

Cost Assessment Data Enterprise (CADE) Project

CADE Vision for NDIA's Program Management Systems Committee (PMSC)

August 2015 Update

Bess Dopkeen
bess.r.dopkeen.civ@mail.mil
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CAPE
COST ASSESSMENT & PROGRAM EVALUATION

CADE Agenda

- Objectives/KPPs
- Comprehensiveness
- Vision: Total Analyst Access
- Progress Since Last NDIA Briefing
- Coalition
- Working Group Status (CARD, 1921-T, SRDR, FlexFiles)
- Next 12 Month Plan
- Capability Roadmap
- Why It's Important

CAPE
COST ASSESSMENT & PROGRAM EVALUATION



CADE Objectives/KPPs

OSD CAPE

Provide decision makers with relevant, high quality, timely and actionable analyses for better acquisition strategies and execution

- Move from reactive to proactive
- Insight equates to trust and facilitates faster and more knowledgeable decision making
- Facilitate telling the program's "story", holistic analysis

Improve Analyst Productivity (at all levels: OSD, Services, PMOs)

- Increase output per unit time, without degrading confidence in results
- Provide near real-time access to data, more data, and less burden on the analyst to retrieve and process
- Reduce time for analyst to climb the program familiarization learning curve

Comprehensiveness

- Having all DoD's relevant data at analysts' fingertips for comprehensive assessments, regardless of analysis type

Community Knowledge Sharing

- Gain insight from previous and fellow analysts and data stakeholders

Quality and Transparency of Source Data

- Where it comes from, what we know about it – consistency
- Enterprise data stewardship – Enterprise agreement and accountability for what data means and how it's used
- Reporting Compliance Improvement

Properly Secured

OBJECTIVES

KPPs



Comprehensiveness and Our Vision

OSD CAPE

Comprehensive Data Availability:

Having all information at the analyst's fingertips – a centralized virtual library with everything in it

- **Cost Data (CCDRs/1921s):** Contains all an analyst needs to build an estimate
 - **FlexFiles:** New generation of cost data collection
- **Cost Analysis Requirements Description (CARD) / Technical Data (“1921-T”):** Programmatic and technical descriptions analysts need to build estimates
- **Software Resource Data Report (SRDR):** Software effort, size, and schedule estimating approaches including analogy, parametric and commercial models
- **Capturing Institutional Knowledge:** What analysts need to know about the data
 - **Harnessing knowledge of the entire community**
- Policy Improvements
- Community Support

Our Vision for CADE:

Cost analysts will have all of this data and institutional knowledge at their fingertips. It will be the exception – not the rule – that we have to go back to industry to do our estimates.

CADE Vision of the Future: Total Analyst Access

Seamless integration
of authoritative data sources

CPR, IMS, CCDR and SRDR VATs

New website/
portal design

Build Portfolio

Browse Programs: Active Inactive

Category: Army Navy Air Force

Subcategory: Helicopter Transport Vehicle Aircraft CR

Cost Metrics: % Complete % Expended % Budget Used

CPR Visual Display

Program-level Visual Display

CCDR Visual Display

Software Visual Display

Example Program - Task Performance Overview

IMS Visual Display



NDA Administration

Vision of Future Capability

Contractor Compliance Report Card

On Time Scores

Submitted on Time	Submitted Late	Rejected - not re-submitted	Submission in Progress	Expected this Period	Missing	Not Required this period	Not required on this task
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% On Time Reports by Month

Month	Submitted on Time	Submitted Late	Rejected	Submission in Progress	Expected	Missing	Not Required
Jan-11	100%	0%	0%	0%	0%	0%	0%
Feb-11	100%	0%	0%	0%	0%	0%	0%
Mar-11	100%	0%	0%	0%	0%	0%	0%
Apr-11	100%	0%	0%	0%	0%	0%	0%
May-11	100%	0%	0%	0%	0%	0%	0%
Jun-11	100%	0%	0%	0%	0%	0%	0%
Jul-11	100%	0%	0%	0%	0%	0%	0%
Aug-11	100%	0%	0%	0%	0%	0%	0%
Sep-11	100%	0%	0%	0%	0%	0%	0%
Oct-11	100%	0%	0%	0%	0%	0%	0%
Nov-11	100%	0%	0%	0%	0%	0%	0%
Dec-11	100%	0%	0%	0%	0%	0%	0%
Jan-12	100%	0%	0%	0%	0%	0%	0%
Feb-12	100%	0%	0%	0%	0%	0%	0%
Mar-12	100%	0%	0%	0%	0%	0%	0%
Apr-12	100%	0%	0%	0%	0%	0%	0%
May-12	100%	0%	0%	0%	0%	0%	0%
Jun-12	100%	0%	0%	0%	0%	0%	0%
Jul-12	100%	0%	0%	0%	0%	0%	0%
Aug-12	100%	0%	0%	0%	0%	0%	0%
Sep-12	100%	0%	0%	0%	0%	0%	0%
Oct-12	100%	0%	0%	0%	0%	0%	0%
Nov-12	100%	0%	0%	0%	0%	0%	0%
Dec-12	100%	0%	0%	0%	0%	0%	0%
Jan-13	100%	0%	0%	0%	0%	0%	0%
Feb-13	100%	0%	0%	0%	0%	0%	0%
Mar-13	100%	0%	0%	0%	0%	0%	0%
Apr-13	100%	0%	0%	0%	0%	0%	0%
May-13	100%	0%	0%	0%	0%	0%	0%
Jun-13	100%	0%	0%	0%	0%	0%	0%
Jul-13	100%	0%	0%	0%	0%	0%	0%
Aug-13	100%	0%	0%	0%	0%	0%	0%
Sep-13	100%	0%	0%	0%	0%	0%	0%
Oct-13	100%	0%	0%	0%	0%	0%	0%
Nov-13	100%	0%	0%	0%	0%	0%	0%
Dec-13	100%	0%	0%	0%	0%	0%	0%
Jan-14	100%	0%	0%	0%	0%	0%	0%
Feb-14	100%	0%	0%	0%	0%	0%	0%

Data Availability

EVM - Task 1

Report Type	4/18/2006	1/31/2014	# of Reports
First Report			78
Latest Report			
History			

CPR

Period	Sep-14	Oct-14	Nov-14	Dec-14	Jan-14	Feb-14
*IPMR Cost	█	█	█	○	○	○
*History Formatted Cost	█	█	█	○	○	○

Bulk Download

Download All CSDR Data

Download All EVM Data


Continually expanding set of widget capabilities

XML

```
<ca:element name="Customer">
  <ca:complexType>
    <ca:sequence>
      <ca:element name="Name">
        <ca:complexType>
          <ca:attribute name="First" type="xsd:string"/>
          <ca:attribute name="Last" type="xsd:string"/>
        </ca:complexType>
      </ca:element>
    </ca:sequence>
  </ca:complexType>
</ca:element>
```

CERS

$y = ax^b$

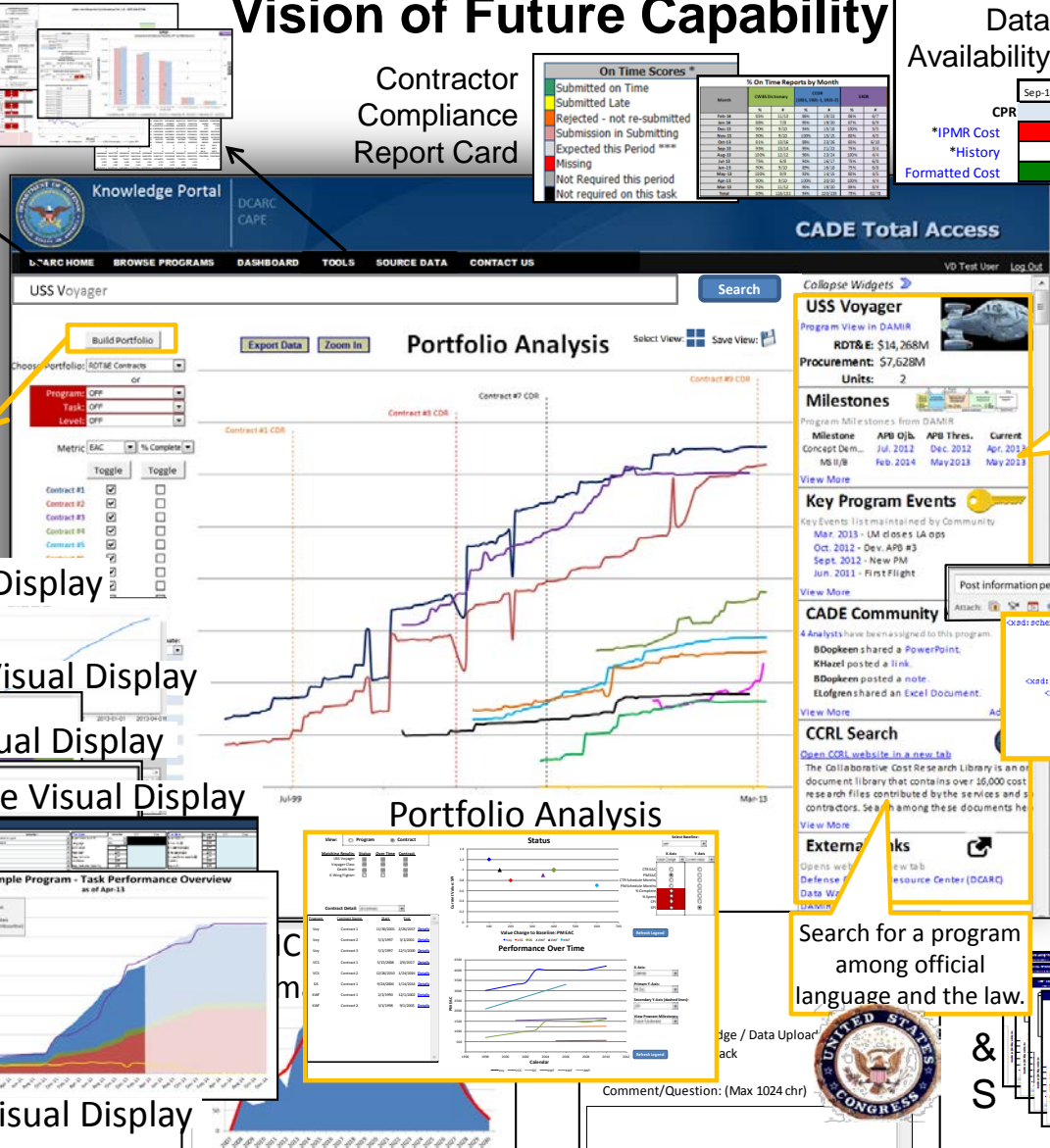


Search for a program among official language and the law.

CADE Total Access

USS Voyager

Portfolio Analysis



Contract #3 CDR, Contract #7 CDR, Contract #9 CDR

Metric: EAC, % Complete

Export Data, Zoom In, Save View

Key Program Events: Mar 2012 - IM updates LA ops, Oct 2012 - Dev AP0 #3, Sept 2012 - New PM, Jun 2011 - First Flight

CADE Community: 4 Analysts have been assigned to this program. BDoopken shared a PowerPoint, KHazel posted a link, BDoopken posted a note, ELoifgen shared an Excel Document.

CCRL Search: The Collaborative Cost Research Library is an open source library that contains over 16,000 cost research files contributed by the services and contractors.

External Links: Opens website, Downloads resource Center (DCARC)

Comment/Question: (Max 1024 chr)

V
A
T
S



CADE Progress

Since Last NDIA Meeting (1/14)

OSD CAPE

Policy:

- CCDR XML Requirement Letter
- 1921-5 DID Approval In-Process
- Draft SRDR DID
- Draft CARD Guidance

Business Processes:

- CADE Capability Roadmap, Integrated Master Schedule
- Functional Working Groups
- Data Gap Analysis Performed
- Forward Planning Requirements Defined
- CARD, Plan Standards and Tables Developed

IT Development (releases 1.5, 2.0, 2.5 & 3.0):

- CCDR and DAMIR authoritative data access
- Improved visual analytics
- CCDR and IPMR XML submissions
- Automation of DCARC memorandum notifications and distributions



CADE Coalition:

The Cost Community, AT&L & Industry

OSD CAPE

Cross-Agency Working Groups:

1921, -1, -2: Duncan Thomas, NCCA

1921-3: Mike Biver, CAPE

Sustainment (1921-4/5): Tom Henry, CAPE

FlexFiles: John Fitch, NCCA

SRDR: Ranae Woods, AFCAA

CARD: Curt Khol, CAPE

Tech Data WG, Space & Launch Systems: Greg Hogan,
AFCAA

MAIS WG, AIS & Software Commodity Lead: Rich Mabe,
AFCAA

AFCAA CEM Joint Effort: Ranae Woods, AFCAA

- Aircraft, UAV: Scott Adamson, AFCAA
- Missiles: John Cargill, AFCAA
- Radar, C2 Center and C4I Electronics: Cari Pullen, AFCAA
- ICBM: Patty Hach, AFCAA
- Operations & Support: Lisa Mably, AFCAA
- Navy Ships: Praful Patel, Benjamin Breaux, NCCA
- WTV: David Junkin, Eric Stough, Army

CSDR/EVM Co-Plan, WBS Alignment: Gordon Kranz, John
McGregor, AT&L PARCA

Office Collaboration:

AFCAA **Ranae Woods**
AFCAA CEM joint effort on CADE
- commodity leads, Aviation CIPT,
Missile Contracts Database

NCCA **John Fitch**
FlexFiles, JCARD (NAVAIR), CCRL,
DASNSHIPS, NAVSEA, Ships WG -
tech data for CARD/CCDR

Army **Sean Vessey**
JIAT, ACDB/WTV prototype,
WTV tech data for CARD/CCDR, WTV
CIPT

MDA CCRG, MDA-DCARC alignment

AT&L EVM-CR, CSDR/EVM Co-Plans
DAVE (DAMIR, AIR, Kaleidoscope)
DDR&E/SE tech data; Big Data initiative

Industry: LM, BNA, NGC, BAE, GDLS, CSDR Focus
Group, Joint Training, NDIA



CARD Streamlining

Lessening Program Office Burden and Improving Data

OSD CAPE

Current State:

- Current data collection methods are ad-hoc, inefficient and scattered across the department
- Historically CARD has not been living document: too much narrative and not enough real data
- Result: We re-construct Technical analogous for nearly every estimate

Commodity

Unique Templates

- Estimating Requirements
- Comprehensive data source

Program Template

Acquisition Template

MIL-STD 881C

PMP Hardware Template

WBS (Oct '11)

Nonhardware Template

Cost Template

Other Templates
(OGC, Software, O&S, Roles, Configurati

Metadata 

Air Force
Army
Navy

CARD

- Interim Policy (Jun '15)
- Updated Format
- Annual Delivery
- Historical Record

Tech Data Report 1921-T

- SWaP parameters
- Complement to cost and software
- Completes the CARD

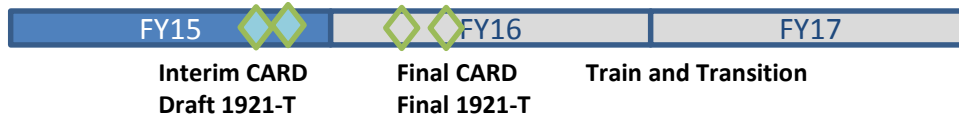
Other Data

- Collaborate with Acquisition and Technical Communities; SE, L&MR and ARA

CADE



- Authoritative data source
- One stop shop for analysis
- Visual Analytics





Final Crosswalk - Development SRDR

<u>Cost Estimating Need</u>	<u>Current SRDR Issue</u>	<u>New SRDR Requirement</u>
Estimate by CSCI (SW Size, Effort, Description, Schedule)	Lack of Visibility	CSCI-Level Reporting
Standard size measures based on different system types (MDAP vs ERP)		ERPs RICE-FW, all else SLOC
Consistent logical DSLOC data by language to support Size and Effort		Use Aerospace Unified Code Count (UCC) , standard code counter; Use IFPUG for Function Points (FPs)
Requirements as Size/Effort driver		Standard, clear Requirements counts
Understanding of degree of effort for reused code relative to new code		DM/CM/IM % or AAFs
Ability to estimate "full-up" SW effort	Lack of Visibility	Prototype vs Production Representative Use ISO 12207:2008 Activities
Dollarize SW effort estimates accurately		Direct and Indirect Costs by CSCI in SRDR
Accurately time-phase SW Dev estimates		Report Monthly Effort in Final SRDR
Phasing, Software Growth relationships		Require Interim Reports
Stratify software efforts by Complexity, a key driver of effort (Productivity)	Too Complex	Reduce Application Domains from 119 to 17
Capture Analyst Capability Productivity Impact	Subjective/Little Value	Remove Experience requirement
Changes Enhance all Cost/Effort, Size, and Schedule Estimating Approaches: Analogy, Parametric, Commercial Models		Industry Impact ✓ Low Impact (Reduced Req) ✓ Medium Impact ✓ Significant Impact

Inconsistency



CSDR Problem Statement

OSD CAPE

Current CCDR Shortcomings

Subjective Mapping

Allocation

Manual

Inconsistent

Time Consuming

No details below the

functional labor categories

within a WBS element

Data sampling over time

typically limited to once a year

FlexFile Improvements

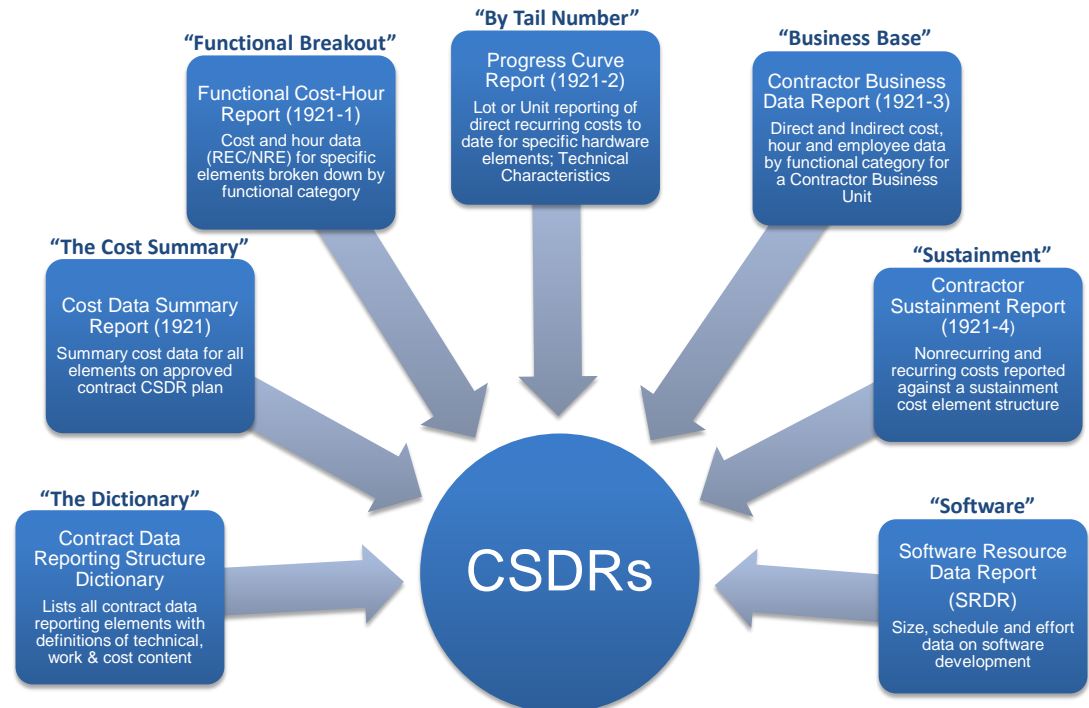
Standard WBS

Raw/Detailed Source Data

Automated

Consistent

Traceable, Repeatable mapping



CSDR Data We Collect Today



FlexFiles: Objectives

A Win-Win Government and Industry Partnership

OSD CAPE

1. Increase Efficiency:

- Collect data according to the contractor's management structure
- Removal of legacy 1921 forms
- Reduce ad hoc/supplemental government data collection efforts
- Much easier and less time consuming for Industry – allows them to reduce back end support
- Automation: data flows directly from contractor systems into ours

2. Improving Data Quality:

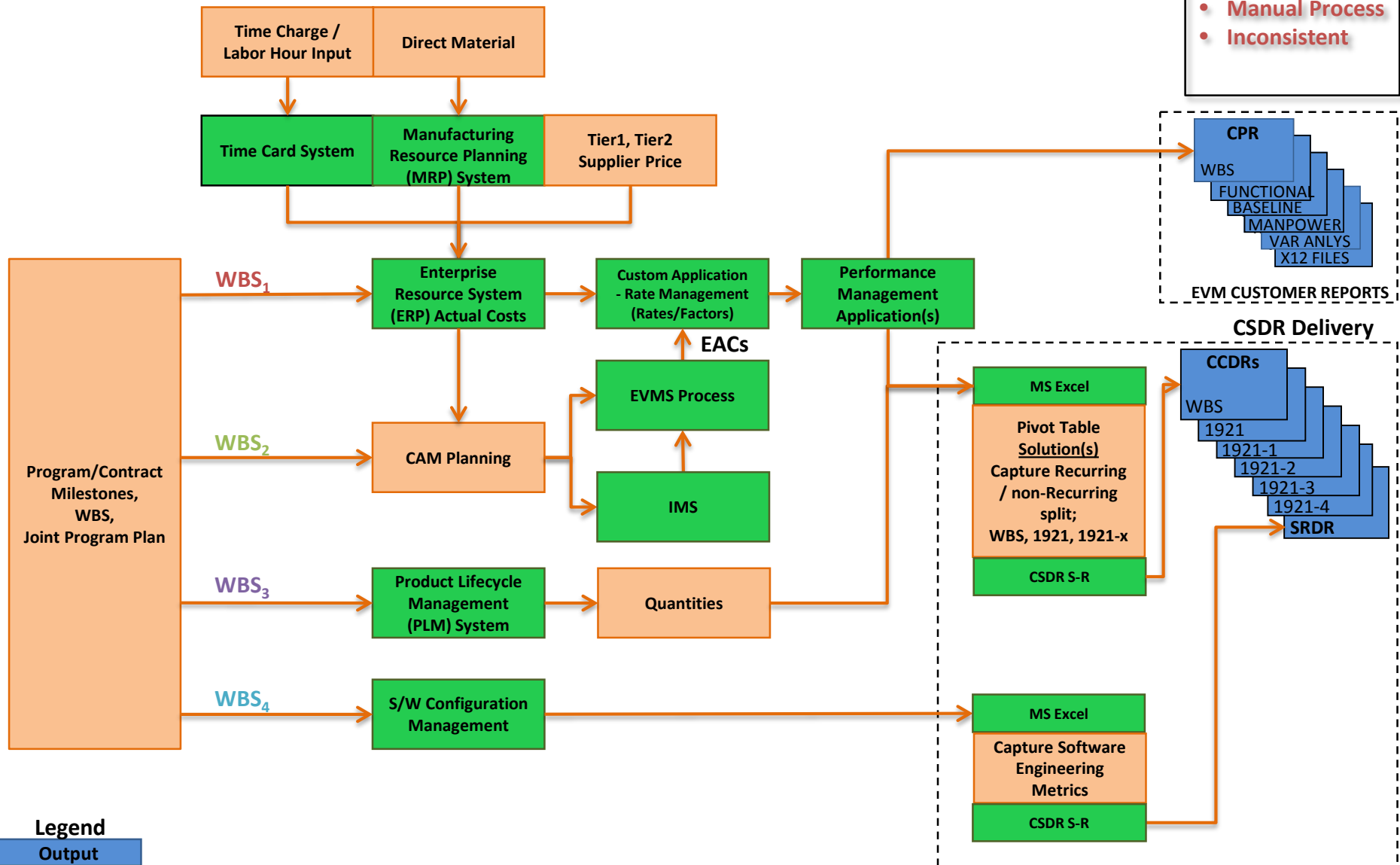
- Eliminate Human Error/Subjectivity
- Collect raw data, and use technology to eliminate arbitrary allocations and errors
- Consistent application of Mil-STD-881C to both EV and CSDR data – data Alignment
- Review and mapping pre-contract award

3. Ensure Completeness:

- Provides much more insight and analysis flexibility
- Higher frequency of submissions
- Receive data over time
- Include cost and supporting technical data

Today's 1921 Process

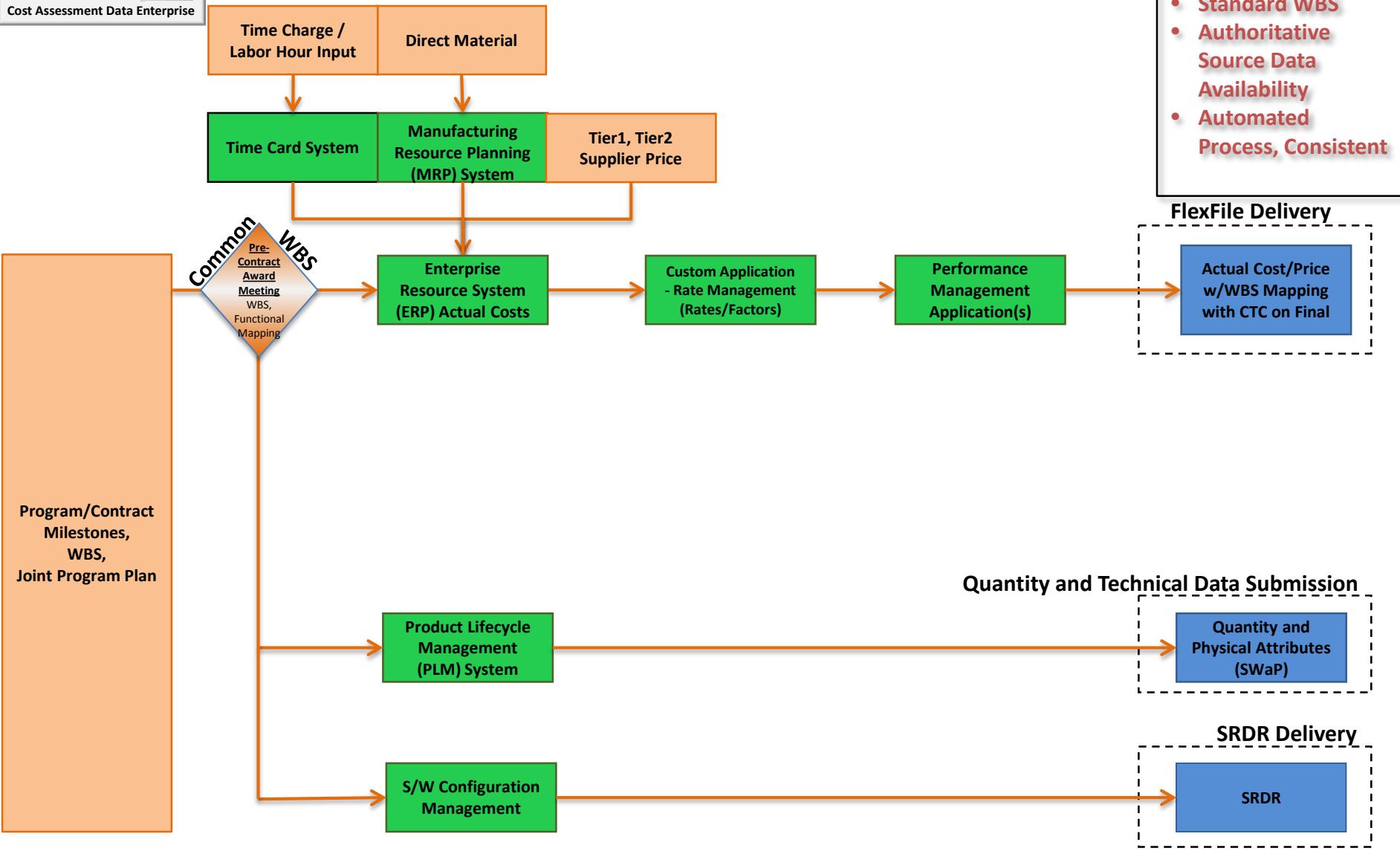
- DATA SUBMITTALS**
- Subjective WBS Mapping
 - Cost Allocation
 - Manual Process
 - Inconsistent



Legend

- Output (Blue box)
- Software (Green box)
- Input (Orange box)

Moving to the FlexFiles



- FlexFile SOLUTION**
- Standard WBS
 - Authoritative Source Data Availability
 - Automated Process, Consistent

FlexFile Delivery

Actual Cost/Price w/WBS Mapping with CTC on Final

Quantity and Technical Data Submission

Quantity and Physical Attributes (SWaP)

SRDR Delivery

SRDR

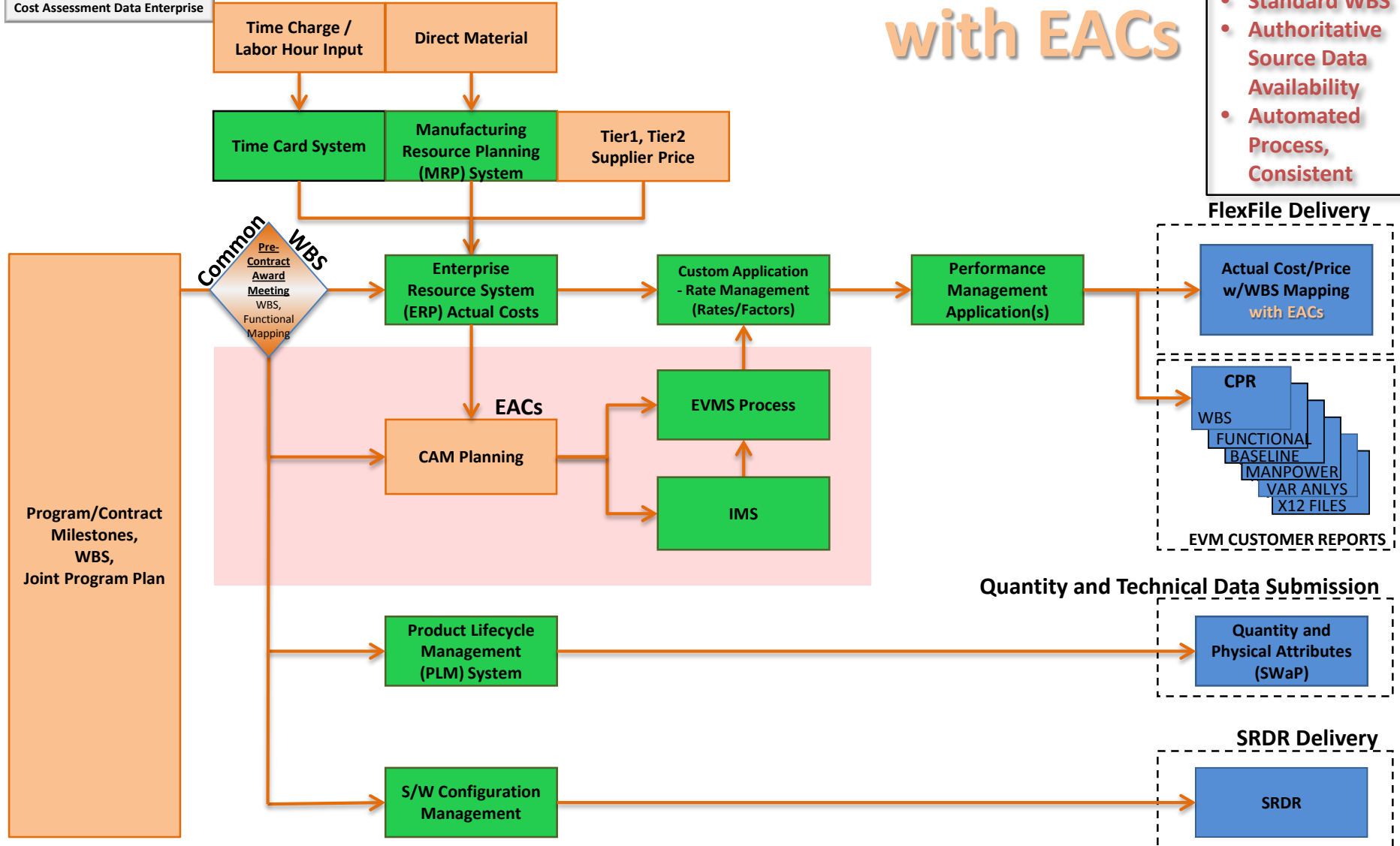
Legend

- Output (Blue box)
- Software (Green box)
- Input (Orange box)

Moving to the FlexFiles

with EACs

- FlexFile SOLUTION**
- Standard WBS
 - Authoritative Source Data Availability
 - Automated Process, Consistent



Program/Contract Milestones, WBS, Joint Program Plan

Common WBS
Pre-Contract Award Meeting
WBS, Functional Mapping

FlexFile Delivery

Actual Cost/Price w/WBS Mapping with EACs

EVM CUSTOMER REPORTS

CPR
WBS
FUNCTIONAL BASELINE
MANPOWER
VAR ANLYS
X12 FILES

Quantity and Technical Data Submission

Quantity and Physical Attributes (SWaP)

SRDR Delivery

SRDR

Legend

Output (Blue)

Software (Green)

Input (Orange)



What is the "FlexFile"?

OSD CAPE

COST DATA SUMMARY REPORT										Form Approved CMB No. 6784-0188	
1. PROGRAM		2. PRIME MISSION PR		3. CONTRACTOR TYPE (X one)		4. NAME/ADDRESS (Incl		5. APPROVED PLAN NUMB			
a. MDAF USS Voyager		USS Voyager		PRIME / ASSOCIATE		The Lofgren Corp		M019-210			
b. PHASE Development				DIRECT-REPORTING SUBCON							
6. CUSTOMER (DIRECT-REPORTING SUBCONTRA		7.		8. CONTRAC		9.		10. TYPE ACTION			
CPIF								a. CONTRACT NO: H1102-C-09-0001			
								e. SOLICITATION NO.:			
								d. NAME:			
11. PERIOD OF PERFORMANCE		12. APPROPRIATION		13. REPORT C		14. SUBMISSION NUMB		15. RESUBMISS			
a. START DATE /YYYYMM/ 20021222		X RDT&E		INITIAL		7		1			
b. END DATE /YYYYMM/ 20140430		PROCUREMENT		INTERIM				20140430			
		O&M		X FINAL							
17. NAME (Last, First, Middle Initial)		18. DEPARTMENT		19. TELEPHONE NUMBER (Incl		20. EMAIL ADDRESS		21. DATE PREPARED /YYYY/			
Lofgren, Eric M		the Eric Dept		(571) 256-9999				20141210			
WBS ELEMENT A	WBS REPORTING ELEMENTS B	NUMBER OF UNITS C	COSTS INCURRED TO DATE			NUMBER OF UNITS AT G	COSTS INCURRED AT COMPLETION				
			NONRECURRING D	RECURRING E	TOTAL F		NONRECURRING H	RECURRING I	TOTAL J		
1.0	Voyager System		\$884,593.0	\$260,718.0	\$1,145,311.0		\$811,994.0	\$531,310.0	\$1,343,304.0		
1.1	Voyager Ship	2.0	\$40,167.0	\$12,265.0	\$52,432.0	2.0	\$31,920.0	\$55,383.0	\$87,305.0		
1.1.1	Propulsion System		\$3,559.0	\$3,588.0	\$7,144.0		\$3,800.0	\$2,204.0	\$6,004.0		
1.1.1.1	Booster System		\$433.0	\$898.0	\$1,331.0		\$627.0	\$452.0	\$1,079.0		
1.1.1.1.1	Booster Motor	2.0	\$32.0	\$56.0	\$88.0	2.0	\$4.0	\$69.0	\$75.0		
1.1.1.1.2	Thrust Vector Actuator (TVA)	2.0	\$45.0	\$32.0	\$77.0	2.0	\$73.0	\$43.0	\$118.0		
1.1.1.1.3	Two-axis Rate Sensor (TARS)	2.0	\$77.0	\$58.0	\$135.0	2.0	\$32.0	\$64.0	\$98.0		
1.1.2	Kill Vehicle		\$6,413.0	\$1,556.0	\$7,969.0		\$5,773.0	\$1,292.0	\$7,065.0		
1.1.2.1	Forebody Structure	2.0	\$185.0	\$881.0	\$1,066.0	2.0	\$281.0	\$342.0	\$625.0		
1.1.2.2	Seeker	2.0	\$277.0	\$519.0	\$796.0	2.0	\$698.0	\$745.0	\$1,445.0		
1.1.2.3	Divert & Attitude Control System (DACS)	2.0	\$297.0	\$1,190.0	\$1,487.0	2.0	\$392.0	\$484.0	\$878.0		
1.1.2.4	Mission Computer (MC)	2.0	\$568.0	\$755.0	\$1,323.0	2.0	\$710.0	\$970.0	\$1,700.0		
1.1.3	Canister	2.0	\$9,950.0	\$3,043.0	\$14,993.0	2.0	\$8,895.0	\$2,600.0	\$11,497.0		
1.1.4	Missile Round IAT&CO	2.0	\$2,598.0	\$6,564.0	\$9,162.0	2.0	\$8,601.0	\$5,536.0	\$14,139.0		
1.1.5	Missile Software		\$2,963.0	\$4,643.0	\$7,606.0		\$6,142.0	\$4,931.0	\$11,073.0		
1.1.6	Missile Round SEI/PM		\$2,244.0	\$8,080.0	\$10,324.0		\$8,615.0	\$9,730.0	\$18,345.0		
1.2	Command and Launch		\$53,758.0	\$20,997.0	\$74,755.0		\$57,860.0	\$26,467.0	\$84,327.0		
1.2.1	Launch Control Station	2.0	\$4,275.0	\$2,640.0	\$6,915.0	2.0	\$3,462.0	\$1,614.0	\$5,078.0		
1.2.2	Battle Mgmt/CMD & Control (BMC2)	2.0	\$3,340.0	\$2,249.0	\$5,589.0	2.0	\$7,096.0	\$8,852.0	\$15,950.0		
1.3	Peculiar Support Equipment		\$61,781.0	\$81,579.0	\$143,360.0		\$26,183.0	\$30,717.0	\$56,900.0		
1.4	SEI/PM		\$72,574.0	\$86,430.0	\$159,004.0		\$91,879.0	\$39,371.0	\$131,250.0		
1.4.1	Integrated Engineering		\$7,159.0	\$4,103.0	\$11,262.0		\$7,067.0	\$1,996.0	\$9,063.0		
1.4.2	Integrated Program Management		\$5,050.0	\$4,523.0	\$9,573.0		\$7,635.0	\$5,117.0	\$12,752.0		
1.4.7	CITIS/EDAMS		\$6,858.0	\$1,297.0	\$8,155.0		\$9,286.0	\$2,129.0	\$11,415.0		
1.5	System Test & Evaluation		\$75,999.0	\$17,902.0	\$93,901.0		\$30,863.0	\$53,015.0	\$83,878.0		
Subtotal Cost:					\$1,145,311.0				\$1,343,304.0		
G&A:					\$30,594.6				\$30,741.4		
Undistributed Budget					\$0.0				\$0.0		
Management Reserve					\$0.0				\$0.0		
Facilities Capital Cost of Money					\$2,152.0				\$2,156.6		
Total Cost					\$1,178,057.6				\$1,376,202.0		
Reporting Contractor Profit/Loss or Fee:					\$61,088.8				\$61,108.1		
Total Price					\$1,239,146.4				\$1,437,310.1		

The costs reported for any WBS element on a 1921 are the aggregation of numerous lower level cost categories

$$= \sum_i^j L_i + \sum_x^y \alpha_x I_x + \sum_a^b M_a$$

where:

- L_i = Direct Labor category "i"
- I_x = Indirect Labor category "x"
- α_x = allocation rate for "x"
- M_a = Materials category "a"

FlexFiles will report data at the component level with associated tags for analyst to roll-up

Notional FlexFiles example:

WBS	Component	Cost Pool	NR/Rec	Date	Cost	Hours
1.1.2.4	Eng. Design	Labor	NR	Mar-14	\$132.12	3.1
1.1.2.4	Bus MTL-XLS	Material	Rec	Nov-13	\$1,234.10	
1.1.2.4	MLT Handling	Indirect	Rec	Mar-14	\$44.80	



CADE

Planned Accomplishments – Next 12 months

OSD CAPE

Policy:

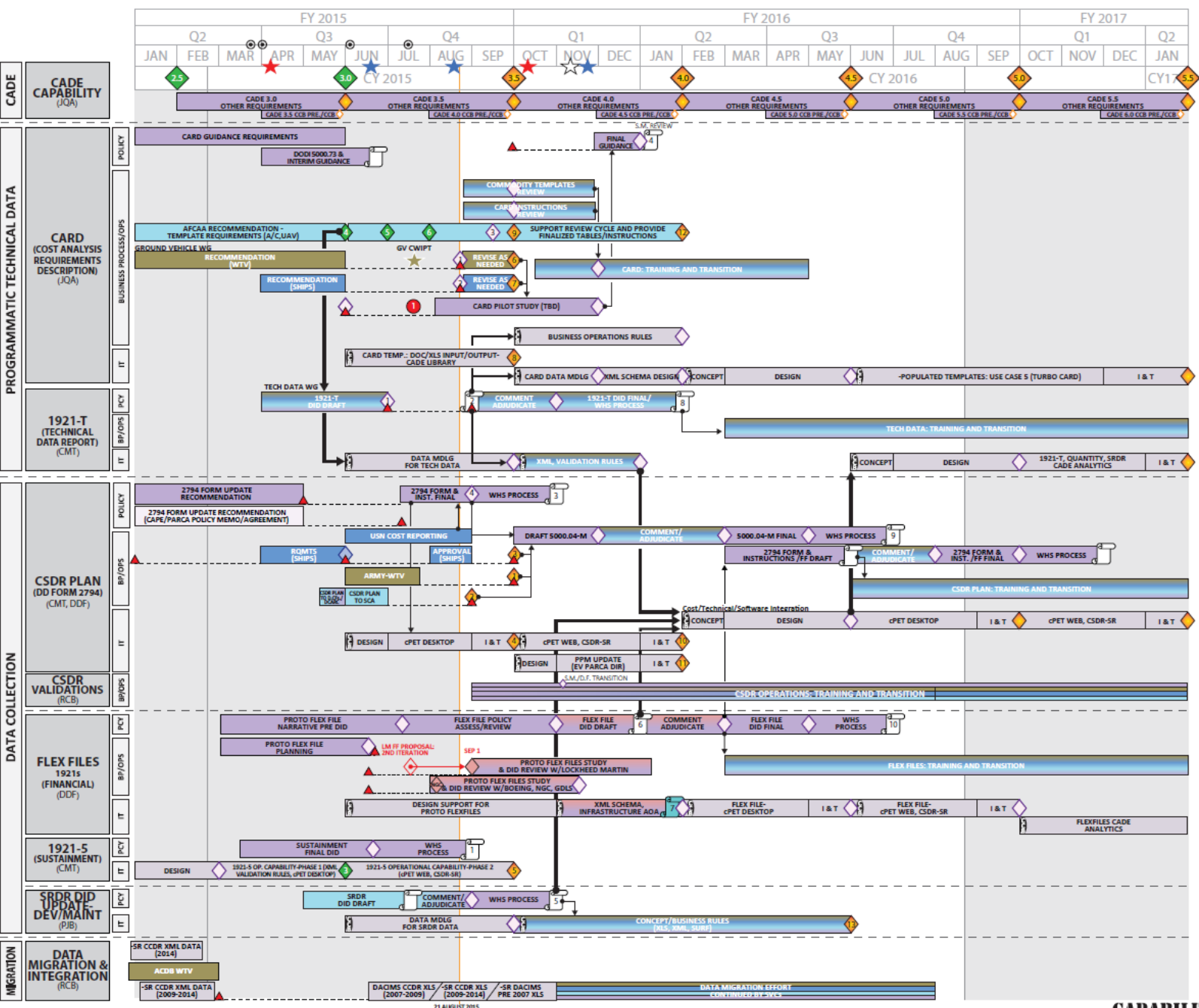
- Final CARD Guidance
- Final SRDR DID
- 1921-T DID
- CSDR Plans or Co-Plans
- FlexFiles –FlexFile Prototype Instruction and Prototypes (Draft DID)
- CSDR Planning and Validation Coordination with the Services

Business Processes:

- Co-Plan (DD Form 2794)
- Air Force CEM, MAIS, Army WTV, Navy Ships
- CARD Tables
- CSDR Plan Standards
- CADE Library

IT Development (release 3.5 to 4.5):

- Co-Plan cPET Desktop
- SRDR cPET Desktop
- FlexFile Development



- KEY ACCOMPLISHMENTS (SINCE JAN 2015)**
- ◆ CADE RELEASE 2.5
 - ◆ CADE RELEASE 3.0
 - ◆ 1921-5 cPET DESKTOP - LIVE
 - ◆ AC/UAV CARD TABLES
 - ◆ OTHER COMMODITY CARD TABLES
 - ◆ SPACE SYSTEMS CARD TABLES

- DELIVERABLES (NEXT 12 MONTHS)**
- ◆ ARMY WTV CSDR TEMPLATE AUG15
 - ◆ A/F CSDR TEMPLATES AUG15
 - ◆ NAVY SHIPS CSDR TEMPLATES AUG15
 - ◆ CO-PLAN cPET DESKTOP - LIVE SEP15
 - ◆ 1921-5 cPET WEB, CSDR-SR - LIVE SEP15
 - ◆ FINAL WTV CARD TABLES SEP15
 - ◆ FINAL SHIPS CARD TABLES SEP15
 - ◆ CADE LIBRARY - LIVE SEP15
 - ◆ LAUNCH SYSTEMS CARD TABLES SEP15
 - ◆ CO-PLAN cPET WEB, CSDR-SR - LIVE SEP15
 - ◆ PPM PLAN CO-SIGN - LIVE NOV15
 - ◆ FINAL CARD TABLES/INSTRUCTIONS JAN16
 - ◆ SURF IMPLEMENTATION SEP15

- DECISION POINTS (NEXT 1-6 WKS)**
- ◆ FINAL 1921-5 SUSTAINMENT DID AUG15
 - ◆ DRAFT 1921-T DID AUG15
 - ◆ FINAL 2794 FORM & INST. OCT15
 - ◆ FINAL CARD GUIDANCE NOV15
 - ◆ FINAL SRDR DEV/MX DID OCT15
 - ◆ DRAFT FLEXFILE DID DEC15
 - ◆ HW/SW: FF NEEDS ASSESSMENT JAN16
 - ◆ FINAL 1921-T DID JAN16
 - ◆ 5000.04-M RELEASE JAN16
 - ◆ FINAL FLEXFILE DID JAN16

- HELP NEEDED (\$\$/RESOURCES)**
- ◆ PLAN: CARD PILOT PROGRAMS

LEGEND

- OSD CAPE
- OSD AT&L
- AIR FORCE
- ARMY
- NAVY
- INDUSTRY
- OSD CAPE
- CADE DEV
- ◆ CAPABILITY
- ★ CS&R FOCUS GROUP
- ★ CS&R LEADERSHIP FORUM
- ★ CS&R TRAINING/DEVELOPMENT
- ◆ DECISION COMMUNITY
- ◆ CADE USER



CADE Closing: Why It's Important

OSD CAPE

Improved Acquisition Outcomes:

- **Authoritative Quality Data:** Cooperative planning and compliance lead to better data and improved program management
- **Cost Realism:** Provide real-time cost data for analysis and facilitating quicker contract negotiations
- **Full view of Weapons Systems Program Performance:** Visual analytics, trend analysis and technical data to improve cost realism and make informed decisions

Efficient and Effective Analysis (at all levels: OSD, Services, PMOs):

- Improved Analytical Rigor and Productivity
- More time for analysis and execution; Less time collecting and feeding data
- More comprehensive assessments and reduced burden on industry

Cost Community Coordination:

- Revolutionizing cost data collection
- Cost community ownership of leadership, training and estimating responsibility
- Improving terminology and practices across Departments

**Let's continue this effort together...
help us work to make us all more efficient**