Industrial Committee of Ammunition Producers (ICAP)

Small & Medium Caliber
Sector Report
Bob Schmitz – Sector Leader

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Sector Participants

- General Dynamics
- Orbital ATK
- American Ordnance
- Olin Winchester
- AMTEC
- MAST
- Chemring
Accomplishments/Notable Events

- Family Buy Acquisition Strategy
- MCA Industry Day
- ATF Marking Regulation Change
Issues and Concerns

- IPT Effectiveness
- GOCO Sustainment Funding
- Lead time of metals due to closing of mills and foundries
## Special Topic – IPT Effectiveness

### What’s working
- Regular IPT meetings
- Effective Gov’t / Industry PMRs
- PM to PM communication

### What’s not working
- Slow Issue resolution
- Slow approval processes
- Iterative submittals - response

### Observations
- One-way communication
- Lack of decision empowerment
- Inactive participants
- Turnover / inexperience

### Impacts
- Contract Delivery Delays
- Factory Schedule Delays
- Contractors Run at Risk
- Cost Impacts
- Strained relations