

Optimizing Integrated Baseline Reviews (IBRs)

Panelists

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Facilitator

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Theory Question - Chicken or the Egg?

PMB

IMP

Management

Engineering



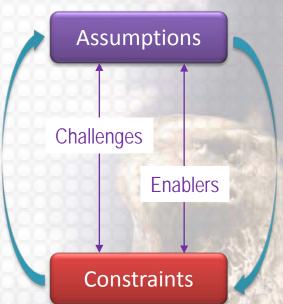
Why are we still talking about this?

- 1994 IBR policy issued.
- 2003 "While most IBRs generally conform to DoD policy, inconsistent policy interpretation resulted in the development of individual Service/ Agency IBR guidebooks, differing perceptions of purpose and value, and inconsistent IBR execution."
 - US DoD OSD
- 2010 NDIA IBR Guide
- 2015 NDIA IBR Guide REV 2



What is the goal of the IBR?









NDIA IBR Guide Foundations

IBR Process Flow

IBR Closure IBR IBR IBR IBR Event Initiating Preparation Preparation Checkpoint Checkpoint **Event**



















NDIA IBR Guide Foundations

Integrated Baseline Review Process

PMB Development/ Maintenance

Initial PMB Establishment Contract Modifications Internal Replanning Over Target Baseline/ Over Target Schedule

IBR Need Assessment

Initial PMB Assessment Significant PMB Changes Contract Changes **PMO Changes** Acquisition Strategy Changes



Integrated Baseline Review

IBR Preparation Conduct IBR IBR Closure









The intent of the IBR is to provide the PMs with a mutual understanding of the project PMB and to attain agreement on a plan of action to handle the identified risks.

Bob Gustavus	Denise Kerby	Jerald Kerby	Audrey Mahoney	Tej Sujlana
NDU	MDA	NASA	GDIT	GD-MS





Anything that does not support the intent of the IBR should be moved outside the review.

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Technical, Schedule, Cost, Resource, and Management Processes risks identified during the IBR should be reviewed; action risks should be incorporated into the project risk management planning.

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Management processes provide the PMs with a continuous source of project information that enables mutual understanding and the reduction or elimination of the need for future IBRs.

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