative concepts, processes, and approaches towards increased efficiency and improved readiness outcomes.

Moderator: LTG Robert Dail, USA (Ret), *Chairman, NDIA Logistics Management Division*

- Lt Gen John Cooper, USAF, *Deputy Chief of Staff for Logistics, Engineering and Force Protection, Headquarters, U.S. Air Force*
- LTG Aundre Piggee, USA, *Deputy Chief of Staff for Logistics, Office of the Chief of Staff of the Army*
- RDML John Polowczyk, USN, *OPNAV N41, Director, Logistics Programs and Business Operations Division*
- BGen Terry Williams, USMC, *Assistant Deputy Commandant for Installations and Logistics(Plans), Headquarters, U.S. Marine Corps*

4:45 pm **PRESENTATION OF AWARDS**

Join us in a celebration of logistics excellence as we recognize the recipients of this year's awards. Achievements in logistics leadership, integrated logistics support engineering, and supply chain management will be presented, and award recipients will be acknowledged.

- Presented by Ms. Kristin K. French, *Principal Deputy Assistant Secretary of Defense Logistics and Materiel Readiness*
 - DoD Award for Supply Chain Excellence
 - NDIA Edward M. Greer Award
 - NDIA Logistician Emeritus Award

5:30 pm – 7:00 pm **NETWORKING RECEPTION IN DISPLAY AREA**

THURSDAY, APRIL 20

7:00 am – 5:15 pm **REGISTRATION OPEN**

7:00 am – 8:00 am **NETWORKING CONTINENTAL BREAKFAST**

8:00 am **GOVERNMENT KEYNOTE ADDRESS**

- GEN Gustave Perna, USA, *Commanding General, U.S. Army Materiel Command*

8:45 am **PUBLIC PRIVATE PARTNERSHIP PANEL**

Existing DoD policy calls for the consideration of PPPs to enable the best use of public and private sector capabilities and encourages the use of PPPs for more than simply depot repairs. However, the expansion of PPPs across all 12 Integrated Product Support (IPS) Elements is largely uncharted territory with the focus of PPPs remaining depot level touch labor. Given the benefits that accrue to all participants in a PPP, it is imperative that we approach partnering with greater flexibility in terms of IPS element coverage and process implementation. Rather than waiting until after IOC, partnering earlier in the acquisition process for any of the IPS elements provides the potential for significant savings through greater cooperation, risk sharing and the avoidance of duplicate efforts. Further, the application of outcome based service contracts could provide additional savings for the government through the avoidance of capital investments. This panel will explore the potential benefits to be realized from expanding our PPP horizons beyond touch labor.

Questions to be addressed include: What can be done to best leverage the core competencies of both parties? • When should a PPP be put in place to maximize the benefits to both parties? • Which of the other IPS elements have the greatest PPP savings potential? • How can the government avoid unnecessary capital investments?

Moderator: Mr. Lou Kratz, *Vice President and Managing Director, Logistics and Sustainment, Lockheed Martin Corporation*

- Mr. Jeff Allen, *Executive Director, Air Force Sustainment Center, Air Force Materiel Command*
- Ms. Lynn Kohl, *Vice Commander, Naval Supply Systems Command, Weapon Systems Support*
- Mr. Chris Lowman, *Acting Principal Deputy Assistant Secretary of the Army for Acquisition, Logistics and Technology*
- Mr. Donald Wetekam, *Vice President, Government & Defense Business Development, AAR Corporation*

10:00 am – 10:30 am **NETWORKING BREAK IN DISPLAY AREA**

10:30 am **JOINT PROVIDERS PANEL**

The ability of Joint and commercial logistics providers to anticipate, recognize, and quickly adapt to shifting Combatant Command requirements in the 21 Century battlefield is essential to mission success. In addition to current resource constraints impacting logistics readiness (capability, capacity, and responsiveness), our U.S. logistics enterprise is faced with increasingly complicated transregional and multifunctional threats across information, operations, space and cyber environments. What are the logistic challenges and vulnerabilities that have been identified under the ongoing Department of Defense review of military readiness? • Forward commercial logistics are becoming increasingly vulnerable by precision weapons capabilities of our near-peer adversaries. Given the necessary support gained from commercial capacity and capabilities, what are the implications and potential mitigations for this evolving vulnerability? • What are the challenges to global logistics providers in addressing the adoption of commercial best practices when faced with Lowest Price, Technically Acceptable (LPTA) and/or other contracting constraints? • How are global logistics providers addressing mission requirements to include leveraging partner logistics capabilities; and increased use and integration of commercial systems? • What are the implications for global logistics in a Cyber-Degraded Environment? • What is our expected resiliency in terms of the ability to recover rapidly from adversity and setbacks in a Cyber threat environment?

Moderator: Lt Gen Brooks Bash, USAF (Ret), *Chief Commercial Officer, AAR Corporation*

- VADM William Brown, USN, *Director for Logistics, J-4, Joint Chiefs of Staff*
- RADM Vincent Griffith, USN, *Director, DLA Logistics Operations (J3)*
- LTG Stephen Lyons, USA, *Deputy Commander, U.S. Transportation Command*

12:00 pm – 1:00 pm **NETWORKING LUNCHEON**

THURSDAY, APRIL 20 (CONTINUED)

1:00 pm **GOVERNMENT KEYNOTE ADDRESS**

- Ms. Kristin French, *Principal Deputy Assistant Secretary of Defense Logistics and Materiel Readiness*

1:30 pm **LOGISTICS DASD PANEL - A GLIMPSE OF THE FUTURE**

At the time of the forum, we will be three months into the new administration. Arguably, it was, and perhaps remains, a period of significant uncertainty within the Department of Defense. Our panelists will be asked to polish their crystal balls and discuss what they see as the future for logistics within the Department of Defense.

What do they see as the key enablers for continued or improved positive relationships with industry? What do they see as the key inhibitors of a positive relationship with industry? The panel will blend logistics leaders from both government and industry to discuss what we need to start doing, and what we need to stop doing, in order to ensure success.

Moderator: MajGen James Kessler, USMC (Ret), *Vice President, Materiel Management, LMI Corporation*

- Mr. Terry Emmert, *Deputy Assistant Secretary for Materiel Readiness, Assistant Secretary of Defense for Logistics and Materiel Readiness*
- Mr. Andrew Haeuptle, *Management, Policy and Analysis Director, Office of the Deputy Chief Management Officer*
- VADM Mark Harnitchek, USN (Ret), *Director, Aircraft Modernization & Sustainment Global Sales & Marketing/Global Services & Support, The Boeing Company*
- Mr. David Wilkins, *Vice President, Contracts and Supply Chain, Raytheon Company*

2:30 pm – 3:00 pm **NETWORKING BREAK IN DISPLAY AREA**

3:00 pm **INDUSTRY KEYNOTE ADDRESS**

- Mr. Tom Captain, *Vice Chairman and Global Aerospace & Defense Leader, Deloitte, LLP*

Mr. Captain will discuss his latest, thought-provoking observations impacting U.S. and global aerospace and defense markets, what challenges are affecting government-industry partnerships, and what changes might be made to improve the relationships between the Defense Department and its commercial suppliers.

3:30 pm **ACQUISITION AND PROCUREMENT: EQUIPMENT, MATERIAL AND SERVICES**

Military Service and Agency Acquisition and Procurement professionals convert the Department's requirements for commercial equipment, material and services into contract vehicles. These contracts drive industry's behavior and the outcomes they ultimately deliver for defense customers. This panel will explore the readiness and cost outcomes being experienced by defense customers and where changes might be effected by industry and/or the government to improve these outcomes.

Moderator: Mr. Al Banghart, *Vice Chairman, NDIA Logistics Management Division; Defense Supply Chains Lead, Deloitte Consulting, LLP*

- Ms. Claire Grady, *Director Procurement and Acquisition Policy*
- Maj Gen Darryl Scott, USAF (Ret), *Vice President, Contracts and Pricing, The Boeing Company*
- Mr. Rod Skotty, *President, Maritime Helicopter Support Company, a Lockheed Martin and Sikorsky Wholly Owned Subsidiary*
- Mr. Jim Smith, *Deputy Acquisition Executive, U.S. Special Operations Command (invited)*

5:15 pm **CLOSING REMARKS AND ADJOURN**

- LTG Robert Dail, USA (Ret), *Chairman, NDIA Logistics Management Division*

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together – both at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.