

NDIA Integrated Program Management Division

14 April 2015

Carol S. Boser

- **IPMD Objectives**
- **Board Member Update**
- **IPMD Update**
- **DoD Operating Environment Update**
- **Working Groups**
- **2015 Meeting Schedule**

IPMD Objectives

- 1. Serve as a thought leader and source of best practices for program performance management.**
- 2. Strengthen trusted relationships with PARCA and DoD oversight agencies and jointly work on EVMS-related policies and activities to achieve approved EVM systems, consistent practices, and no surprises to industry.**
- 3. Sponsor working groups to improve the state of program performance management in specific focus areas such as Production, Planning & Scheduling, and Services and Sustainment.**
- 4. Collaborate across all federal agencies to resolve disparate EVM interpretation and documentation emanating from multiple sources.**
- 5. Collaborate with other NDIA Divisions and professional associations.**

IPMD Board Members



Vice Chair: Dan Lynch



Chair: Carol Boser

Officers at Large



**Neil
Albert**



**Bill
Altman**



**Steve
Barnoske**



**Kathy
Dailey**



**John
Duval**



**Buddy
Everage**

Past Chairs



**Dan
Butler**



**Gary
Humphreys**



**Dale
Gillam**



**Kim
Herrington**



**Yancy
Qualls**



**Randy
Steen**



**Sung Soon
Stultz**



**Joan
Ugljesa**



Joe Kusick



Pete Wynne

IPMD Board Members

Effective May 1, 2015



**Interim Vice Chair:
Sung Soon Stultz**



Chair: Dan Lynch

Officers at Large



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**John
Duval**



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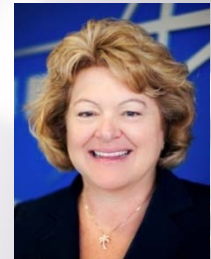


**Sung Soon
Stultz**



**Joan
Ugljesa**

Past Chairs



**Dan
Butler**



**Gary
Humphreys**



Joe Kusick



Pete Wynne

Now Accepting Nominations for Vice Chair

- **Election: January 2016 Meeting**
- **Eligibility: “a candidate shall have actively served as an IPMD member for a minimum of 2 years and preferably have served as a working group lead”**
- **Typically 4 year Commitment – 2 years Vice Chair, 2 years Chair**
- **Company Sponsorship Required**
- **Requesting all nomination be submitted by October 2015**

IPMD Update

- **Joint Government – IPMD Discussions on Schedule Margin**
 - Clarification of PARCA 12/17/14 Memo on Schedule Margin
- **Reaffirmed Equivalency Agreement with APM – 2/14**
- **Memo to PARCA on EVMS Thresholds – 2/27**
 - Threshold when EVMS is required from \$20M to \$50M or \$75M
 - Threshold when a validated EVMS is required from \$50M to \$100M or \$200M.
- **Memo Clarifying Proper Designation of EVMS Standard - 3/11**
 - EIA-748, Not ANSI
- **IPMD Board Strategy Session 4/2-3**
 - Considering 2016 Meetings being held on Wed – Thu
 - Composition of Meetings – 1/3 Government, 1/3 Internal, 1/3 Value of PPM
 - Potential Benefits of new EVMSIG – Dependent on Oversight Agency CONOPS
 - Defining Program Performance Management w/o EVMS contract requirements
- **Post Meeting survey**

DoD EVMS Update



ACQUISITION,
TECHNOLOGY,
AND LOGISTICS

UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

APR 09 2015

Frank Kendall
memo

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
DEPUTY CHIEF MANAGEMENT OFFICER
DEPARTMENT OF DEFENSE CHIEF INFORMATION OFFICER
DIRECTORS OF THE DEFENSE AGENCIES
AT&L DIRECT REPORTS

SUBJECT: Implementation Directive for Better Buying Power 3.0 – Achieving Dominant Capabilities through Technical Excellence and Innovation

- PARCA will submit revisions to the DoD FAR Supplement that (1) adds work scope as a criteria to whether a contract should have EVM reporting, and (2) establishes a single threshold of \$100 million for DCMA compliance and surveillance reviews of EVM systems by May 2015.
- DCMA will expand “Data-Driven EVM Systems Streamlining Pilot” to conduct streamlined compliance reviews and system surveillance at three additional contractor facilities by October 2015.
- DCMA will provide an actionable plan to assess the benefits of streamlining its EVMS operations and centralizing its EVMS competency to improve consistency of EVMS implementation by September 2015.

DCMA Recognition

- **David Kester Receives Acquisition Workforce Individual Achievement Award**

“Kester’s leadership and courage in confronting the lack of consistency, standardization and transparency of the DCMA EVM (system) mission, drove more favorable EVMS compliance outcomes.”



Working Group Review

- **EVMS for Agile Development**
- **Civilian Agency Industry Working Group (CAIWG)**
- **Program Management**
- **Clearinghouse**
- **Guides Steering Group**
- **Planning & Scheduling**
- **Prime and Subcontract Management**
- **Services & Sustainment**

Overview

Focus on the application of EVM in an Agile development environment. The group works to advance the understanding and use of Agile and EV to increase the probability of program cost, schedule, and technical success.

Leadership



Kathy Dailey

Co-Chair Open

- **Forum to exchange views and information and provide guidance and direction for projects that use Agile development methodology and EVM**
- **Contribute to efforts defining optimal Agile/EV practices**
- **Highlight successes and failures and provide a information on the use of Agile and EV**
- **Current subgroups include Data Dictionary, WBS/IMS, Change Management & Data Analysis**
- **Guide describing the application of EVMS in an Agile development environment in subgroup areas**
- **Guidance will be released in interest areas as available**

Civilian Agency Industry Working Group

Overview

Provides a forum for open exchange of government and industry views on performance based management systems including EVMS.

<http://caiwg.mycpm.org/>

Objectives

- ✓ Promote and share project management and performance measurement best practices across the government
- ✓ Provide government agencies with information for improved Cost/Schedule Management across the government
- ✓ Develop and maintain a Reciprocity Agreement for EVMS Acceptance between government agencies
- ✓ Develop and maintain a document that outlines EVMS Scalability opportunities for Small Projects, Universities, Non-Profits
- ✓ Maintain a website with information that is shared across the government
- ✓ Sponsor initiatives across the government that helps to improve cost and schedule management

Leadership



Jerald Kerby

jerald.g.kerby@nasa.gov



Neil Albert

nalbert@mcri.com

PM Working Group

Overview

Objective is to broaden the focus and membership of the IPMD to share best practices among program management professionals and discuss methods and tools in addition to earned value management

Leadership



Bill Altman
altmab@battelle.org



Connie Dowler
connie.dowler@lmco.com

- Meets monthly on 3rd Wednesday @ 2PM ET for 1 hour via telephone
- Developed IPMD brochure and PowerPoint overview on IPMD for use at selected venues
- Identifies PM oriented topics and speakers for IPMD meetings
- Manages IPMD LinkedIn site – Industry only; >650 members
- Predictive Measures Guide
- Working engagement with NDIA SED, Aug meeting panel discussion “Managing Program without an EVM Requirement”

Overview

A forum for industry's EVMS practitioners to raise and discuss EVMS implementation issues. The goal is to identify common issues, gather facts and supporting data, formulate industry positions, and develop recommendations for resolution.

Leadership



Pete Wynne

peter.a.wynne@lmco.com

Melissa Gilbert

gilbert.mellissa@orbital.com

- Maintain repository of EVMS issues and Interpretative guidance
- Clearinghouse Charter, Process, and Submission Forms Located on the IPMD website

<http://www.ndia.org/Divisions/Divisions/IPMD/Pages/WorkingGroups.aspx>

IPMD Guides Steering Group

Overview

Maintain the five OMB recommended IPMD Guides as well as other IPMD guides to reflect the latest changes in the EVMS Standard (EIA-748) policies and regulations as well as lessons learned and advancements in best practices for integrated program management

Leadership

Dan Butler (co-lead)
Daniel.E.Butler@raytheon.com

Jeff Poulson
jeff.poulson@raytheon.com

Randy Steeno
randall.r.steen@boeing.com

Joan Ugljesa (co-lead)
jugljesa@newvistasgroup.com

- All IPMD Guides are on a mandatory three year review cycle
- The Guides Steering Group:
 - Launches and supports working groups to update the guides every three years
 - Advises IPMD Board of changes in policy or regulation that need to be immediately incorporated into one or more guides
 - Accepts out of cycle change requests to determine best course of action (appropriate and warranted, immediate update required or can hold for next regular update)

Guide	Update Lead	Status
Intent	Mike Cuticchia, Jeff Poulson	Reaffirmation Version C update published April 2014
IBR	Neil Albert	Revision 2 published March 2015
Surveillance	Dale Gillam	Revision 1 published February 2011 Present Revision 2 changes at April 2015 meeting, electronic vote to follow
Application	Guides Steering Group	Revision 2 published January 2015
Acceptance	Buddy Everage	Revision 1 published March 2013 <i>Note: this guide will be up for review in 2016 – will need update lead</i>
PASEG	Planning and Scheduling Working Group	Version 2.0 published June 2012 Update in process – on schedule for approval vote at August 2015 meeting
Predictive Measures	Program Management Working Group	First edition published September 2014

Note: Current published guides have been updated to reflect the change from PMSC to IPMD as well as change from “ANSI/EIA-748” to “EIA-748”

Overview

Serves as a collaborative environment between industry and government agencies for the exchange of views and information regarding planning and scheduling (P&S) processes including EVMS, that will provide for common understanding, guidance and direction.

Leadership



Carla Gilhuys
Carla.Gilhuys@ngc.com



Yancy Qualls
yqualls@BH.com

- **Maintain the Planning and Scheduling Excellence Guide (PASEG) for use by both Industry and Government Agencies**
 - <http://www.ndia.org/Divisions/Divisions/IPMD/Documents/PASEG/>
- **Resolve common issues related to improving P&S policy and practices**
- **Provide Planning & Scheduling guidance and expertise to the IPMD**
- **Update PASEG by August 2015**

Overview

Objective is to address the needs and challenges of both Prime Contractors and Subcontractors within the DoD Industry. This working group will address contractual and execution performance issues with an emphasis on integration and flow down that may exist at the Prime and Subcontractor level.

Leadership

Caroline Cremisi
Raytheon
(Prime perspective)

Sung Soon Stultz
Rockwell
(Sub perspective)

- **Output** - Based on the inputs provided by both the industry and government, the working group will prepare a white paper which will address the major issues / concerns around EVMS Flow-Down, Compliance, Integration and Timing.

Overview

Investigate and document the useful application of EVM concepts to contracts containing sustainment work (O&M, Services, and other work typically treated as Level of Effort) for the purpose of improving stakeholder assessments of performance.

Leadership



Jason Miller

Jason.W.Miller2@boeing.com



John Duval

jduval1@csc.com

- Formulate recommendations on policy
- Include tailoring recommendations, implementation approaches, training material, and best practices
- Researched other industries to gain better understanding of processes

- **2015 NDIA IPMD**
 - Apr 14-15, Westin, Crystal City
 - Aug 25-26, Westin, Crystal City

Sponsors needed for August 2015 and beyond

- **2015 CPM Events**
 - May 27-29, EVM World, Hyatt Regency, New Orleans
 - Nov 16-18, IPM Workshop, Marriott, Bethesda