

NDIA
Industrial Committee for Program
Management (ICPM)

Status/Update

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Background

- NDIA PMSC set up meeting with Dr. Finley
 - Concern over lack of DoD participation in the PMSC by his direct staff relevant to EVM (i.e., System Engineering, Contracts, etc.) – get disciplines for more PM representation not just the EVM
 - Open up the communication lines to offer better integration of activities
- Result of meeting – establishment of a joint Industry and Government working group to improve Program Management of DoD programs
- Met with Dave Ahern (Dr. Finley's Deputy) and Barry Bates (VP, Operations- NDIA) to create an Industrial Committee for Program Management
 - Government and Industry agreed to use the Industrial Committee format vs Division
 - More informal (meetings as required, limited taking of minutes, etc.)
 - Has a limited life span
 - Membership remain small (20 companies)
 - Includes Product developers and Services providers
 - Mix of small, med, and large companies

Background (Cont'd)

- Charter developed
 - Keep Committee focused on PM activities surrounding the acquisition of products and services
 - Suggested PMSC be a subcommittee to the Committee
 - No subcommittees in IC format
 - Allow for PMSC Representation as member of the Committee
- Emphasis on representation by Senior PM Leadership of each company/DoD component
- First meeting held 28 November 2007

Roles, Responsibility, Charter

- The objectives of the ICPM are to:
 - Provide a continuing forum for government-industry discussions and exchange of views related to program and acquisition management activities.
 - Discuss OSD and DoD Component policies that affect relationships with suppliers.
 - Discuss emerging issues in government and industry that affect the readiness and capabilities of U.S. defense system producers.
 - Serve as an output-oriented industry body focused on analyzing problems and proposing solutions related to the management of Department of Defense acquisition programs.

Committee Attendance

Initial Meeting

28 November 2007 (8am – 12pm)

- Mike Joyce (Chair) – Lockheed Martin
- Dr. Jim Finley (Principal Govt Participant) –Deputy Under Secretary of Defense (Acquisition & Technology)
- Dave Ahern – OUSD A&T Director, Portfolio Systems Acquisition
- Vice Adm David Architzel – Navy
- LGen Donald Hoffman – AF
- MGen Steve Reeves - Army
- Pete Wynne – NDIA PMSC
- Neil Albert – MCR/NDIA PMSC
- Steve Goo – Boeing
- John Chino – Northrop Grumman
- Skip Burns – Raytheon
- Ron Hornish – Rockwell Collins
- Mike Blake – Textron
- Susan Dong – BAE Systems
- Bennett Crosswell – Pratt & Whitney
- Bill Altman – Battelle (for Steve Kelly)
- Also invited but unable to attend:
 - Bill Hoover – American Data Systems
 - Harry Gatanas – SI International
 - John Gilligan – SRA International

Agenda

28 November 2007

- Introductions & Background / Charter
 - OSD AT&L Perspectives
 - Industry Member Perspectives
- Configuration Steering Boards
 - (F-35 Presentation: Brigadier General David Heinz, Deputy Program Executive Officer, F-35 Lightning II Program)
- Program Start-up
 - (Industry Presentation: Mike Joyce, VP, Operating Excellence & Program Management, Lockheed Martin Corporation; Skip Burns, Director, Program Leadership Learning, Raytheon)
- Contracting – What's New
 - (OSD Presentation: Susan Hildner, Deputy Director for Contract Policy & International Contracting, Defense Procurement & Acquisition Policy)
- Open Discussions
- ICPM Roadmap / Con Ops

Comments & Actions

- “More collaboration at the highest operating tempo”
- Industry was asked for ideas on how to cut cost, save money, save schedule. “Not saying ‘No’ enough”
- Focus on producing results; 6 week tempo
- First look efforts:
 - Program Startup – Dave Ahern
 - More root cause analysis....not excuses
 - Leading Indicators – Steve Goo
 - What does Industry use to manage with

PMSC Considerations/Actions

- Continue working detailed EVM issues within PMSC
 - Work with counterparts – DCMA, DoD/ARA, DCAA, DAU, Service Reps, specific Program offices, etc.
- Critical not to engage ICPM in details
 - Policy level
 - Executive Process
 - Knowledge Awareness
- Use ICPM when necessary
 - Elevating roadblocks – framing solutions
 - Asking for assistance – working issues
- Be a continuous source of information and collaboration to ICPM on EVM as appropriate
- Help ensure ICPM longevity through its promotion
- Communicate PMSC and ICPM results to industrial community as appropriate