

NDIA Integrated Program Management Division

*Winter Meeting
January 31 – February 1, 2017
Orlando, FL*

*Dan Lynch
Chairman, NDIA-IPMD*

www.ndia.org/divisions/IPMD

Kim Hunter
December 25, 2016

- Kim Hunter passed away on December 25 from cancer
- Kim served on the CPM Board and resigned as a result of diagnosis and treatment
- Kim was a frequent participant in our Workshops
- Kim completed a career in the Marine Corps and brought her leadership skills to the EVM community
- Kim provided the EVM community with
 - ✓ Leadership
 - ✓ Enthusiasm and passion
 - ✓ A spirit of cooperation
- **And a quick and glowing smile**
- **Rest in Peace Kim**



Kim Hunter
December 25, 2016



Agenda

- **Mission and Objectives**
- **Activities**
- **Working Groups**
- **Communications Initiative**
- **Meeting Schedule**

IPM Division (IPMD) Mission

The IPMD is the primary forum for maintaining strong Industry and Government working relationships to promote disciplined program performance management methodologies for planning and executing programs to optimize outcomes. Disciplined program performance management methodologies include earned value management (EVM) as defined in the EIA-748 Standard for EVM Systems (EVMS) that the IPMD authored and maintains.

The IPMD actively works to foster the mutual understanding and the effective development, implementation, and use of disciplined program performance management methodologies. The IPMD initiates and leads program management improvement initiatives with the DoD and other Federal agencies for the mutual benefit of the Industrial base and the Government to understand and adapt to changes in the procurement environment.

IPM Division (IPMD) Specific Objectives (1 of 2)

- **Provide the forum for building strong government and industry working relationships to promote and communicate integrated program management best practices using earned value management (EVM) and other related processes for the mutual benefit of suppliers and customers. This forum includes all U.S. government agencies as well as international organizations implementing integrated program management systems.**
- **Create and maintain NDIA IPMD Guides for use by both industry and government agencies, to further best practices and development of integrated program management policies and procedures. The NDIA guides are cited by OMB for use by various government agencies as the basis for the development of their EVM policies and procedures.**
- **Maintain the EIA-748 Earned Value Management Systems (EVMS) Standard. As one component of an integrated program management system, EVM provides visibility into program technical, schedule, and cost performance. EVM practices can be scaled to reflect the type of work and is suitable for all projects and programs, adding management value for both industry and government.**

IPM Division (IPMD) Specific Objectives (2 of 2)

- **Develop and represent industry positions on integrated program management best practices as well as EVMS Standard implementation interpretations at relevant joint government and industry working groups, special meetings, and in connection with new initiatives as well as work to resolve interpretation differences**
- **Work jointly and in a cooperative environment with government to resolve common issues related to improving integrated program management practices, including the establishment of working groups for specific focus areas**

IPMD Board Members



Vice Chair: Dale Gillam



Chair: Dan Lynch

Officers at Large

Past Chairs



**Neil
Albert**



**Steve
Barnoske**



**Dan
Bellovary**



**Kathy
Dailey**



**John
Duval**



**Buddy
Everage**



**Dan
Butler**



**Gary
Humphreys**



**Mary Ann
Hale**



**Kim
Herrington**



**Yancy
Qualls**



**Randy
Steen**



**Joan
Ugljesa**



Joe Kusick



Pete Wynne

- **IPMD Division-wide Sessions in 2016**
 - January 26-27 (Orlando), April 16-27 (SAP), August 30-31 (P&W)
- **IPMD Strategy Sessions in 2016**
 - March 15-16 (Raytheon), July 12-13 (GD-MS), November 2-3 (IPMW)
 - Conducted Joint Session with PARCA & DCMA July 13, August 29, November 2
- **Supported EVM World Naples, FL June 1-3 2016**
- **Supported IPM Workshop Bethesda, MD Oct 31 – Nov 2 2016**
- **Joint Government – IPMD Discussions on Future Reporting**
 - Broader application of expanded Format 7 (aka IPMR²)
 - Potential to eliminate Formats 1-4 XML and be utilized for DCMA Data Driven Surveillance

IPMD Board Strategy Session November 2-3

- **Agenda / Discussion Points – Highlights**

- **DCMA**

- The final CAR authority has been pulled back to Olsen/Rodewald
- The SSI and CRI are being updated
- Agile – follow your System Description
- DCMA does not recognize third party certifications
- DCMA has been asked to do surveillance on three programs under \$100M by the government program offices

- **PARCA**

- Format 7 (PARCA considering new name (e.g. IPMR²))
- Formats 5 & 6 also under consideration
- IPMD to resurrect the XML WG as “Data Exchange WG” (Ugljesa)

- **IPMD**

- Clearinghouse WG to have “Government Liaison” (Rodewald)
- Created Data Exchange WG (Ugljesa)
- Suspended Services and Sustainment WG
- Created Newcomers WG (Lynch, Gillam leads)
- Created Benchmarking WG (Duval, Everage leads)
- Increase focus on “Financials” with NDIA (Everage)

Working Group Overview

- Program Management
- Agile and EVM
- Planning and Scheduling
- Contracts
- Prime and Subcontract Management
- **Benchmarking**
- Civilian Agency Industry Working Group (CAIWG)
- CSDR
- **Data Exchange**
- Clearinghouse
- ~~Services & Sustainment~~
- Guides Steering Group
- **Newcomers**

Participants Welcome!!

Overview/Mission:

Broaden the focus and membership of the IPMD to influence acquisition policy and share best practices among program management professionals.

Leadership:



Vaughn Schlegel
Vaugh.m.schlegel@lmco.com



Gerry Becker
Gerry.Becker@harris.com

Objectives:

- **Recommend the formation of additional IPMD working groups to address a range of topics essential to successful program execution**
- **Increase program manager participation in IPMD by broadening meeting topics appropriately**
- **Develop program management guides/white papers as appropriate**
- **Provide advocacy for risk/opportunity management issues**
- **Develop joint DoD Program Management best practices handbook**

PM Working Group – 2017 Task Plan and Status

Products / Initiatives:

- DoD Program Management Best Practices Handbook
- Update of Predictive Measures Guidebook

Tasks and Due Dates:

- 2017 Task Planning is In Work

Concerns and/or Collaboration:

- Leverage Overlap / Synergy with Systems Engineering
- Difficult to foster PM participation with majority of focus on EV compliance

Other Notable Points:

- Year-to-Date Hours Volunteered: 40
- Number of People Who Participated: 17

Agile and EVM Working Group - Charter

Overview/Mission:

Focus on the application of EVM in an Agile development environment. The group works to advance the understanding and use of Agile and EV to increase the probability of program cost, schedule, and technical success.

Leadership:



Kathy Dailey
Kathy.Dailey@GDIT.com



AnnMarie Oien ("AMO")
Annmarie.oien@lmco.com

Objectives:

- Forum to exchange views and information and provide guidance and direction for projects that use Agile development methodology and EVM
- Contribute to efforts defining optimal Agile/EV practices
- Highlight successes and failures and provide a information on the use of Agile and EV
- Current subgroups include Data Dictionary, WBS/IMS, Change Management & Data Analysis, Strategic Backlog and Contracting for Agile and EVM
- Guide describing the application of EVMS in an Agile development environment in subgroup areas
- Coordinate activities with other industry groups
- Guidance will be released in interest areas as available

Agile and EVM Working Group – 2017 Task Plan and Status

Products / Initiatives:

- Draft An Industry Practice Guide for Agile on Earned Value Management Programs Version 1.1 Comment Adjudication
- Release Adjudicated Version 1.1 to IPMD Board and then General Membership
- Conduct Vote on Version 1.1 NLT April
- Begin Development of Version 1.2
- Maintain Strategic Roadmap
- Develop Relationships with Other Industry Organizations with Similar Interest

Concerns and/or Collaboration:

- Getting Industry Group Cooperation, May Need Introductions
- Need coordination between IPMD working groups

Tasks and Due Dates:

- Maintain IMS/WBS, Change Management, and Data Dictionary Sections in Version 1.2
- Contracting Subgroup to Develop New Section for Contracting with Agile/EV
- Product Roadmap Subgroup to Maintain Strategic Roadmap and Backlog
- Data Analysis Subgroup to Develop New Section for Data Analysis and EV
- Complete Agile Cycle Subgroup to Develop New Section
- All Subgroups to Follow Business Rhythm

Other Notable Points:

- Year-to-Date Hours Volunteered: XXX
- Number of People Who Participated: YYY

Agile and EVM Working Group – Annual Business Rhythm

January

April

July

October

NDIA IPMD Board

NDIA IPMD Meetings
Review new Guide



Review



Publication
Vote on
New Version



Confirm new/existing
subgroups & selected
products from strategic
roadmap

Agile EVM Working Group

Working Group Coordination

Subgroup new material generation

Subgroup review
community inputs



Disposition &
Incorporate
Inputs

Release
to
Board

Generate Material

Refine Draft

Release Draft
to community

NDIA Community

Review draft, provide updates/additions input
Cognizance of latest EVM & Agile practices

EVM & Agile Cognizance

Review
Draft

Planning and Scheduling Working Group - Charter

Overview/Mission:

Serves as a collaborative environment between industry and government agencies for the exchange of views and information regarding planning and scheduling (P&S) processes including EVMS, that will provide for common understanding, guidance and direction.

Leadership:



Carla Gilhuys
Carla.Gilhuys@ngc.com



Yancy Qualls
yqualls@humphreys-assoc.com

Objectives:

- Maintain the Planning and Scheduling Excellence Guide (PASEG) for use by both Industry and Government Agencies
 - <http://www.ndia.org/Divisions/Divisions/IPMD/Documents/PASEG/>
- Resolve common issues related to improving P&S policy and practices
- Provide Planning & Scheduling guidance and expertise to the IPMD
- Update PASEG by August 2015

Planning and Scheduling Working Group – 2017 Task Plan and Status

Products / Initiatives:

- Support the development the Agile Guide v1.2
- Support the refresh of the Predictive Measures Guide
- Top level Schedules best practices – P&S sub-group formed
- Support PARCA effort to revamp IPMR DID formats
 - Future subgroup to coordinate with Data Exchange WG

Tasks and Due Dates:

- Top level Schedules sub-group to present survey results at April IPMD Mtg
- Support to the Agile, Predictive Measures, and PARCA efforts is ongoing through 2017
 - Deliverable deadlines are TBD

Concerns and/or Collaboration:

- Ensure collaboration with DCMA regarding their new analytical tool
- Collaboration with other customers such as NAVAIR, the Intelligence Community and the DOE
- Continuing coordination with other IPMD working groups

Other Notable Points:

- Year-to-Date Hours Volunteered: 10
- Number of People Who Participated: 2

(No PSWG meetings or teleconferences so far in 2017)

Planning and Scheduling Working Group - 2017 Business Rhythm

NDIA IPMD

January



April



August



PSWG

(Monthly Teleconferences)

Feb



Mar



May



Jun



Jul



Sep



Oct



**Guides &
Sub Groups**

Agile Guide 1.2

Predictive Measures Guide v2

Top Level Schedule SG

Data Exchange SG

Contracts Working Group – Charter

Overview/Mission:

Focus is to get alignment between the Contract Management Organization and Integrated Program Management (IPM) Practitioners, with emphasis on EVM and project scheduling practices, on interpretation of requirements as it relates to Contractual Application of EVMS

Leadership:



Lisa Wolf, MBA, PMP, EVP
wolf_lisa@bah.com



Jean Lohier, CPCM, CFCM
jean.lohier@att.com

Objectives:

- **Goals:**
 - Establish a Formal Channel of communication and collaboration between NDIA-IPMD and the National Contract Management Association (NCMA)
 - Quarterly / Semi-Annual Meeting
 - Discussion of Learning Opportunities
 - Collaboration Meetings
 - Develop a set of collaboratively produced educational materials and provide training at various venues
- **Unique Construct:**
 - Partnering with ‘outside’ experts in this domain (aka NCMA) to obtain balanced view

Contracts Working Group - 2017 Task Plan and Status

Products / Initiatives:

- Government and Industry Roles Narrative Completed and Published
- Glossary of Contracts/EVM Terms Published
- Begin FAQ Documentation based upon comments received during 2016 IPMW

Tasks and Due Dates:

- 1/31/2017 – Offer Government and Industry Roles to NDIA IPMD for comment
 - Goal: Publication by 2017 EVM World
- TBD – Glossary of Contracts EVM Terms
 - Goal: Publication by 2017 IPMW
- TBD – Call for further FAQ from stronger Contracts personnel perspective (either NCMA World Congress or through NCMA Tyson’s Chapter meeting)

Concerns and/or Collaboration:

- Low active participation/membership redesign and configuration
- Information-seekers vice leaders
- 8 total collaborative members
- Seeking new members

Other Notable Points:

- Year-to-Date Hours Volunteered: TBD
- Number of People Who Participated: 8

Prime/Sub Contract Management Working Group - Charter

Overview/Mission:

Objective is to address the needs and challenges of both Prime Contractors and Subcontractors within the DoD Industry. This working group will address contractual and execution performance issues with an emphasis on integration and flow down that may exist at the Prime and Subcontractor level.

Leadership:



Caroline Cremisi

Caroline_M_Cremisi@raytheon.com



Amanda McNanley

amanda.mcnanley@rolls-royce.com

Objectives:

- **Output** - Based on the inputs provided by both the industry and government, the working group will prepare a white paper which will address the major issues / concerns around EVMS Flow-Down, Compliance, Integration and Timing.

Prime/Sub Contract Management WG - 2017 Task Plan and Status

Products / Initiatives:

- **White Papers on Prime/Sub Relationships**
 - Flow Down
 - Timing
 - EVM Compliance
 - Integration

Tasks and Due Dates:

- **Final White Papers Submitted to the Board for final review.**
- **Vote on White Paper Acceptance: TBD**

Concerns and/or Collaboration:

- **What's Next for this group?**
 - Suggestions wanted!
 - Panels?
 - Documents?
 - Ideas will be discussed at Working Group session

Other Notable Points:

- **Year-to-Date Hours Volunteered: 884**
- **Number of People Who Participated: 16**

Overview/Mission:

Establish a new benchmark(s) for correlating cost drivers and best efforts of maintaining an EVMS for programs and projects of various complexity.

Leadership:



John Duval

John.Duval@CSRA.com



Buddy Everage

beverage@hbeconsultingsolutions.com

Objectives:

- Conduct surveys of industry contractors to discover the should cost for EVMS maintenance for mature EVMS implementations
- Focus on outputs that will be beneficial to government and industry allowing both to better understand the financial impact that may lead to more successful and realistic negotiations for the cost of maintaining an EVMS

Benchmark Working Group – 2017 Task Plan and Status

Products / Initiatives:

- Survey
- Survey Results Repository
- Recommendations white paper

Tasks and Due Dates:

- Charter Approval: Jan 17, 2017
- Kickoff Working Group: Jan 31, 2017
- Develop 2017 action plan: Feb 2017
- Brief BoD: March 7, 2017
- Issue prototype: April 2017
- Update master survey: June 2017
- Issue master survey: July 2017
- Analysis: July-Nov 2017
- White Paper Draft: Nov 2017
- Publish January 2018

Concerns and/or Collaboration:

- Recruit Working Group Participation

Other Notable Points:

- Year-to-Date Hours Volunteered: XXX
- Number of People Who Participated: YYY
- TBD

Civilian Agency Industry Working Group (CAIWG) - Charter

Overview/Mission:

Provides a forum for open exchange of government and industry views on performance based management systems including EVMS. <http://caiwg.mycpm.org/>

Leadership:



Jerry Jones
jerry.jones@faa.gov



Neil Albert
nalbert@mcri.com

Objectives:

- Promote and share project management and performance measurement best practices across the government
- Provide government agencies with information for improved Cost/Schedule Management across the government
- Develop and maintain a Reciprocity Agreement for EVMS Acceptance between government agencies
- Develop and maintain a document that outlines EVMS Scalability opportunities for Small Projects, Universities, Non-Profits
- Maintain a website with information that is shared across the government
- Sponsor initiatives across the government that helps to improve cost and schedule management

Products / Initiatives:

- EVM Reciprocity Agreement and Civilian Agency Reciprocity Board
- EVM Scalability Guide
- Cost and Schedule Management Best Practices
- IPM Guidebook
- Program Management Improvement Initiative Act (PMIIA)

Tasks and Due Dates:

- OMB Capital Programming Guide Update
- Exploring the relationship between EVM and Agile Development with GAO, OSD-PARCA, and OMB
- Work with OMB on PMIIA definition and implementation – follow up with civil agencies
- Instantiation of the EVM Reciprocity Working Group
- Evaluating the emerging Technology Business Management footprint - monitoring IT Shared Services, implementation best practices, and improvements across the FITARA scorecard

Concerns and/or Collaboration:

- This is a Government/Industry working group for collaboration purposes only.
- FACA perceptions/realities are avoided

Other Notable Points:

- Meet quarterly with or shortly after NDIA IPMD Committee Meetings
- Strategic Partners: GAO, OMB, DOD-PARCA, FAI
- Active Civilian Agencies: NASA, VA, DOE, FAA, DHS, USDA, NSF
- Number of People Who Participated: 75 Invitees
- Number of People Who Regularly Participate: 25- 30
- 2017 Year-to-Date Hours: TBD

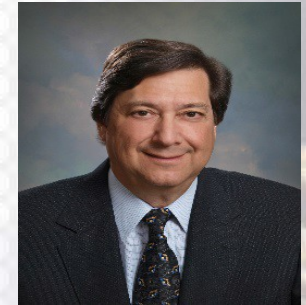
Overview/Mission:

Focus is to establish communication between CAPE and NDIA IPMD practitioners, with emphasis on the pending changes to the Cost & Technical Data Reporting DIDs.

Leadership:



Randy Steeno
randall.r.steen0@boeing.com



Neil Albert
nalbert@nfaconsulting.com

Objectives:

- Establish a Formal Channel of communication between NDIA-IPMD and CADE/DCARC Focus Group
 - Keep NDIA IPMD current on the changing environment and reporting requirements from CAPE
 - Provide industry comments on draft DIDs from CAPE
 - Consider Collaboration Meetings
- Assess the need for any additional IPMD documents regarding CADE Cost & Technical Data reporting
 - Will investigate / look at what educational materials may be needed for IPMD members to assist them in complying with the new Flexfile & Technical Data requirements
- Team will monitor the new PARCA/CAPE Co-Plan pilot initiative.

CSDR Working Group - 2017 Task Plan and Status

Products / Initiatives:

- **Establish communication between NDIA-IPMD and CAPE/DCARC**
 - Keep NDIA IPMD current on the changing environment and reporting requirements from CAPE
 - Provide industry comments on draft DIDs, etc.
 - Consider Collaboration Meetings
- **Assess the need for any additional IPMD documents regarding CAPE**

Tasks and Due Dates:

- **Continue to provide comments on the latest version of the FlexFile and 1921-Q DIDs – TBD**
- **Continue to pursue and provide detail comments to the 1921-T/Q, and 1921-M/R Draft DIDs -- TBD**

Concerns and/or Collaboration:

- **Challenge to engage industry Engineering and Maintenance organizations to identify comments to the 1921-T/Q and 1921-M/R DIDs**
- **Lack of software vendors to generate the JSON/XML for the FlexFiles**

Other Notable Points:

- **Year-to-Date Hours Volunteered: TBD**
- **Number of People Who Participated: 20 people on the distribution list**

IPMR DID Data Exchange Working Group - Charter

Overview

Short term effort to facilitate PARCA and DCMA transition to a *DoD owned data exchange format* for next revision of the IPMR DID (EVM-CR) as well as DCMA compliance/surveillance activities

Leadership

Industry

Joan Ugljesa (NVG), Keith Fisher (Raytheon), Mark Jamieson (GD-MS), “CJ” Cherilyn Jones (LM)

DoD

EVM-CR, PARCA, Navy:
John McGahan, Alex Walter, Melissa Gudger, Beau Willis

- **Intent is to conclude work effort as quickly as possible (spring/summer 2017) to facilitate the next revision of the IPMR DID**
 - Revision focuses on the schedule and cost performance data requirements instead of describing the content of paper based forms
- **Migrate from the UN/CEFACT XML Schema and data exchange instructions (DEIs) to a simpler data interchange format (JSON) and business rule DEIs**
 - JSON structures are based on arrays and records – intended for the purpose of exchanging data
 - Collection of data tables to convey schedule and cost performance data in a software neutral format
 - Reflect lessons learned from ANSI X12 and UN/CEFACT XML standards development processes

Clearinghouse Working Group Charter

Overview/Mission:

A forum for industry's EVMS practitioners to raise and discuss EVMS implementation issues. The goal is to identify common issues, gather facts and supporting data, formulate industry positions, and develop recommendations for resolution.

Leadership:



Joe Kusick

Joe_Kusick@Raytheon.com



Gary Humphreys

ghconsult@aol.com

Objectives:

- Maintain repository of EVMS issues and Interpretative guidance
- Clearinghouse Charter, Process, and Submission Forms Located on the IPMD website

<http://www.ndia.org/Divisions/Divisions/IPMD/Pages/WorkingGroups.aspx>

IPMD Guides Steering Group – Charter

Overview

Maintain the set of IPMD Guides to reflect the latest changes in the EVMS Standard (EIA-748), related government policies and regulations as well as lessons learned and advancements in best practices for integrated program management

Leadership

Dan Butler (co-lead)
Daniel.E.Butler@raytheon.com

Mary Ann Hale
MaryAnn.Hale@gd-ms.com

Randy Steeno
randall.r.steen@boeing.com

Joan Ugljesa (co-lead)
jugljesa@newvistasgroup.com

- **All IPMD Guides are on a mandatory three year review cycle**
- **The Guides Steering Group:**
 - **Launches and supports working groups to update the guides every three years**
 - **Advises IPMD Board of changes in policy or regulation that need to be immediately incorporated into one or more guides**
 - **Accepts out of cycle change requests to determine best course of action (appropriate and warranted, immediate update required or can hold for next regular update)**

Guide	Update Lead	Status
Intent	Guides Steering Group	Reaffirmation Version C update published April 2014 – <i>up for review in 2017</i> <i>Begin EVMS Standard reaffirmation process</i>
IBR	Neil Albert	Revision 2 published March 2015
Surveillance	Dale Gillam	Revision 2 published July 2015
Application	Guides Steering Group	Revision 2 published January 2015
Acceptance	Buddy Everage	Revision 2 published September 2016
PASEG	Planning and Scheduling Working Group	Version 3.0 published April 2016
Predictive Measures	Program Management Working Group	First edition published September 2014 – <i>Up for review in 2017</i>
Agile and EVM	Agile Working Group	Revision 1 published in April 2016 <i>Revision 1.1 – on schedule for vote to approve at April 2017 IPMD meeting</i>
Scalability Guide	CAIWG, Neil Albert, Guides Steering Group	Revision 1 published November 2016

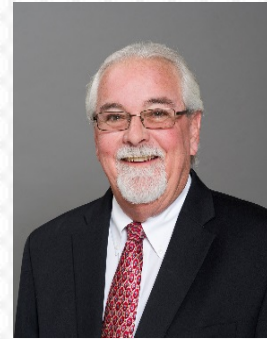
Context on the Review and Approval of IPMD Guides and Major Initiatives

- **Per the IPMD Charter:**
 - All IPMD guides and major initiatives are to be approved by the Board and subsequently provided to the membership for review at least 30 days prior to when the document or initiative is scheduled for vote
- **The IPMD has a specific process that is followed for the review and approval of guides and major initiatives**
 - This process or a subset of this process may also be used for other publications (e.g., White Papers, non-guide products from Working Group) at the recommendation of the Guides Steering Group to the Chair/ Vice-Chair
- **The Vice-Chair maintains the IPMD distribution lists segregating between general membership, voting members, and the Board of Directors (BOD)**

Overview/Mission:

To welcome and introduce first time attendees to the IPMD during a pre-meeting evening social event to enhance their engagement during the Working Group breakout sessions and have a discussion on IPMD activities and initiatives

Leadership:



Dan Lynch

Daniel_L_Lynch@Raytheon.com



Dale Gillam

Dale.E.Gillam@saic.com

Objectives:

- To provide a forum for newcomers or people who have not participated in the IPMD in a while to discuss IPMD activities and initiatives
- To discuss specific actions the IPMD can take to better engage newcomers and have them return
- To collect fresh perspectives from newcomers on the IPMD experience and how things can be improved to better support the IPMD mission and objectives

Newcomers Working Group - 2017 Task Plan and Status

Products / Initiatives:

- Networking opportunities

Tasks and Due Dates:

- Conduct initial Newcomers Orientation for Winter 2017 Meeting – Jan 2017
- Find means to identify participants via the registration process – Mar 2017
- Conduct Newcomers Orientation for Spring 2017 Meeting – Apr 2017

Concerns and/or Collaboration:

- Board of Directors commitment

Other Notable Points:

- Year-to-Date Hours Volunteered: XXX
- Number of People Who Participated: 2

IPMD Communications Initiative (1 of 2)

- **Board initiative underway to improve communications across internal and external stakeholders**
- **Example activities within the Board – Telecom meeting every two weeks**
 - Identify specific initiatives with leads and objectives, report out progress
 - Detailed agenda distributed in advance of meetings to structure conversations; capture the notes and actions in the same file
 - Hold periodic in-person strategic planning meetings
 - Inventoried the IPMD Working Group SharePoint sites, cleaned up content, updated user material and distributed to Working Group leads
 - Maintain IPMD web site with assistance from NDIA
- **Working Groups and Membership**
 - Push frequent emails out to membership with info for meetings or volunteer needs
 - Collection and analysis of meeting feedback by Board
 - Rotating Working Groups present updates at the Board meetings
 - ✓ Intent is to keep the Working Groups results oriented and operating consistently, provide help when needed
 - Tie the Working Groups to sessions and tracks at EVM World and the IPM Workshop

IPMD Communications Initiative (2 of 2)

- **NDIA leadership and external stakeholders**

- PARCA and DCMA participate in sessions at the strategic planning meetings
- Provide point papers to NDIA leadership
- Submit common industry or other issues to the PARCA EVM Interpretation and Issue Resolution web site
 - ✓ Examples: recommendations for updates to the EVMSIG, IPMR DID, IPMR Implementation Guide
- Submit articles on IPMD initiatives and Working Groups to CPM's *The Measurable News* and NDIA's *National Defense Magazine*
- Work closely with CPM to have strong IPMD presence at the IPM Workshop

- **Established points of contact for partners and agencies**

CPM – Lynch	MDA – Lynch	DOE / EFCOG – Everage	Navy - Albert
FAA – Everage	Air Force – Albert	DHS - ??	
Army – Albert	NASA – Steeno	DAU - Albert	
PARCA – Lynch	DCMA – Humphreys/Hale	IC / JSCC – Kusick	
NDIA Sys Eng – Dailey	NCMA - Gillam		

2017 IPMD Meeting Schedule

- IPMD Board Meeting – January 30
- IPMD Winter Meeting – January 31 – February 1 (*Deltek* / Orlando)
- IPMD BoD Strategy Session – March 7 – 8 (Raytheon / San Diego)
- IPMD Board Meeting – April 25
- IPMD Spring Meeting – April 26 – 27 (*Northrop Grumman* / Fairfax)
 - Register now: <http://www.ndia.org/meetings/7PM2>
- IPMD BoD Strategy Session – Summer (TBD)
- IPMD Board Meeting – Fall (TBD)
- IPMD Fall Meeting – September 2017 (*Artemis* / TBD)

- *Need sponsors for 2018!*

IPMD Award Program

Name of Award	<i>“NDIA IPMD Distinguished Service Award”</i>
Criteria Eligibility	Significant contributions to IPMD NDIA member
Recipient Nominations Approval	Individual, possible small group via NDIA IPMD BoD 2/3 vote from BoD
Frequency	As appropriate
Award Program Coordinators	John Duval & Dan Butler

Award Program Honorees

Name

Kathy Dailey

Date

Aug 2016

Recognition

Leadership / Agile and EVM WG