

DEFENSE CONTRACT MANAGEMENT AGENCY



DCMA

ACQUISITION INSIGHT  GLOBAL ENGAGEMENT

DCMA Engineering & Analysis (E&A) Directorate Earned Value Management

NATIONAL DEFENSE INDUSTRY ASSOCIATION CONFERENCE

Presented By:
John Cuddy, Executive Director (acting)
E&A Directorate

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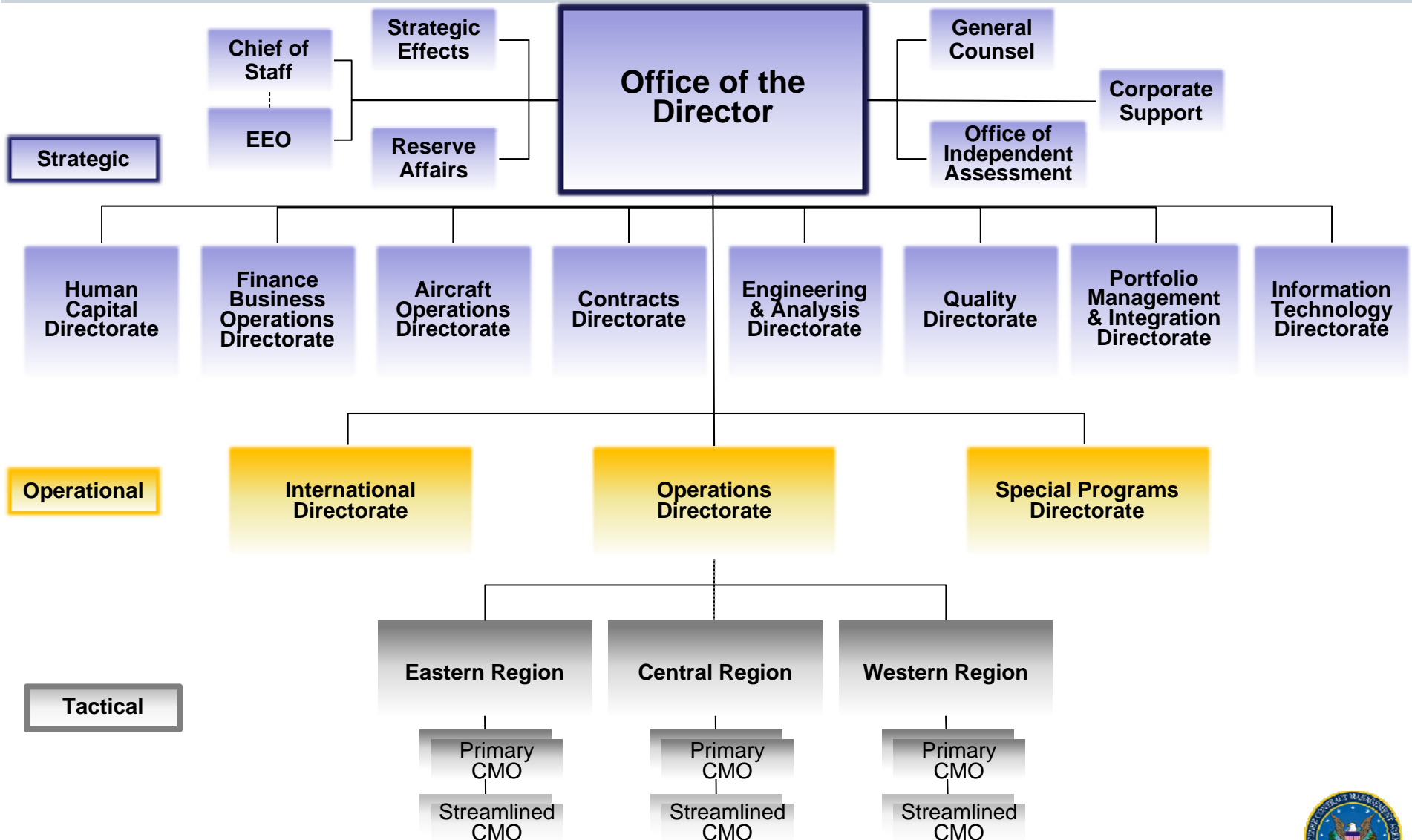


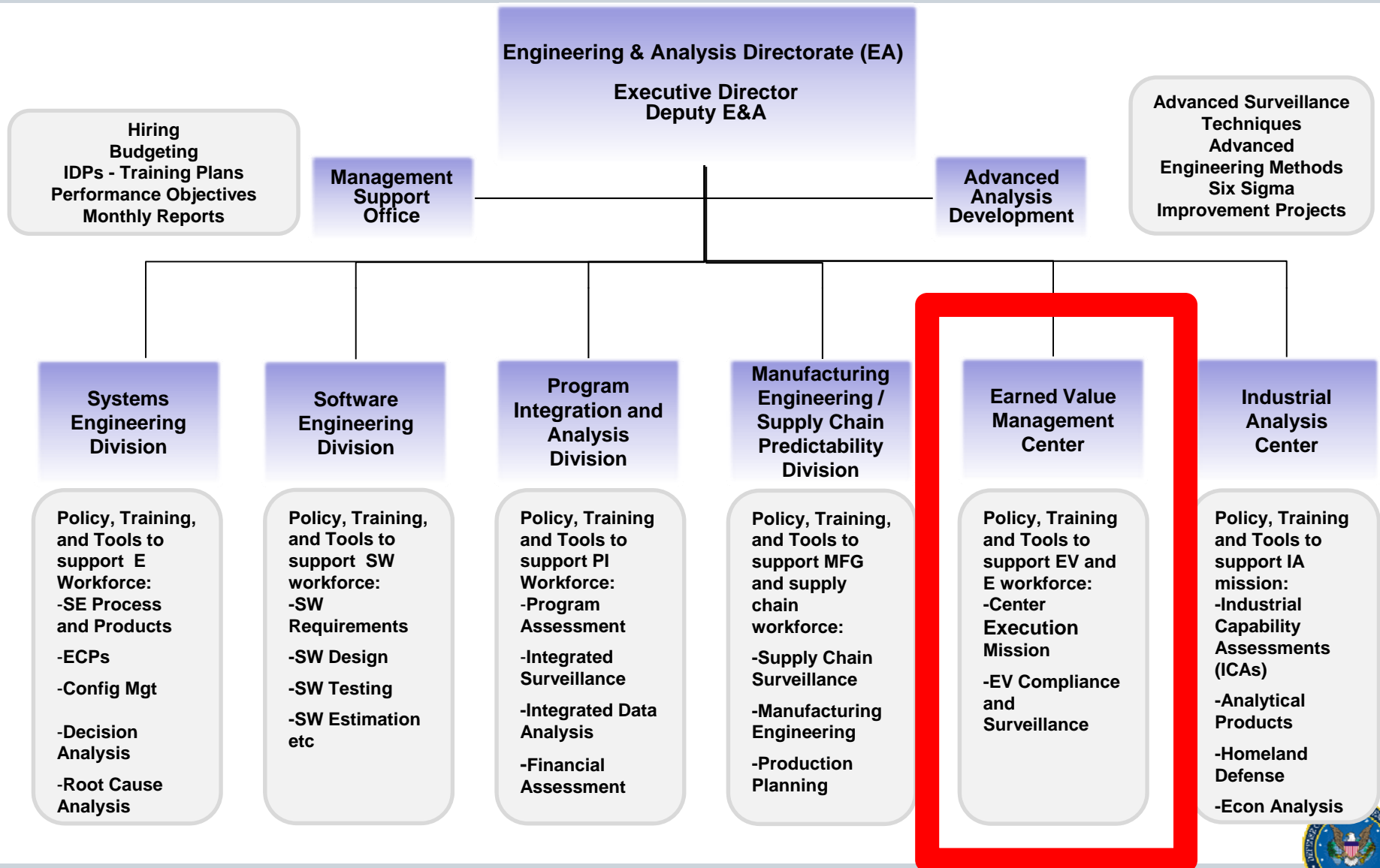
- **Organizational Structure**
- **Roles and Responsibilities**
- **Initiatives**
 - Operations
 - Policy
 - Training
 - Tools and Assessment
- **Summary**



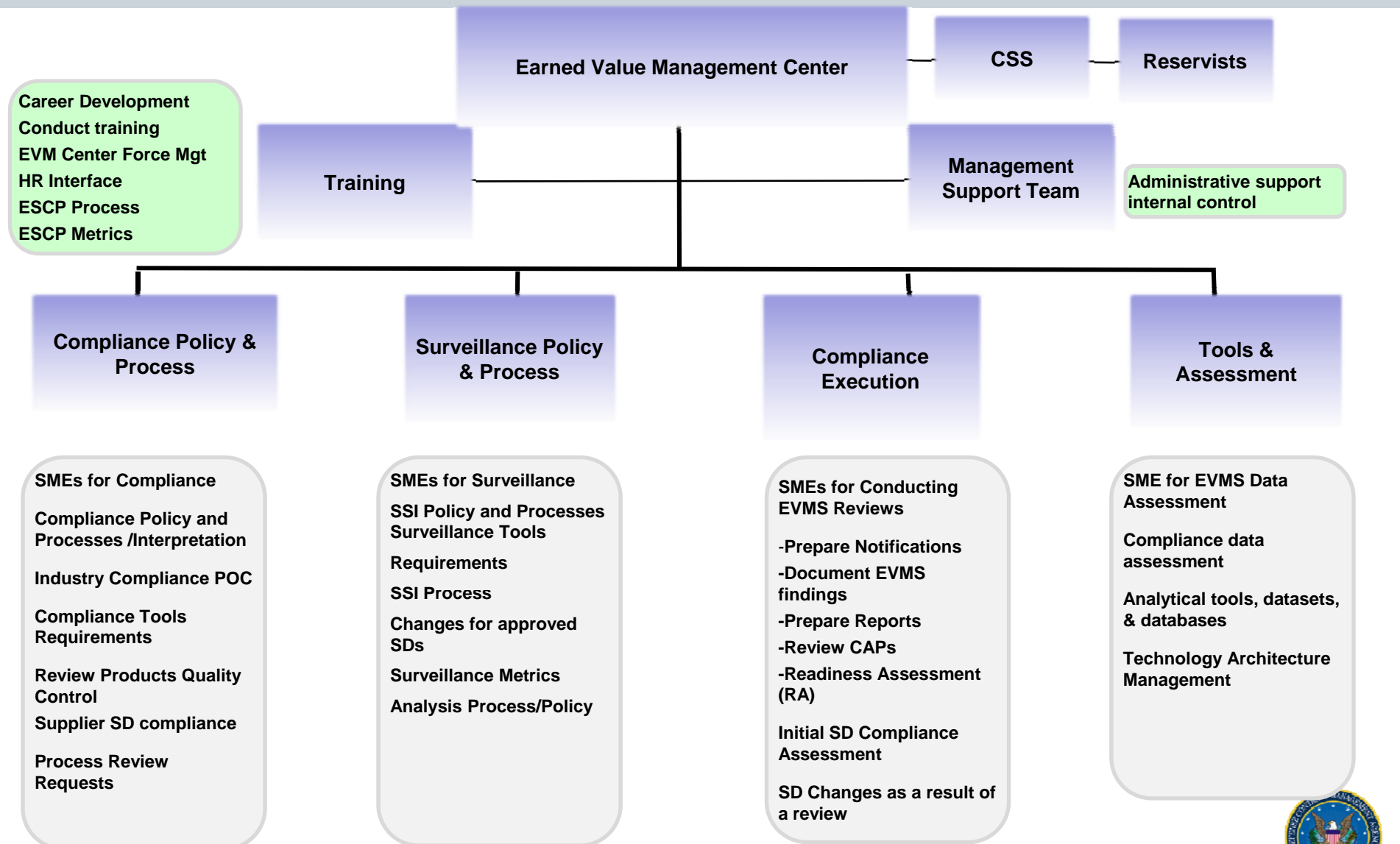
Organizational Construct

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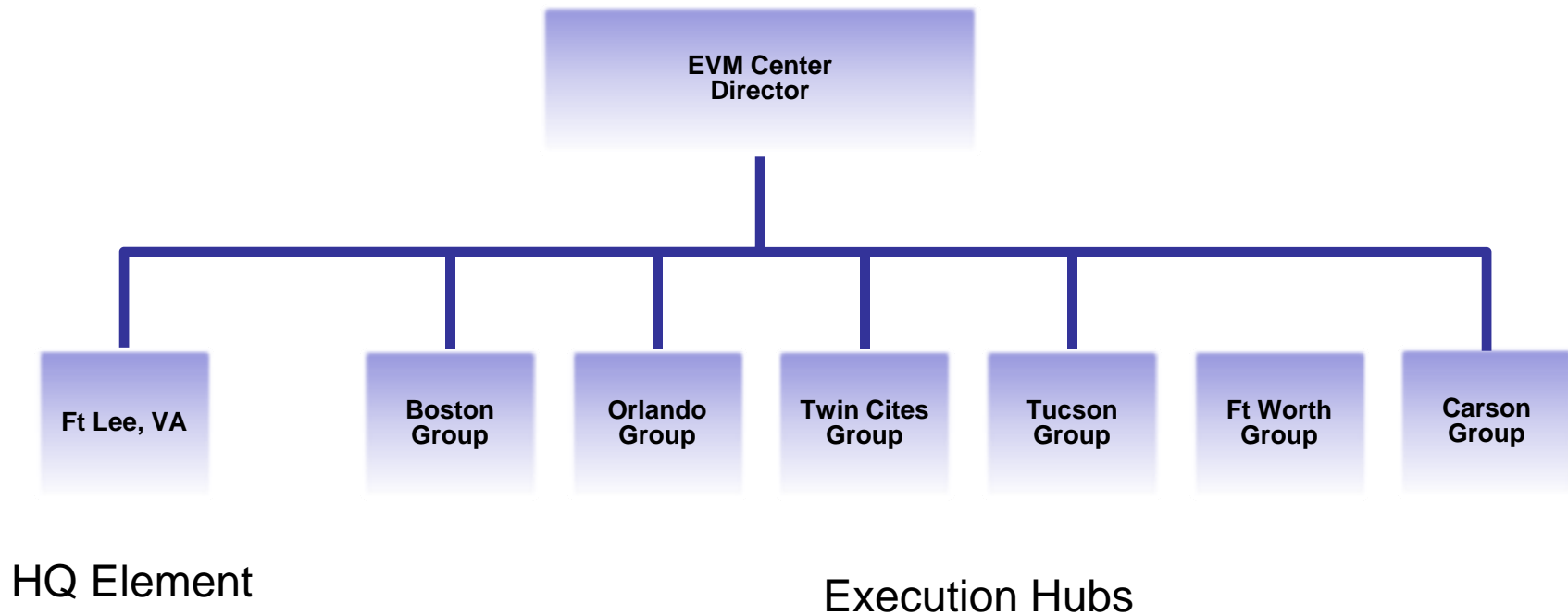


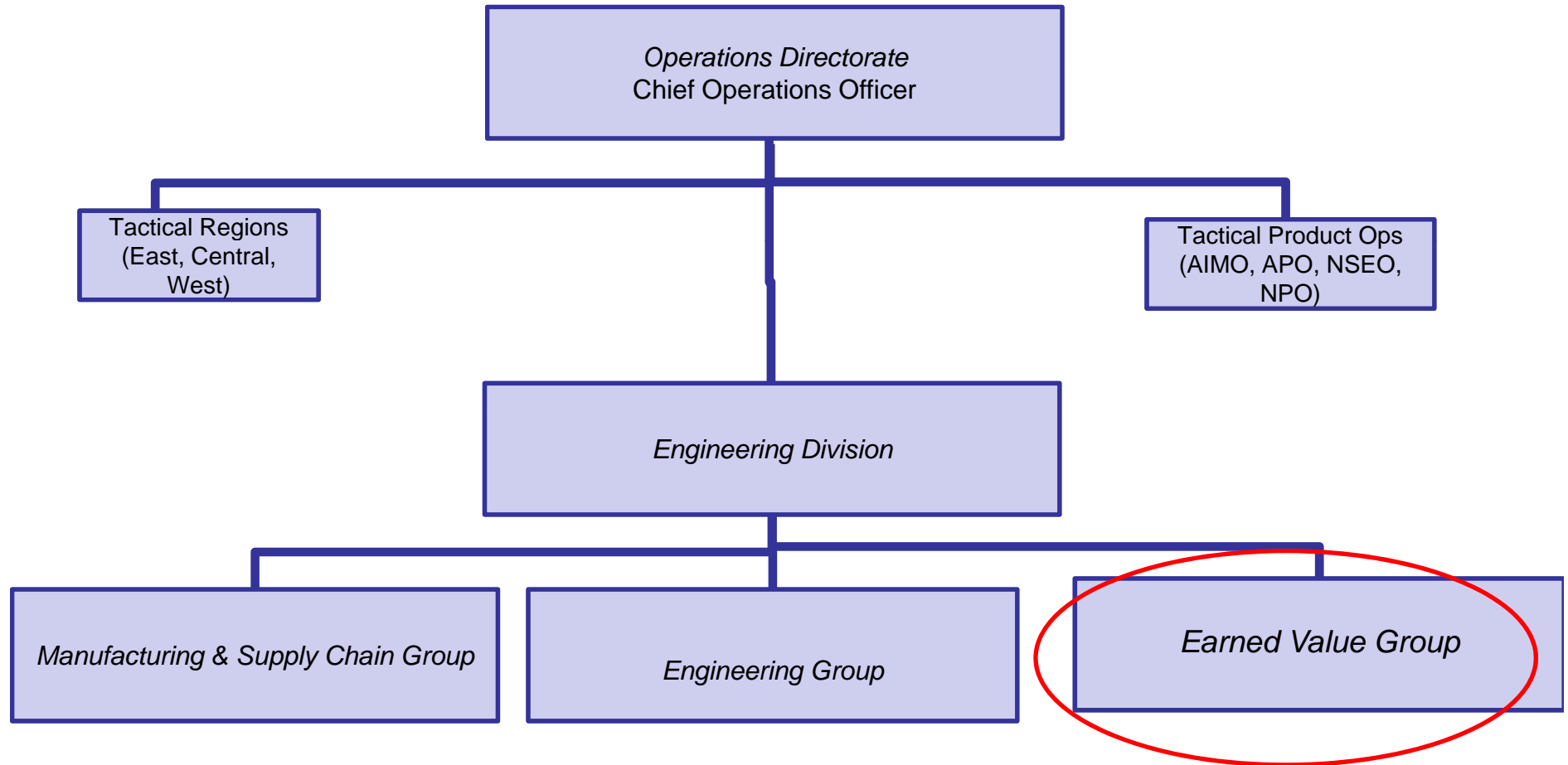


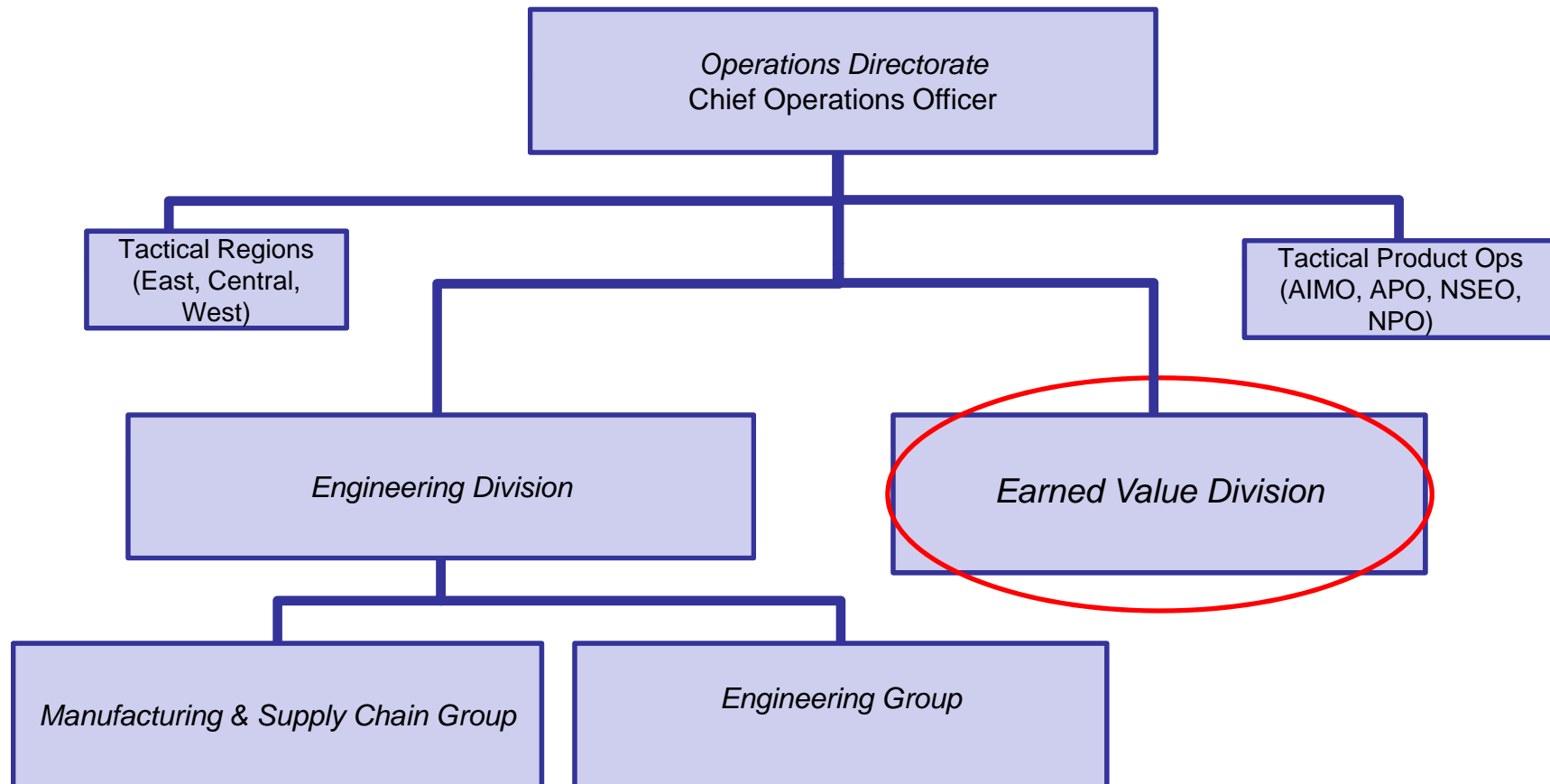
Current EVM Center Structure



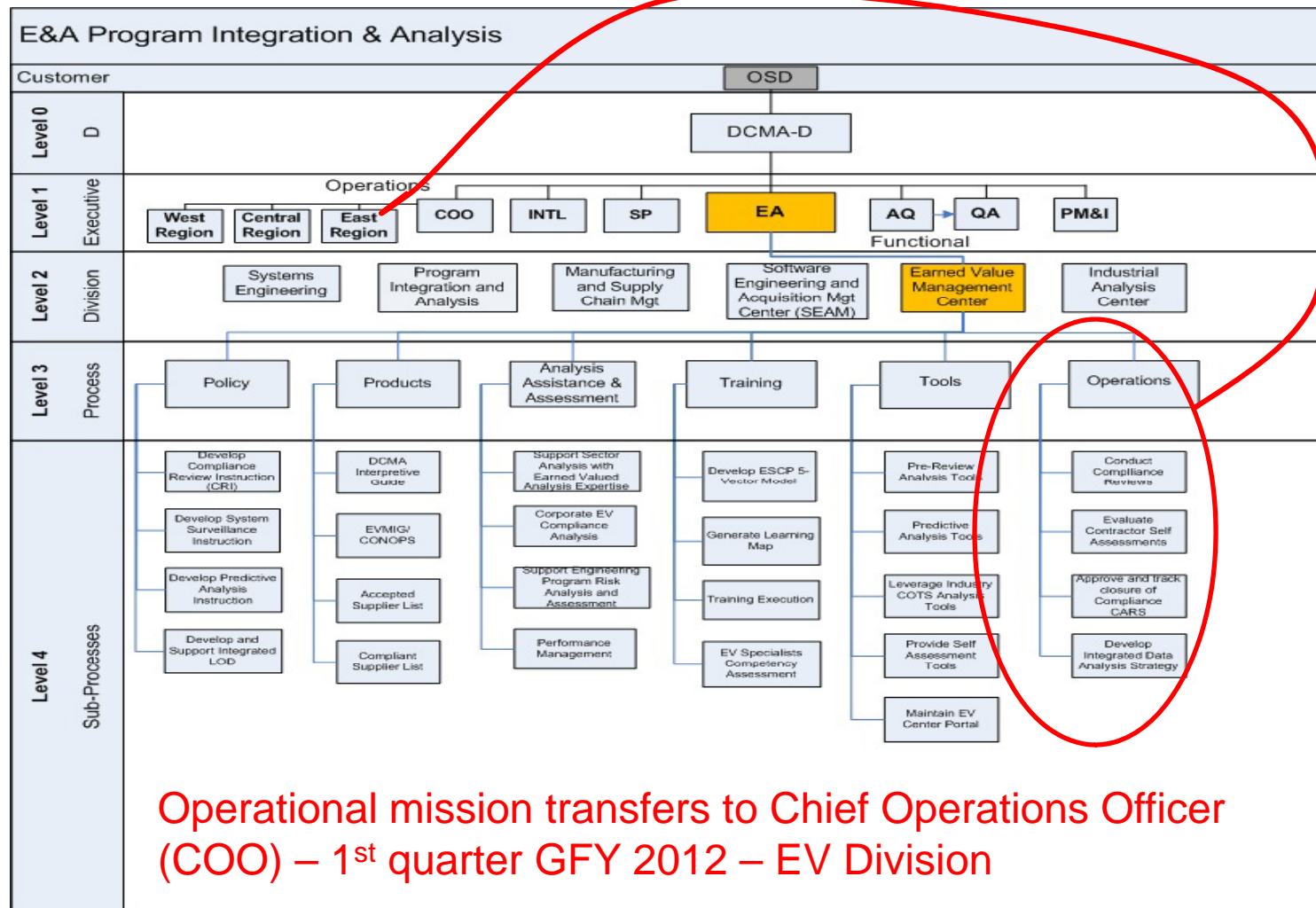
Earned Value Management Center







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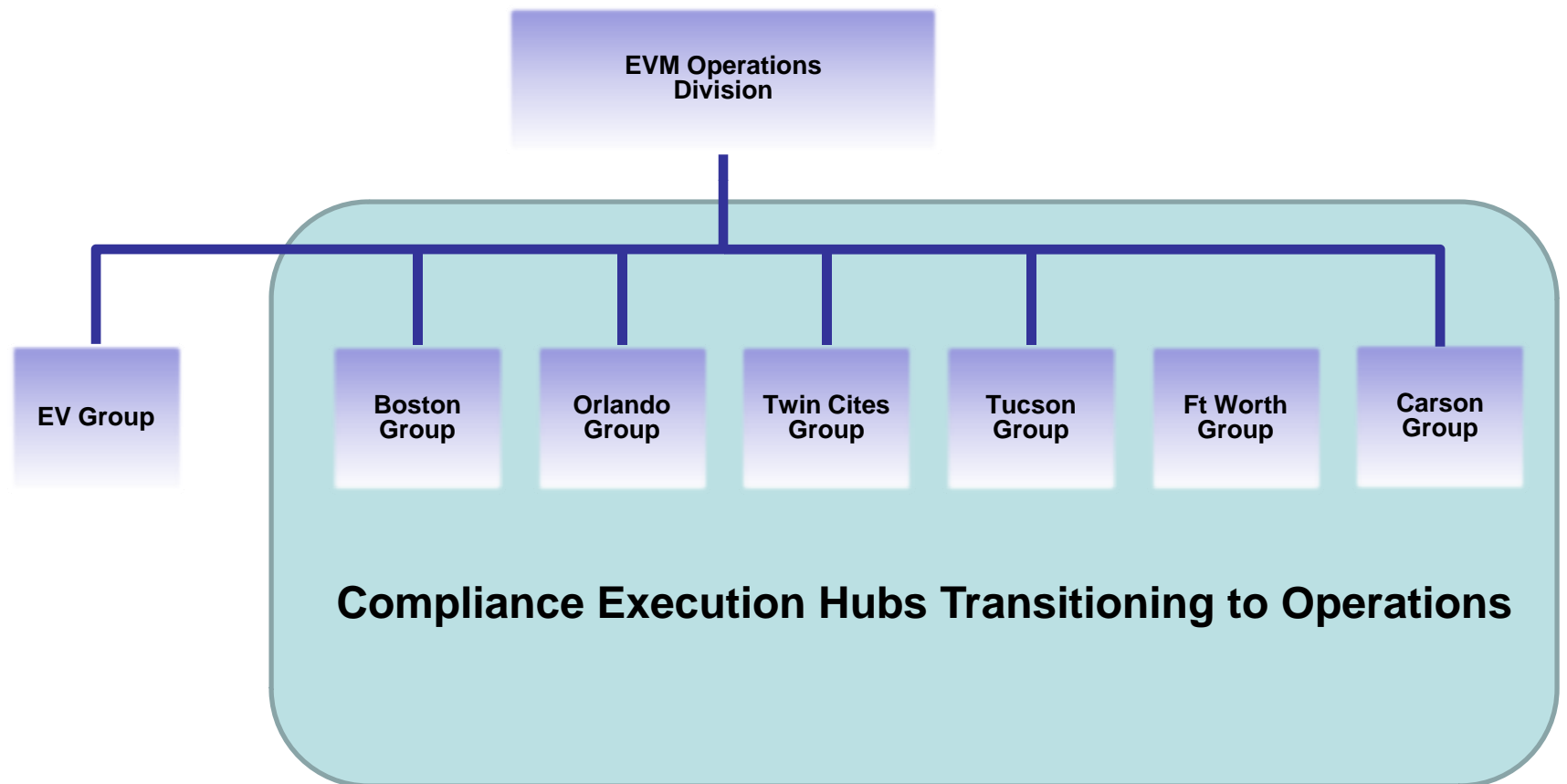
DCMA New State - Roles and Responsibilities

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- **Engineering and Analysis Directorate – Earned Value Management Division**
 - Policy
 - Training
 - Tools
 - Director – Robert Michael Francis, robert.francis@dcma.mil
804-416-3415
- **Chief Operations Officer – Earned Value Management OPS Division**
 - Earned Value Surveillance Mission
 - Integrated EVMS Compliance Review
 - Director – David Kester, david.kester@dcma.mil 804-416-4633



Draft





Roles and Responsibilities - EVMOD

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- **Chief Operations Officer – EV surveillance mission, integrate EVMS Compliance Review (and other operational) activities within Operations Directorate**
 - **Earned Value Management Operations Division**
 - **Execute Validation Reviews**
 - **Oversee EVMS System Surveillance**
 - **Conduct Ad-Hoc audits and Investigations**
 - AT&L
 - Performance Assessment and Root Cause Analysis (PARCA)
 - Nunn McCurdy
 - Procuring Component
 - NAVAIR
 - Air Force
 - DCMA internal process/request





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Roles and Responsibilities - EVMOD

- **Earned Value Management Operations Division (cont.)**
 - Analyze EVM Supplier outputs to verify EVMS integrity
 - Coordinate with Earned Value management HQ Division
 - Streamline process for efficiencies
 - Implement effective tools
 - Suggest training strategies for consistent execution agency-wide
 - Exercise Executive Agent Role for Approval/Disapproval
 - Align to new DFAR Business Rules for Withhold coordination with Contracting Officer's



- **DFARS Business System Rule**
- **Superior Supplier – rating effects for defective business systems**
- **Enterprise Corrective Action Request (CAR) system**
 - Utilized in disapproval of business systems
- **Engagement with other Government partners**
 - DCAA – MOA in place
 - NAVAIR
 - Partner in Program and System performance improvements
 - IBR and EVM surveillance improvements
 - Program Performance Improvement through Predictive Supplier EVM System outputs
 - MOA/Charter is in work
 - Engage with Industry – work issues in a proactive manner
 - Focus attention from the top down
 - Will facilitate the right experts together to rectify



- **Compliance Review Instruction**
 - Completed
 - Issued June 2011
- **System Surveillance Instruction**
 - In initial Executive Director review
 - ECD – 1st quarter GFY 2012
- **Enterprise CAR**
 - In Legal review
 - ECD – 1st quarter GFY 2012
- **Earned Value Management Implementation Guide**
 - In development
 - ECD – 2nd quarter GFY 2012

Related Policies / Regulations

- NDIA Intent Guidelines
 - May 2012
- Business System Rule (DFARS)
 - May 2012



HQ - Tools & Assessment Initiatives

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- **Document-driven Decision Support System**
 - Searchable/retrievable archive of all EVM Documentation/reports
 - Improved analysis and correlation of EVMS status by:
 - Corporation
 - Contract
 - Business Unit
 - CAGE Code/DUNS
 - Deficiency/Guideline type
 - Other attributes
 - Objective evidence/Quantitative method for:
 - Disapproval of the EVMS
 - Recommendation of withhold (Business System Rule)
 - Value at Risk calculations





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HQ - Training Initiatives

- **Earned Value Management Specialist Certification Program**
- **Curriculum development**
 - DCMA internal training/certification program
 - Defense Acquisition University (DAU)





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DCMA's Commitment

To bring the best technological advances our acquisition process can produce to the war fighter with reasonable expense to the taxpayer.

EVM has been identified as the tool of choice. They must however be futuristically predictive and not historically reactive.





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E&A Directorate / EVM Division

QUESTIONS ?

Contact:

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Back-up slides



- **DCMA – DCAA MOU signed**
 - Addresses DCAA services to be provided to DCMA for reviews and surveillance of contractor EVMS, processes reports, and coordination and advisory support
 - Maximizes efficiencies and eliminates duplication of effort
 - DCMA/DCAA will coordinate audit report due dates
 - Incorporates audit results in review reports of standard surveillance
- **Sets EVMS guidelines for DCAA EVMS advisory audit results**
 - GLs 13, 16, 17, 18, 19, and 20
 - GLs 21 and 30 pertaining to actual costs



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DCMA HQ, DCMA-IT & Operations Joint Initiatives

GFY 2012: INITIATIVES

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Tying the data together to enhance effectiveness in evaluating business system performance.

