

# NDIA Integrated Program Management Division

Clearinghouse Working Group

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#### **AGENDA-Topics**

- Metric language and thresholds
- Co-mingled material & labor WPs
- IPMDAR clarification on resource loading IMS
- Prime execution of subcontractor oversight
- Definition of EVM business system
- IPMDAR/IPMR lagging subcontractor data
- NDIA, DOE and the EIA-748
- 3rd Party EVMS Certification
- MTA contracts replicating DFARs within SOW
- Industry process to appeal Gov contracting actions
- How can IBRs be more successful?









#### **Metric Updates**

# Metric language and thresholds

- 1. Language update: "Discrepancy" changed to "Deficiency"
  - a) Legal difference between the 2 words
  - b) Metric trip as Deficiency does not align with Govt/Industry development assumptions and process
- 2. Increase in thresholds being reduced from 5% to 0%
  - a) Is there empirical evidence in support of this change
  - b) Changes focus from "Process that works effectively" to "absolute perfection"









#### **Material Work Packages**

# Co-mingled material & labor WPs

- DECM check 10202a (Material Budget Co-Mingled with other EOCs in the same WP) has been removed.
  - a) Can you discuss what led to that decision







#### **IMPDAR Resource Data**

- Requesting clarification from ADA regarding IPMDAR paragraph 2.4.2.3 (included below) which appears to require cost and resource requirement data elements for tasks in the IMS.
  - 1. Resides under section 2.4.2 Required Content. Though table 2.2.9 is referenced in this IPMDAR DID paragraph, neither cost nor resource info appear in the table.
  - 2. Table 2.2.19 references both cost and resource info for IMS tasks but they are nullable data items. In a production IMS, tasks may not be resource loaded as to not duplicate MRP per the IPMDAR Implementation Guide recommendation, "Resource Loaded schedule is not intended to replicate resources contained in supplemental schedules such as Material Requirements Planning (MRP)".
  - 3. Is the intent that cost and resource requirements are optional data elements for a task?





## **Subcontractor Oversight**

- What is Government stance on EVM regarding subcontractor oversight
  - 1. Sharing of subcontractor-surveillance results with Prime
  - 2. What is the Government expectation for Prime to monitor a subcontractors EVMS when the DFARs is flowed down
    - a) Duplicative surveillance
    - b) Team with DCMA surveillance
  - 3. Will DCMA respond with an ad-hoc review based on Prime request





# **Business System Assessment process**

- What is CACO/DACO definition of EVM business system
  - 1. How is a contractor EVM Business system defined? CAGE (historical), Business Unit, etc.
  - Have any changes been made to the Business System Analysis process
  - 3. When 7001 is part of a solicitation, what should be provided as verification. Are approval letters being reissued based on surveillance.





#### **Subcontract data integration**

# Challenges with lagging subcontractor data

- Increased challenges with IPMDAR
  - Data lagging B/L date or flow forecast data in
  - Non-resource loaded schedule "do-able" but cost data validation lags delivery timing
  - Creates C/S Integration issues in data
  - Forcing subcontractor to 'cut-off' data and catch up next month (monthly calendar, 4-4-5, etc.)
- Programs pushing for 5-day delivery "as outlined" in DID
- Issue parallels IPMR discussion concerns from 2018

# Draft IPMR (now IPMDAR) timeline (from 2018)

- Day 3: Format 6 (IMS)
- Day 8: Contract summary & cost data
- Day 11: PMO IDs items for variance analysis
- 4. Day 15: IPMR complete





# **EVMS Policy**

# NDIA, DOE and the EIA-748

 Does NDIA hold a prominent role with the DOE as it pertains to EVMS compliance criteria and use of 748 as a basis for compliance Data requests and evaluation







#### **EVMS Certification**

- A contractor working a Civilian Agency program without a current contractual EVMS requirement seeking a 3rd Party EVMS Certification:
  - 1. Position itself for future work by having a compliant EVMS
  - 2. What should a 3rd Party review team use to assess compliance?
    - A. Current contract requirements from the contractor's customer are vague at best or does not exist.
      - a) IPMD Intent
      - b) What rigor should be applied to the review process?
      - c) Are other IPMD guides, such as the System Acceptance Guide, used in the compliance review process?





#### **Middle Tier Acquisition**

- Increase in contracts being issued under MTA authority excepting DFARs but replicating requirement within SOW.
  - Customer asserting there is a requirement to provide "surveillance type data" in alignment with DFARs outside of IPMR/DAR
  - 2. Back door application of EVMS DFARs with PMO oversite
  - 3. Is the Government taking any actions to address the conflicting contract approach





# **Application of agile & acquisition pathways**

- Is there a process industry can follow to address government contracting actions that are not aligned with the contracted product or risk?
  - 1. Based on the type of product and contract risk an inappropriate use of Agile is being deployed?
  - 2. Based on the type of product and contract risk, an inappropriate use of OTA's is being deployed?





#### **Integrated Baseline Review Process**

- How can IBRs be made more efficient and successful?
  - 1. Is ADA looking to update the DoD IBR Guide
  - 2. What guidance is the contractor missing that will help align them to the government's goals for an IBR

