



April 15, 2019

Dr. Jeffrey L. Boleng  
OUSD (A&S)  
Pentagon  
Washington, DC 20001

Dear Dr. Boleng

NDIA is pleased to provide the attached report brief titled “IMPLEMENTING CONTINUOUS ITERATIVE DEVELOPMENT AND ACQUISITION – EXECUTIVE SUMMARY”. This brief was prepared by the Continuous Iterative Development and Acquisition Working Group of the NDIA Systems Engineering Division, a Working Group consisting of representatives from government, industry, and academia. It was created in collaboration with the International Council on Systems Engineering (INCOSE) and Practical Software and Systems Measurement (PSM). It is intended to provide an industry perspective regarding the implementation of recommendations provided by the Defense Science Board in their report of Feb-2018, “*Design and Acquisition of Software for Defense Systems*”.

Accompanying this brief is a more detailed document, “IMPLEMENTING CONTINUOUS ITERATIVE DEVELOPMENT AND ACQUISITION”. This brief contains more detailed summarized in the previously referenced Executive Summary.

Absent your objection, NDIA will publish these documents on our website.

We look forward to working with you to incorporate information contained herein into guidance and training for acquisition programs. As always, NDIA is honored to be of service to the Department of Defense, and remains ready and willing to support future needs.

Sincerely,

Herbert J. Carlisle  
General, USAF (Ret)  
President & CEO

Encl: 1) “*Implementing Continuous Iterative Development and Acquisition – Executive Summary*” (32 pages)  
2) “*Implementing Continuous Iterative Development and Acquisition*” (96 pages)