User Experience, Agile and DevOps Three Pillars of Digital Transformation

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Outline

- A Day in the Life Story
- The Three Pillars
- Stories of Modernizing
 - PBGC
 - USCIS
 - USPS
- Alternate Day in the Life Story



Day in the Life of a Government Worker

- Request Something
- Approve Something
- Schedule Something
- Assign Something
- Inspect Something
- Validate Something
- Review Something

Get it done,

Get it done – Fast,

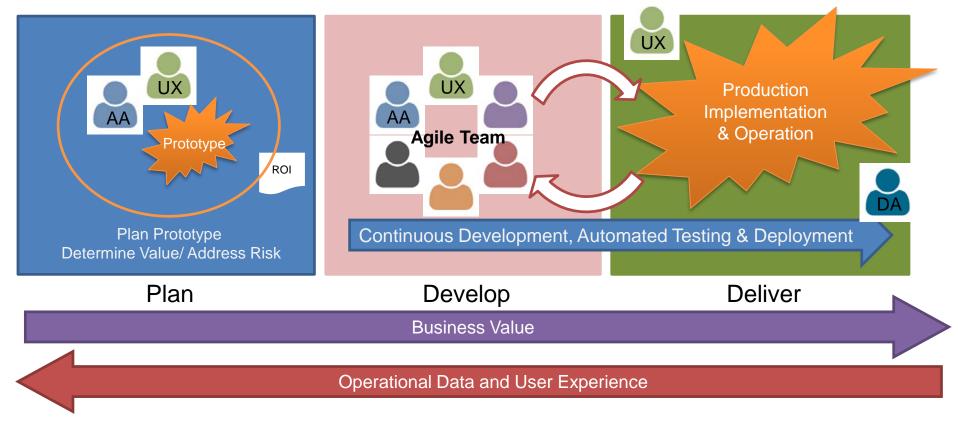
Get it done - Right



The Digital Services Approach

UX + Agile + DevOps

Rapid design/prototype phase followed by Agile development. Automatically tested and deployed. Operational data feeds back to the start of the process





MODERN	SOFTWARE DEVI	ELOPMENT
User Experience	Agile Dev	DevOps
Curiosity	Development focus	Delivery Focus
Identification of User Needs	Quality Code Development	Infrastructure Code
Designing Answers	Test Development	Automated Build & Test
Trying out Answers	Continuous	Containerization
Refining and Iterating	Loosely Coupled	Pipeline Orchestration
Decomposing Stories	BDD/TDD	Monitoring & Operating
Defining Value	Technical Quality	Realizing Value

USPS – Agile to User Experience Design





Agile Success Leads to User Experience

- We initiated Agile
 - One Team conducted a pilot Agile delivery in 2010
 - Established the Standard practices for all projects
 - As teams adopted Agile on maintenance tasks the question was "How do we make incremental improvement in the software not just fix tickets?"
 - So we applied UX to one application...



The Usability Test

- 1. Request access to a system
 - Fill out the request
 - Confirm the request
- 2. Check on status of the request
- 3. As a manager, approve a request

Measures

- Task Completion (Yes/No)
- Time on Task
- Number of Errors

5 USERS can find ~85% of usability issues



Five Participants, only participant 3 had used the System before.

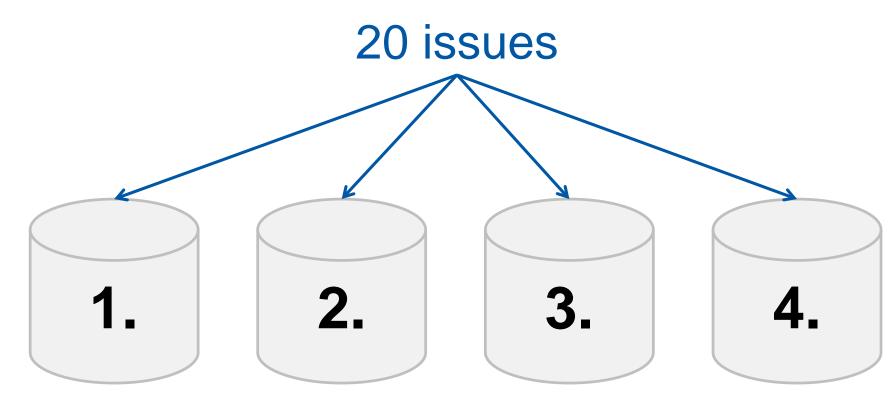


Errors

	P1	P2	P3	P4	P5	AVG
Task 1 Request	0	3	0	3	-	1.5
Task 2 Check Status	1	3	1	4	-	2.25
Task 3 Approve	0	1	0	1	0	0.4



What We Found



4 areas of improvement



Areas for Confirmation Screen Improvement

1. Design Standards?

- EVERYTHING IS BOLD AND BLUE
- Titling, labelling, help text, and feedback
- Consistency
- Using interface elements and design elements with intention
- 2. Functional Elements out of context (Does the date here mean it will be done?)
- 3. Streamline page layout and flow to improve understanding
- 4. Some data on the form is not represented..
- 5. About the buttons.



Confirming a request

12

			o make sure it is correct belo ne "Assigned Roles" section t		will be forwarded to the specified eAc
Jser Information					
User	UID	EID	User Type	Approving Manager	Request Date
NGUYEN, JIMMY	KGMND0	04009161	Postal	SABOL, JULIET A	03/13/2015
Request Summary for	Request #5391548	i.			
Resource: PostalOne!					Edit Delete
Application/System		Action	FSC Approval	COR Approval	Date Needed
PostalOne! RostalOne!		ADD	Y	Ν	13-MAR-15
Special Instructions					
Additional Information	n				
Are you requesting ad	ccess to restricted Hea	adquarters roles?			
Do you only need repo	ort access?				
Do you work with Bus	iness Reply Mail or Bu	siness Mail Entry?			
Do you need access t	to e-VS/PRS				
Do you work with Elec	ctronic Mail Improveme	ent Reporting (eMIR)	?		
Do you work with Diet	trict Business Mailer S	upport2			

Submit Request Cancel Request

5

Detail assignment?

4



Confirming a request

4

5

- Home > Request Access Menu > Request Access

1. Conform to web norms

13

- 2. Provide Context to data
 - Date Needed is in the context of the request
- 3. Clear layout and Flow
- 4. All data is represented on the form.
- 5. Button purpose is clear

	or PostalOne!	lOne:
Д	Are you requesting access to restricted Headquarters roles?	No
C	Do you only need report access?	No
D	Do you work with Business Reply Mail or Business Mail Entry?	No
C	Do you need access to e-VS/PRS?	No
Do you work with Electronic MailImprovement Reporting (eMIR)?		
C	Do you work with District Business Mailer Support?	No
_ C	Date needed March 13, 2	015
S	Special Instructions	
ŀ	s this request associated with a detail assignment?	No
	When you chanit this request, it will be forwarded to your eAccess mana JULIET A SABOL, for review and approval.	ger,

User UID	JIMMY NGUYEN KGMND0
EID	04009161
User Type	Postal
Manager	JULIET A SABOL
Action	ADD
FSC Approval	No
COR Approval	Yes
Request Date	3/13/15
Needed Date	3/13/15
Request ID	5391548





Faster Request Process

# of Users:	6,100
Expected Project Life:	5 Year(s)
Days Per Year:	280
Work Hours Per Day:	8
Annual Salary:	51,017
Increase in Efficiency:	30 secs ▼

Save 30 seconds in the request process = \$1.4 million in 5 years

PBGC – Agile Adoption to DevOps





Agile Success Leads to DevOps

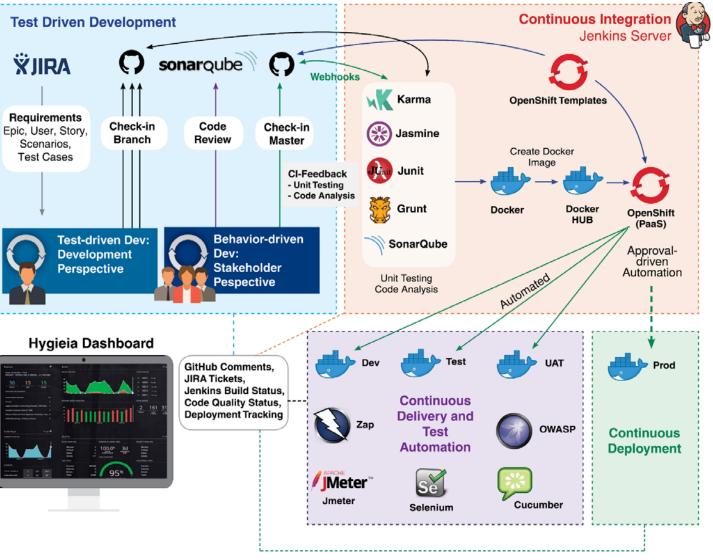
- We initiated Agile on one Project through
 - Training and Coaching executives in both IT and Business
 - Establishing the standard SAFe practice and method
 - As the team became more efficient the bottleneck became testing
 - Quality suffered as testing was taking too long and wasn't transparent
 - So we introduced DevOps Automation Tools...





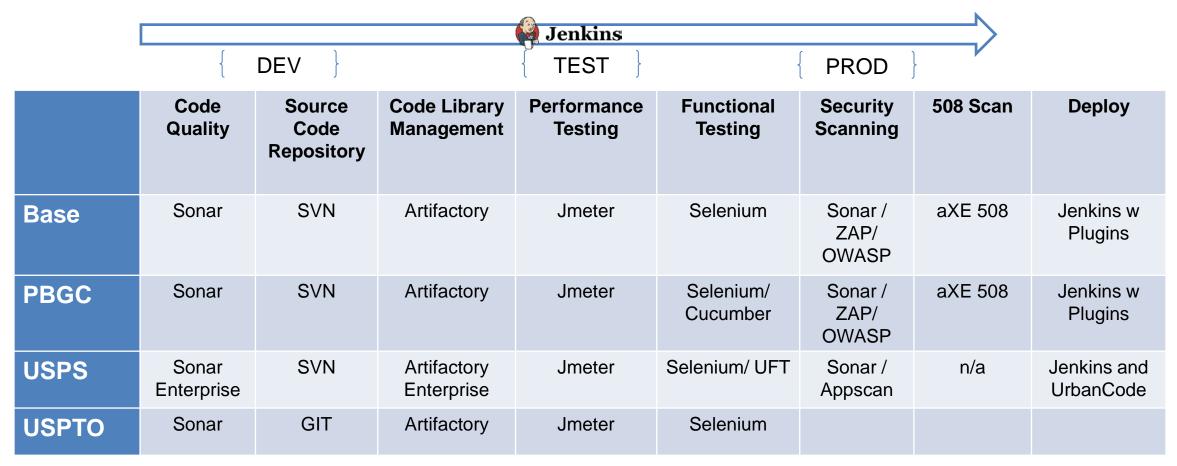
Open Source DevOps Toolkit

- Primarily Open Source
- Deployable in many contexts
- Promotes Test Driven
 Development & Behavior
 Driven Development
- Transparent





Adaptable Frameworks





Day in the Life Revisited

- Request Something
- Approve Something
- Inspect Something
- Validate Something
- Review Something

Get it done, Get it done – Fast, Get it done - Right