



**Program Management Systems Committee
Program Management Working Group (PMWG)
Predictive Measures Guide
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- Working Title “A Guide to Using Predictive Measures to Effectively Manage Programs”
- Guide Approach
 - Use of ICPM Predictive Measures (2008) presentation as the basis
 - Use Industry / Government practices
 - Measure is not affiliated with a contributor
 - Make sure the measure is a predictor
 - Not intended as a new set of standards that would be required to assess program performance but instead provide “menu” of typical measures
- Intended Audience
 - Organizations, government and industry, looking for “best practice” approach to effectively manage programs
 - Each organization should decide which measure is appropriate for their environment and for the life cycle of the program

- Commonly used in ACQ phases (MSA, TD, EMD, PD, O&S)
- Metric Definition – *Not an Exhaustive Description*
- Calculations
- Output / Threshold
- Predictive Information – *Most Critical*
- Possible Questions – *what a PM or LM could ask*
- Caveats / Things to Watch For / Limitations / Cautions

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- 1 Introduction
- 2 Schedule Metrics
 - 2.1 Trip Wire Metrics
 - 2.1.1 Schedule Performance Index (SPI)
 - 2.1.2 Baseline Execution Index (BEI)
 - 2.1.3 Critical Path Length Indicator (CPLI)
 - 2.2 Current Execution Index (CEI)
 - 2.3 Total Float Consumption Index (TFCI)
 - 2.4 Earned Schedule
 - 2.4.1 Time-based Schedule Performance Index (SPI_t)
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9.4	Production Line of Balance
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11	Contributors
12	References

Appendix A: Predictive Measures Commonly Used in the DoD Acquisition Phases

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Metrics not associated with contributor

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On Track