

# NDIA CORPORATE MEMBERSHIP

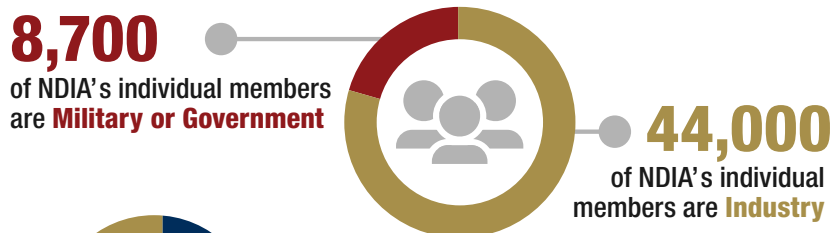
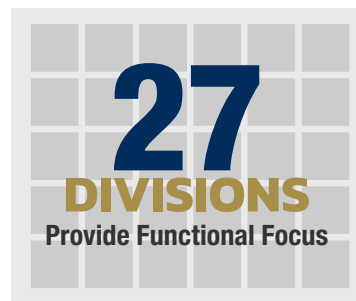
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## Membership Benefits

The trusted leader in the defense and national security associations, the National Defense Industrial Association (NDIA), a 501(c)(3) educational nonprofit, is America's leading defense industry association promoting national security. With its members, NDIA convenes legal and ethical forums for industry, government, and academia to exchange information. Through its Divisions, Chapters, and Affiliates, NDIA champions innovative and superior equipment, training, and support for warfighters and first responders. NDIA publishes the award-winning *National Defense Magazine*. For more information, visit **NDIA.org**.

# NDIA BY THE NUMBERS

## 6 STRATEGIC PRIORITIES



NDIA engages all **3** branches of government



## 2 AFFILIATE ORGANIZATIONS



AT THE HEART OF THE  
MISSION SINCE 1919



As of June 2021

# UPCOMING MEMBER-ONLY WEBINARS

## NDIA MEMBER VALUE WEBINAR

### MONTHLY REGISTRATION

Join Rachel McCaffrey, NDIA's VP for Membership and Chapters, and Wes Hallman, SVP for Policy and Strategy for a webinar discussion focused on maximizing your company's NDIA Corporate Membership. Wes will explain his team's education and engagement with all three branches of government on behalf of our members. Rachel will help you understand how participation in NDIA Divisions and Chapters can help your company achieve its business objectives. Finally, the team will answer any questions you have about NDIA Corporate Membership. Take advantage of this opportunity to engage with NDIA's staff to learn how to fully leverage your corporate membership in the trusted leader among defense and national security associations! This webinar is open to any interested parties, register at <https://www.ndia.org/membership>.

## CYBERSECURITY MATURITY MODEL CERTIFICATION (CMMC) OVERVIEW

**Tuesday, July 13, 2021 at 1pm EDT**

Protecting networks and Intellectual Property continues to remain a key focus area for the Department of Defense. On Tuesday, July 13, from 1 - 2pm EDT, join Corbin Evans, NDIA's Principal Director of Strategy, and Nick Jones, Director, Regulatory Policy, as they provide NDIA members with an update on the current status of DoD's emerging cyber policy, including the Cybersecurity Maturity Model Certification "CMMC" program. The Department has undertaken an internal review of CMMC implementation and Corbin and Nick will share what they know, what they don't know and what they think. They will also answer your questions using the latest information they have gleaned from interactions with the Pentagon. Sign-up now because space is limited! This webinar is only available to NDIA, NTSA and WID members



## NDIA Connect

### AN ONLINE COMMUNITY FOR DEFENSE PROFESSIONALS

NDIA Connect is a members-only benefit that's bustling with information, conversation, and activity stimulated by defense professionals from industry, government, and academia. Log in today to explore the platform's various functionalities and contribute to our collective mission in support of the warfighter. From anywhere and at any time, use NDIA Connect to network with colleagues, collaborate on projects, and stay connected.

**Connect.NDIA.org**



# NDIA Chapter Map



- |                            |                                    |                        |                              |
|----------------------------|------------------------------------|------------------------|------------------------------|
| 1. Aberdeen Proving Ground | 9. Greater Hampton Roads           | 16. Iowa – Illinois    | 24. Southern Nevada          |
| 2. Central Florida         | 10. Greater Indiana                | 17. Lone Star          | 25. Southwest                |
| 3. Central Georgia         | 11. Greater Los Angeles            | 18. Michigan           | 26. Tennessee Valley         |
| 4. Delaware Valley         | 12. Greater New York – Connecticut | 19. New England        | 27. Washington, DC           |
| 5. First Coast             | 13. Greater Tampa Bay              | 20. Picatinny          | 28. West Virginia            |
| 6. Georgia                 | 14. Gulf Coast                     | 21. Red River Regional | 29. Wright Brothers Regional |
| 7. Great Lakes             | 15. Hawaii                         | 22. Rocky Mountain     | ⊙ <b>Developing Chapters</b> |
| 8. Great Rivers            |                                    | 23. San Diego          | 30. Northern Tier            |

Questions? Contact [Chapters@NDIA.org](mailto:Chapters@NDIA.org).

## WASHINGTON, DC, CHAPTER

### Mission

NDIA's Washington, DC, Chapter supports the defense industrial base by executing senior defense leader forums that provide opportunities for the exchange of ideas between government and industry. With approximately 14,500 members, the Chapter consists of representatives from small businesses as well as large defense-related companies, government sectors (state, federal, the Services), and research and educational facilities.

### Upcoming Chapter Events

Swing 4 Freedom Golf Invitational

October 29, 2021

15601 Turtle Point Drive

Gainesville, VA 20155

# NDIA DIVISIONS

## TECHNOLOGY

- Armaments
- Chemical, Biological, Radiological, & Nuclear Defense
- Cyber-Augmented Operations
- Cybersecurity
- Electronics
- Human Systems
- Manufacturing
- Munitions Technology
- Robotics
- Science & Engineering Technology
- Security & Counterintelligence
- Space
- Systems Engineering
- Tactical Wheeled Vehicles
- Technical Information
- Test & Evaluation

## WARFARE

- Combat Survivability
- Expeditionary Warfare
- Integrated Precision Warfare
- Special Operations/Low-Intensity Conflict
- Undersea Warfare

## POLICY

- Health Affairs
- Integrated Program Management
- International
- Logistics Management
- Procurement
- Small Business



## ARMAMENTS

### Mission

The Armaments Division provides a forum for industry, military, and government personnel to address issues in order to ensure a superior armament system capability today and in the future. The Division addresses armament operational needs and requirements, approaches and concepts, system integration, weapons, munitions, fire control, and logistic support. Attention is given to total systems, technology application, and state-of-the-art advancements in technology.

### Objectives

- Focus on integrated armament systems, including those used by individual soldiers, implemented on crew-served systems, and integrated into land, sea, and air platforms.
- Assess current armaments and create a vision of emerging military equipment and operational capability applying advanced technology in total armament systems.



## CHEMICAL, BIOLOGICAL, RADIOLOGICAL, AND NUCLEAR (CBRN) DEFENSE

### Mission

The Chemical, Biological, Radiological, and Nuclear (CBRN) Defense Division promotes the exchange of information—technical and operational—related to defenses against weapons of mass destruction between the Defense Department and other government agencies, industry, and academia. To do so, the Division addresses various functional areas: defensive measures, chemical weapons demilitarization, treaty compliance, industrial base issues, and domestic preparedness.

### Objectives

- Highlight issues related to the acquisition of goods and services related to chemical and biological defense, including technology development.
- Foster research and engineering, procurement, and logistical support.
- Engage with the Joint Program Executive Officer-Chemical Biological Defense, which sponsors the annual Advanced Planning Briefing for Industry and participates, as needed, in quarterly meetings of the Chemical Biological Defense Acquisition Initiatives Forum.





## COMBAT SURVIVABILITY

### Mission

The Combat Survivability Division focuses on the transfer of information and technology between the military survivability and civil aviation communities to improve flight safety and mitigate the effects of terrorist acts. To do so, the Division addresses all aspects of susceptibility reduction (probability of hit), vulnerability reduction (consequences of hit), and the overall survivability discipline, including countermeasures, signature reduction, tactics and training, camouflage, concealment, and deception, as well as damage resistance, damage tolerance, and combat damage repair.

### Objectives

- Educate government/industry program managers and senior government officials about combat survivability and flight safety issues.
- Encourage a cost-effective, balanced approach to the design and development of survivable weapon systems, credible trade studies, and integrated survivability assessments.
- Promote the development of the combat survivability discipline as a key component of the systems engineering process so that the electronic warfare and general survivability communities are viewed as one.
- Support the development and acquisition of simulations and test facilities used to verify weapon systems' survivability.
- Encourage the acquisition of combat-repairable weapon systems and the development of a combat-damage repair capability in the military services.
- Provide educational opportunities for those in government, industry, and academia who must understand and use techniques, technologies, and information related to combat survivability.



## Cyber-Augmented Operations

### Mission

The Cyber-Augmented Operations (CAO) Division harnesses the power of cyber-related technologies to deliver speed and automation to create both tactical and operational advantages in military operations. The Division brings industry and government executives together to address pressing policy, technology, and budgetary matters to ensure the incorporation of CAO capabilities into the military and national security enterprises. In periodically sponsoring symposia, seminars, workshops, and executive breakfast meetings, the Division identifies and mitigates challenges confronting combatant commands and military services.

### Objectives

- Foster a mutual understanding and effective working relationship between government and industry to ensure the design, development, and production of effective and reliable cyber-enabled products and services to meet government requirements at reasonable costs.
- Serve as an effective communications vehicle for the exchange of views and information between government and industry on matters of common concern relating to cyber and emerging technologies.
- Provide industry insight and advice on government policies, practices, requirements, and challenges within the CAO Division's purview.
- Conduct special studies and forums to advance understanding and common mission-focused objectives.
- Serve as the focal point and coordinating element within NDIA for the identification, study, and resolution of CAO technology, operations, management, and business issues associated with government policy and practice in emerging cyber-enabled technology activities.
- Foster dynamic and effective working relationships between government and industry to ensure that the most effective and reliable cyber-enabled technologies are available to support national security and military operation objectives.



## CYBERSECURITY

### Mission

The Cybersecurity Division convenes corporate member representatives of NDIA who have particular interest and expertise in cybersecurity and cyber defense to ensure American superiority in the cyber domain. Accordingly, the Division contributes to U.S. national security by promoting communication and interaction between the industry, government, and military on cybersecurity and cyber defense policy, legislation, requirements, and technology. As a result, the Division promotes the development of a secure, resilient, and reliable cyber domain for the United States and its allies.

### Objectives

- Advocate for national policies that leverage private sector and defense industry cyber capabilities.
- Build public-private partnerships that enhance information exchange and mutual understanding.
- Support education initiatives to increase industry and government awareness of cyber threats and technology.
- Coordinate members' responses to proposed legislation affecting the defense industrial base.
- Perform systems engineering and related technical work to advance secure systems.



## ELECTRONICS

### Mission

The Electronics Division leads the evaluation of current and future challenges while developing proposed solutions to such challenges so that government and industry may access trusted and assured electronics. The Division provides for the exchange of information between the defense and commercial industries, universities, research centers, standards bodies, and government and military representatives on technology spanning advanced R&D, design, manufacturing, and the deployment of defense and national security systems.

### Objectives

- Facilitate collaboration between industry, academia, and government to address critical issues for U.S. access to technology to produce trusted and assured components for electronic systems for defense, national security, and critical

commercial applications within the context of current and future electronics design, manufacturing, packaging, assembly, test, and support.

- Examine the use of trust- and assurance-enabling technologies where appropriate; product integrity and mission assurance; government guidance, policy, and processes; and issues facing industry, including technical, business, and legal challenges.
- Coordinate the furtherance of its objectives with other NDIA Divisions to optimally leverage their individual core competencies according to subject matter expertise.



## EXPEDITIONARY WARFARE

### Mission

The Expeditionary Warfare Division is the focal point and coordinating element within NDIA for the identification, study, and resolution of expeditionary warfare and force protection issues in the littoral regions of the world that affect the strength of the national defense industrial base and the armed services. The Division conducts its activities through seven committees: industry, amphibious warfare, littoral and mine warfare, expeditionary unmanned vehicles, C4I in the littorals, seabasing and sustainment, and force protection/anti-terrorism. Close coordination is maintained with the director of the U.S. Navy Expeditionary Warfare Directorate (N95), the U.S. Marine Corps deputy commandant for plans, policy, and operations, and the U.S. Coast Guard's assistant commandant for operations. The Division's annual symposium attracts participants from government, industry, and the military services.

### Objectives

- Develop and foster industry/Defense Department communications on expeditionary warfare issues, including missions, systems, technologies, training, and manpower resources.
- Propagate an industry and DoD understanding of each other's expeditionary warfare capabilities, resources, current and emerging requirements, issues, technologies, and future plans.
- Augment the effective and efficient use of industrial capabilities in meeting current and future DoD requirements.
- Conduct an annual expeditionary warfare conference and other forums, as appropriate, for the exchange of information, ideas, and issues of mutual interest to the military services and industry.
- Provide a vehicle for broad-based industrial input for DoD concerns on expeditionary warfare matters.



## HEALTH AFFAIRS

### Mission

The Health Affairs Division is a leading industry-focused defense and veterans' health organization that inspires vital medical and technological innovations; advocates for critical changes in government policies, procedures, and legislation; and facilitates key industry, government, and academic partnerships to greatly improve diagnostics, treatment, and overall care for members of the U.S. military and their families.

### Objectives

- Create opportunities to engage with fellow industry leaders, key government influencers, and cutting-edge academics on critical issues ranging from R&D and future technologies to requirements development and procurement policy.
- Identify obstacles to and gaps in effective industry/government cooperation.
- Advocate for key improvements to government policies, procedures, and laws.
- Focus on the healthcare needs of the departments of Defense and Veterans Affairs to improve care across the continuum of need—from battlefield injury to recovery, acute diagnosis to comprehensive treatment, and wounded warrior care to lifelong wellness.



## HUMAN SYSTEMS

### Mission

The Human Systems Division promotes the exchange of technical information and discussions between government, industry, and academia, and supports the expansion of research and development in areas related to the human as a system whose performance must be integrated into any military system of systems. To this end, the Division serves as an essential infrastructure by providing a variety of ways for government, industry, and academia to collaborate and advance human performance in air, land, sea, space, and cyberspace through research, education, and consultation.

### Objectives

- Advocate for human-centered research to promote the integration of technologies, optimizing and protecting the warfighter's cognitive and physiologic capabilities so that they can successfully operate in air, land, sea, space, and cyberspace environments.

- Promote discussions about the circumstances that make the human factor a top priority in research, development, and test and evaluation.
- Foster the implementation of human performance abilities and limits in the design of products and technologies for applications in all physical domains.
- Conduct studies and prepare reports in response to requests from the DoD human systems community to recommend solutions to specific problems or issues related to human performance in complex systems.
- Lead and influence increased discussion and research on the elements of the human system integration domain such as manpower, personnel, training, safety, suitability, habitability, occupational health (including operational medicine), environment, and human factors engineering.



## INTEGRATED PRECISION WARFARE

### Mission

The Integrated Precision Warfare (IPW) Division provides a forum for disparate kill chain experts to convene and collaborate to advance the art and science of precision engagement, thereby sustaining the success of American warfighters and ensuring the safety of our nation.

### Objectives

- Foster the critical exchange of ideas between government and industry with a focus on the development, deployment, and employment (both offensive and defensive) of hypersonics, cruise missiles, stand-off weapons, fire-and-forget munitions, precision-guided bombs, smart submunitions, non-kinetic strike systems, and more.
- Leverage the combined knowledge and skills of the Precision Strike and the Strike, Land Attack, and Air Defense communities.
- Facilitate in-depth, classified interactions on the complex and evolving field of precision strike weapons, current operator challenges, and integrated air and missile defense.
- Deliver the technologies and capabilities required by American warfighters and their allies to be successful on the multi-domain battlefield.
- Develop the links and interconnection of a unified kill chain.
- Consider the current and predicted threat environment to stay ahead of the curve and ensure America's continued military advantage.
- Provide direct access between members of IPW and senior leadership across the Department of Defense, lawmakers, industry, and academia.





## INTEGRATED PROGRAM MANAGEMENT

### Mission

The Integrated Program Management Division (IPMD) leads the advancement of integrated program management through industry and government partnership. The Division provides thought leadership in Integrated Program Management (IPM). The Division achieves this objective by conducting forums and meetings to advance IPM practices as well as by providing and publishing industry perspectives on IPM topics. As the author and steward of the EIA-748 Standard for Earned Value Management Systems (EVMS), the Division also creates and maintains industry standards and guides.

### Objectives

- Collaborate with key stakeholders. The Division proactively engages and participates with government, industry executive leadership, industry groups, academia, and other entities to foster the advancement of IPM.
- Provide an open forum for industry, defense, civilian agency leaders, and educators to promote IPM best practices.
- Facilitate interaction with government policymakers to foster a better understanding of their mission through first-hand information on current topics such as impending policy, leadership, regulatory, or process changes that can affect programs.
- Broaden professional networks with industry leaders, organization leaders from a variety of sectors such as civilian agencies and DoD services, and other related program management disciplines such as systems engineering.
- Solicit advice from experts while sharing program management best practices with industry and government counterparts.
- Contribute to industry guides and white papers with working groups.



## INTERNATIONAL

### Mission

The International Division serves as the Association's focal point and coordinating element for the identification, study, and resolution of management and business problems regarding government policy and practices in foreign military sales, international defense, and globalization of U.S. industry. The International Division provides a means for member companies to maintain their currency with respect to current and emerging trends in this ever-changing arena by conducting conferences, seminars, embassy briefings, and small group meetings. Given the thrust and frequency of the Division's attraction of senior government speakers, the Division is active with respect to the large-scale issues that affect a broad cross-section of member companies.

### Objectives

- Conduct conferences to review and discuss rules, regulations, laws, and programs pertaining to the highly dynamic international defense trade arena, and to keep abreast of global market trends and opportunities.
- Establish a dialogue with relevant government agencies and promote constructive change.
- Provide opportunities to solicit advice and exchange views directly with senior officials, both political and technical, from within DoD, State, Commerce, and Congress.



## LOGISTICS MANAGEMENT

### Mission

The Logistics Management Division enables government and industry to exchange views and information on all matters relating to logistics support for major Defense Department systems and materiel items. It provides the government with collective industry viewpoints, recommendations and advice on government logistics-support concepts, policies, plans, programs, requirements, technologies, problems, implementation or impact of pending legislation, regulations, and procedures. The Division conducts special studies, analyses, and advisories, as requested, and encourages mutual understanding and effective working relationships between government and industry to ensure efficient and reliable logistics support concepts and systems that meet government requirements at reasonable costs.

### Objectives

- Maintain an effective liaison with the Department of Defense, executive and legislative branches of the government, and other governmental departments and agencies to inform representatives of Division activities and keep abreast of current and future developments.
- Review, evaluate, and offer recommendations on government policies, practices, directives, and specifications, including pending legislation that concerns life-cycle logistic support, supply-chain integration, strategic and tactical mobility, and business processes.
- Sponsor government/industry meetings, seminars, and symposia for effective communications between government and industry about management activities for which the Division is responsible.
- Generate a liaison with other Divisions of NDIA, other associations, and national industry coalitions to exchange information, and coordinate and cooperate on activities requiring joint participation.
- Recognize services rendered by individuals, companies, and government agencies in meritorious acts related to activities within the scope of the Division's mission.



## MANUFACTURING

### Mission

The Manufacturing Division aids industry/government/academia interaction in technological areas directly related to manufacturing research, design, development, testing, and production. The Division believes that effective cooperation among defense industry, university, government, and military representatives is vital to U.S. defense manufacturing efforts. For this reason, the Division exchanges information and views that benefit the development of advanced technology for the warfighter.

### Objectives

- Advocate for national support for defense manufacturing.
- Promote defense manufacturing excellence.
- Support promising technologies, processes, and implementation methodologies.
- Conduct manufacturing research and study efforts.
- Convene government/industry forums focused on defense manufacturing.



## MUNITIONS TECHNOLOGY

### Mission

The Munitions Technology Division works to maintain the open exchange of technical information among government and industry programs and technical managers. In addition, the Division identifies changes and trends in policy, guidance, and organizational functions that affect the development, production, maintenance, and demilitarization of munitions. The Division is comprised of two sections, Fuze and Insensitive Munitions & Energetic Materials, and one advisory group, the Industrial Committee of Ammunition Producers (ICAP).

### Objectives

- Plan and hold the annual Munitions Executive Summit in conjunction with its government hosts.
- Feature discussions of new concepts in products and processes related to munitions technology.



## PROCUREMENT

### Mission

The Procurement Division is a key component of NDIA's Policy Team, which monitors and advances sound and practicable procurement/acquisition policies on matters that affect government/industry relationships relating to this important process. The Division ensures that government obtains requisite supplies and services at an equitable price with the least possible disruption of industrial practices. Accordingly, the Division maintains a close working relationship with government and industry agencies while conducting special studies to provide government with industry perspectives on policies, practices, needs, and problems. In addition to offering members the opportunity to sit on industry/government committees, the Division engages in the preparation and filing of amicus curiae briefs before the appeals courts and the U.S. Supreme Court.

### Objectives

- Serve as an effective vehicle for the exchange of views and information between government and industry regarding matters of common concern, including maintenance of a strong defense industrial base.
- Foster mutual understanding and effective working relationships between government and industry to ensure the design and production of effective and reliable products and provisions of quality services at reasonable prices.
- Provide government with industry perspectives on government policies, practices, needs, and problems within the Procurement Division's purview, conducting special studies as required.



## ROBOTICS

### Mission

The Robotics Division focuses on security-related robotics technology, covering the development, acquisition, application, integration, and sustainment of unmanned ground systems to improve warfighters' capabilities and survivability. With an emphasis on underlying technologies that will yield integrated, interoperable unmanned systems to meet present and future operational requirements, the Division conducts the annual Ground Robotics Capabilities Conference & Exhibition that showcases advances in technology that may lead to leap-ahead, semi-autonomous ground robotics systems and operations. The Conference's technical discussions relate to the integration of manned and unmanned systems, and provide a forum for the discussion of the challenges of meeting robotics operational requirements. The Division sponsors the Ground Robotics Champion and Ground Robotics Technology Innovator Awards.

### Objectives

- Serve as a coordinator within NDIA to identify, evaluate, and provide a consensus view and recommendations on robotics issues and matters that may impact national security and the defense industrial base.
- Communicate industry's views to government interests and, in turn, give government and the military services an effective medium to enlist industry support in solving robotics issues and problems of common interest.
- Inform industry of the government's acquisition planning, programming, and budgeting activities associated with current and future robotics weapon systems.
- Help corporate America inform government of the availability and state of readiness of the industry's robotics development and production capabilities, resources, and technical capabilities.
- Sustain close contact with government, academia, and industry on U.S. and allied industrial and governmental robotics events and activities to help avoid duplications.
- Sponsor and organize annual events that serve as a forum for the robotics community to exchange views and information.



## SCIENCE & ENGINEERING TECHNOLOGY

### Mission

The Science & Engineering Technology Division examines all aspects of science and technology that affect or relate to national defense. The Division provides a venue for discussions on the nation's defense needs by examining existing capabilities and suggesting ways to overcome deficiencies in defense research and development (R&D). Individuals from industry, government, and academia have the opportunity to examine vital information in an open forum on technical needs and planned efforts. The Division is dedicated to raising interest in meeting Department of Defense technology requirements through creative research and advanced development across industry, government, and academia.

### Objectives

- Promote collaboration and technology transfer among government, academia, and the defense industry to address challenges to defense technology.
- Advise the defense research and advanced technology community about DoD's plans, goals, and problems.
- Intrigue advanced technology professionals to generate new ideas for use in prospective research and technology programs, thereby encouraging R&D modernization programs.

- Review major policy issues affecting defense R&D procurement and performance.
- Stimulate innovation and entrepreneurship in solving defense problems by improving technical and research facilities to include laboratory design and applications.
- Engage participants in an ongoing process to improve the effectiveness of DoD science and technology programs.



## SECURITY & COUNTERINTELLIGENCE

### Mission

The Security & Counterintelligence Division—formerly the Industrial Security Committee of the Procurement Division—represents member companies' interests in all matters regarding industrial security. It is responsible for monitoring all security matters relating to the Defense Industrial Security Program, special access programs, and other activities that affect national security programs and corporate assets.

### Objectives

- Advance the security and counterintelligence community across the United States and throughout the world.



## SMALL BUSINESS

### Mission

The Small Business Division assists small companies in growing and remaining a strong part of the defense industrial base. The Division's yearly educational conferences promote business skills and opportunities and offer insight into the needs of the defense community. Focus areas of the Division include alliances between large and small businesses, and regular updates on legislation that may affect small businesses. The Division will continue to support the NDIA Annual National Small Business Conference.

### Objectives

- Provide small businesses with strategies for teaming and subcontracting with large companies.
- Update members on legislation that may affect small businesses.
- Develop and organize roundtable discussions with senior government and private sector officials to address current issues.
- Work with the departments of Defense and Homeland Security to foster the small business defense industrial base while addressing acquisition challenges.



## SPACE

### Mission

The Space Division offers a continuing forum for communication, discussions, and the exchange of views on all space activities with the government through periodic meetings, conferences, symposia, and studies that the Division conducts. The Division works jointly and coordinates with NDIA Chapters and other Divisions, and U.S. defense and government agencies in activities relating to space matters such as cost reduction and cost credibility of space programs; space operations; space industry information programs; strategic defense initiatives; space policy and strategy; and space research, development, and technology. The Division maintains a close liaison with other industry associations, professional societies, universities, and other groups with similar interests in meeting its mission objectives.

### Objectives

- Remain the focal point and coordinating element within NDIA for the identification, study, and resolution of technology, operations, management, and business issues associated with government policy and practice in national security space activities.
- Serve as an effective vehicle for the exchange of views and information between government and industry on all matters of common concern relating to space.
- Provide, in cooperation with government elements, collective industry viewpoints, recommendations, and advice on matters of national security interest regarding space.
- Foster a mutual understanding and effective working relationship between government and industry to ensure effective and reliable space support to national security objectives.





## SPECIAL OPERATIONS/LOW-INTENSITY CONFLICT

### Mission

The Special Operations/Low-Intensity Conflict Division helps industry, government, and the public understand the critical role of special operations (SO) and low-intensity conflict (LIC) forces in our national security strategy and within our military structure. The Division is composed of subject matter experts from the defense industry who, aided by government liaison participants, work to resolve difficult issues facing SO/LIC forces. The functional purview of the Division follows the roles and missions of the assistant secretary of defense for SO/LIC and the U.S. Special Operations Command commander.

### Objectives

- Facilitate the contact and cooperation between industry and SO/LIC forces to assure that those forces have access to ideas and technology from the U.S. industrial and academic bases.
- Give voice to the concerns of the SO/LIC community while championing new, innovative ideas to meet the national security challenges of the 21st century.
- Organize meetings and symposia to provide information on SO/LIC conflict and related national security matters, including counternarcotics, combating terrorism, consequence management resulting from terrorist events, civil affairs, psychological operations, force protection, humanitarian operations, and peacekeeping.
- Provide a forum for discussion of SO/LIC challenges and requirements so that leaders and policy-makers can collaborate to meet national security goals.
- Continue to conduct the SO/LIC Symposium & Exhibition each February, recognizing honorable individuals with the R. Lynn Rylander, DeProspero Lifetime Achievement, and Superior Achievement Awards.



## SYSTEMS ENGINEERING

### Mission

The Systems Engineering Division advocates for the widespread use of systems engineering in the Defense Department acquisition process to achieve affordable, supportable, and interoperable weapon systems that meet the needs of military users. In addition to supporting the open exchange of ideas and concepts between government and industry, the Division works for a new understanding of a streamlined systems engineering process.

### Objectives

- Foster good technical and business practices within the aerospace and defense industry.
- Improve delivered system performance, including supportability, sustainability, and affordability.
- Emphasize excellence in systems engineering throughout the program life cycle and across all engineering disciplines and support functions.



## TACTICAL WHEELED VEHICLES

### Mission

The Tactical Wheeled Vehicles Division works to increase understanding of the U.S. military's tactical vehicle needs among all sectors involved. The Division's annual Tactical Wheeled Vehicles Conference brings together the military services, industry, prime contractors, academia, subcontractors, and suppliers to discuss present and future requirements for all services, the U.S. Army Tank & Automotive Command, and the departments of Defense and Homeland Security. Historically, this annual seminar has afforded an apt atmosphere for open discussions between customers and suppliers based on the needs of military users.

### Objectives

- Advance the tactical wheeled vehicles community across the United States and throughout the world.



## TECHNICAL INFORMATION

### Mission

The Technical Information Division is concerned with all aspects of technical documentation—concept, analysis, preparation, management, control, and dissemination. The Division's fields of interest include the configuration management of drawings, specifications, and digital data; management of engineering drawings, specifications and standards; data management; policies and processes; computer-aided documentation techniques; and International Organization for Standardization requirements. The Division has development and administrative responsibility over the NDIA Configuration and Data Management professional certification program.

### Objectives

- Provide government and industry with access to a group of experienced and responsible specialists and administrators from various sectors of industry who are qualified formulate requirements for technical documentation.



## TEST & EVALUATION

### Mission

The Test & Evaluation (T&E) Division encourages informed dialogue between the private and public sectors on defense T&E issues; champions the development of T&E policies that improve the developmental, operational, and live-fire T&E process; and builds partnerships between the private and public sectors. Focusing mainly on developmental, operational, and live-fire testing, the Division supports an annual symposium, a live-fire T&E event every 18 months, and quarterly meetings of NDIA's Industrial Committee on Test & Evaluation. The Division also presents the Walter Hollis Award for Lifetime Achievement in Defense Test and Evaluation, the Arthur Stein Award for Lifetime Achievement in Live-Fire Test and Evaluation, and the Tester of the Year Awards.

### Objectives

- Foster informed public-private dialogue on defense T&E issues.
- Promote, at the national and international levels, the development of T&E policies that improve the developmental, operational, and live-fire T&E process.
- Build partnerships between the private and public sectors.
- Sponsor educational opportunities through tutorials that

accompany its conferences, helping attendees gain credit toward recognized career goals.

- Author articles and white papers for the national and international defense community.



## UNDERSEA WARFARE

### Mission

The Undersea Warfare Division fosters the exchange between government and industry of technical information, and the expansion of research and development in areas related to undersea warfare. To this end, the Division furthers communication by providing a variety of ways for government and industry to work together to solve problems, identify affordable solutions, and meet specific requirements. The Division also supports both government and industry with advice on undersea warfare policies and acquisition planning.

### Objectives

- Focus on critical undersea warfare areas related to the development, production, testing, and logistic support of underwater combat systems including mines, torpedoes, manned and unmanned underwater vehicles, countermeasures, sensors, weapon control, and handling equipment; and the integration of systems aboard aircraft, ships, and submarines.
- Provide periodic forums for government, academia, and industry personnel at all levels to exchange information and views as they seek solutions to undersea warfare problems.
- Conduct studies and prepare reports in response to requests from the U.S. Navy to recommend solutions to specific problems or issues related to undersea warfare.

# NDIA AFFILIATES

NDIA Affiliates provide their members and customers with outreach opportunities and sector coverage that are specific to their individual missions.



**The National Training and Simulation Association (NTSA)** provides the training, simulation, related support systems and training services industries a focused, formal organization to represent and promote their business interests in the marketplace. The association provides a forum to communicate the full capability and broad characteristics of all the elements of training systems and services to include associated support services.

In addition to various events centered on modeling and simulation, NTSA hosts I/ITSEC—the Interservice/Industry Training, Simulation and Education Conference, which is the world’s largest modeling, simulation and training event known for its exchange of information among industry, the military and academia.

[TrainingSystems.org](http://TrainingSystems.org)



## NTSA MEMBERSHIP

**Carol Dwyer**

Associate Director, Member Services, NTSA  
[cdwyer@NDIA.org](mailto:cdwyer@NDIA.org) | (703) 247-9471



**Women In Defense (WID)** engages, cultivates, and advances women in all aspects of national security. Incorporated in 1985, WID provides members a business environment for professional growth through strategic networking, education, and career development. This national alliance is comprised of women and men from industry and defense organizations of every size, all branches of the U.S. armed forces, government agencies, academia, think tanks, associations, and professional services.

Pursuant to its mission of investing in high-performing women to increase diversity and innovation in government, academia, and the defense industrial workforce, WID awards scholarships that empower women seeking careers related to the national security and defense interests of the United States.

[WomenInDefense.net](http://WomenInDefense.net)

## WID MEMBERSHIP

**Ann Webster**

Associate Director, WID  
[awebster@NDIA.org](mailto:awebster@NDIA.org) | (703) 247-2563



# STRATEGY & POLICY

## Policy Resources for Membership

NDIA's Strategy & Policy Team acts as a resource for all our members' policy needs and serves as a thought leader throughout the defense community. We leverage subject matter experts serving as NDIA Fellows and Junior Fellows to contribute to our research and provide commentary on our blog. Regular events allow NDIA members to engage with leaders in Congress and the Department of Defense. We also carry out the following activities, all focused on ensuring a healthy, resilient, and robust defense industrial base.

## Legislative Activities

**Engagement on Legislation:** We further the interests of the defense industrial base by engaging Congress on the National Defense Authorization Act, the budget, and standalone legislation. Through our 501(c)(3) status, we maintain a reputation as an honest advocate for our members.

**Education:** Quarterly briefings of congressional staff and Member-level events provide a platform for policymakers to engage and understand industry's perspective on legislative issues. NDIA members are often asked to participate in panels or speak at these events.

**Communication:** NDIA members receive access to the Weekly Policy Digest, an email roundup of news, legislative and regulatory policies, and upcoming events related to the defense industry.

**Collaboration:** NDIA contributes to the Acquisition Reform Working Group (ARWG) in collaboration with other like-minded industry associations. Input from ARWG members is directly delivered to policymakers through an annual joint submission of legislative proposals.

## Executive Branch Activities

**Engagement on Regulation:** Throughout regulation development, we engage policy makers to communicate NDIA member views and explain the impact of proposed regulations on the defense industrial base. NDIA submits official comments and authors letters in response to requests for information and to highlight class deviations. NDIA also conducts 12866 meetings with the Office of Information and Regulatory Affairs (OIRA) to impact draft regulations prior to publication.

**Regulation Tracker:** Members have access to our Regulations Tracker, a downloadable and comprehensive database of open regulations relevant to the defense community.

**Agency Meetings:** Our team conducts quarterly meetings with representatives, including leadership, of the agencies below, allowing NDIA members to raise questions about pertinent or time-sensitive issues.

- Department of Defense, Defense Pricing and Contracting
- Office of Federal Procurement Policy
- Defense Contract Management Agency
- Defense Contract Audit Agency

**Contributions to GAO:** The Government Accountability Office regularly asks NDIA to provide comments and information on behalf of our members for ongoing studies and reports.

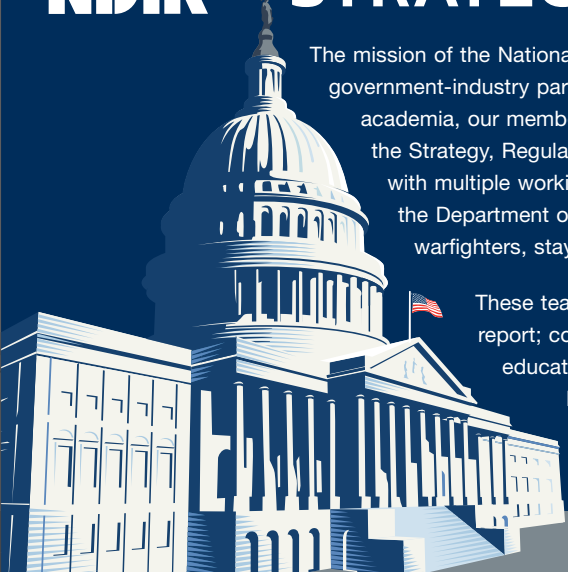
## Judicial Branch Activities

**Amicus Support:** NDIA submits amicus briefs in support of our members. We regularly engage in the amicus process at all levels of the U.S. justice system to include the Supreme Court.

**Amicus Brief Fund:** NDIA members can directly support our amicus brief process by contributing to the NDIA Amicus Brief Fund, a fund used solely to support our amicus efforts.



# NDIA STRATEGY & POLICY TEAM UPDATE



The mission of the National Defense Industrial Association's (NDIA) Strategy & Policy Team is to strengthen the government-industry partnership through dialogue, education, and interaction with Congress, executive agencies, academia, our members, and partner organizations. Under their senior vice president, Wesley Hallman, the Strategy, Regulatory Policy, and Legislative Policy Teams have worked on calls and across online platforms with multiple working groups and stakeholders to provide information and guidance to our members, Congress, the Department of Defense, and the defense industry to best navigate today's challenges in support American warfighters, staying true to NDIA's motto and remaining "At the Heart of the Mission."

These teams focused on driving defense industrial base health by producing the recognized *Vital Signs* report; convening working groups, roundtables, and webinars to deepen government collaboration; and educating policymakers on mitigating the effects of the COVID-19 crisis to include declaration of the DIB and its workforce as "essential"; equitable adjustment for schedule and cost; accelerated payments; increased progress payments; recapitalizing DLA's capital fund; CARES Act implementation with appropriations to cover costs; and investments in small businesses.

Last updated March 2021

## THE STRATEGY TEAM

Led by principal director Corbin Evans and associates Chris Sax and Jacob Winn

1. Launched the NDIA Defense Workforce Project to focus on ensuring a robust defense workforce by the year 2040. Learn more at [NDIA.org/Policy/Defense-Workforce-Project](https://ndia.org/Policy/Defense-Workforce-Project).
2. Conducted cyber tabletop exercises with the Cyber Legal Policy Committee of the Cybersecurity Division, aimed at tackling issues related to CMMC implementation, including: Pre-Award Process; Manufacturer Challenges to Bidding on Government Contracts; Identifying CUI and Implementing Flow Down Solutions; and Cyber Incidence Response and Post-Performance Closeout.

## THE REGULATORY POLICY TEAM

Led by director Nicholas Jones and associate Robbie Van Steenburg

1. Released *Vital Signs 2021*, our second annual assessment of the health and readiness of the defense industrial base. This year's report announced an overall "C" grade with the final score of 74 reflecting a one-point drop from last year's inaugural issue. While there was continued strength with demand and competition, the defense contracting ecosystem is still challenged by industrial security threats, increased regulatory burdens, and decreasing political support for defense spending.
2. Collected and submitted NDIA's CMMC comments. The CMMC Accreditation Body ethics and conflict of interest portion of the comment, which was developed by the Regulatory Policy Team, was covered by *Inside CyberSecurity*.
3. Coordinated the final Tri-Association meeting of Ms. Ellen Lord's tenure.
4. Began engaging with DoD's Intellectual Property Cadre as we develop a "whole of NDIA" strategy on IP policy in collaboration with DoD.

## THE LEGISLATIVE POLICY TEAM

Led by director Kea Matory and associate Heath Taylor

1. Established a caucus covering the defense industry. Reps Crow (D-CO) and Balderson (R-OH) are co-chairs for the Defense Workforce, Innovation, and Industry Caucus (DWIIC). The roll-out on March 4, 2021, included a brief to the Hill on *Vital Signs 2021*.
2. Met with several NDIA members to discuss legislative priorities for the new year and to continue bi-partisan relief efforts on behalf of the DIB. One issue priority is enshrining a permanent Section 3610-like provision in statute for future national emergencies.
3. Co-led the multi-association Acquisition Reform Working Group (ARWG) submission to support measures in the FY21 National Defense Authorization Act that benefit the DIB. ARWG reviewed all acquisition-related provisions of both the House and Senate bills to determine support, support with modification, or opposition. The group finalized and submitted the full packet to the respective committees in October 2020.
4. Broke down relevant sections of the more than 4,500-page NDAA Conference Report released in December 2020, which focused on top-level items of interest to NDIA and provisions highlighted in the ARWG submission. The resulting document was posted on NDIA Connect and published in *National Defense Magazine*.
5. Worked with congressional offices to push forward legislative text to repurpose unobligated CARES Act Section 4003 funding for SBIR Programs to support small business innovation.
6. NDIA President and CEO, General Hawk Carlisle: Testified in front of the Senate Armed Services Committee on February 23, 2021, on emerging technologies and their impact on national security. Gen Carlisle was joined by Dr. Eric Schmidt, Co-Founder, Schmidt Futures, and Brad Smith, President, Microsoft Corporation.
7. Briefed *Vital Signs 2021* report findings to HASC and SASC Professional Staff Members.

# SIX STRATEGIC PRIORITIES



## EDUCATE AND PROMOTE BUDGET STABILITY

We must return to predictable, stable defense funding through concerted education and advocacy with Congress and the administration. For more than a decade, government has failed to provide predictable and stable budgets for national defense. We have had to plan under the crippling mandates of sequestration and the Budget Control Act, and then delay or adjust plans during multiple continuing resolutions. Instability, underfunding, and limitations on new program funding have had a cumulative and corrosive effect on the Services' ability to properly organize, train, and equip our forces. **DESIRED OUTCOME:** A return to predictable and stable defense funding.



## FOSTER SMALL BUSINESS SUCCESS

Small businesses make up 80% of the National Defense Industrial Association's corporate membership. Barriers to entry and unaffordable compliance requirements shut out these vital contributors from our national defense and security. Small businesses are often incubators of innovation that are so vital to our competitive advantage. As important, our Tier I and II producers of major weapons systems and platforms rely on small business throughout their supply chains. Facilitating cybersecurity and other compliance requirements while leveling the playing field is crucial to diversity and resiliency. **DESIRED OUTCOME:** Achieve increased diversity and resiliency in the defense industrial base. Increase NDIA's small-business membership along with small business's understanding of and ability to comply with cybersecurity and other requirements to level the playing field and ensure the long-term diversity, resiliency, and success of our entire industrial base.



## GAIN ACQUISITION AGILITY AND REGULATORY MODERNIZATION

We must educate regulators about the damage caused by outdated policies and regulations, and ultimately help develop strategies to limit acquisition and regulatory burdens. Burdensome acquisition requirements and antiquated regulatory policies generate difficult—sometimes prohibitive—mandates across the defense industrial base. Compliance requirements often add substantial cost to programs and stifle innovation. Most importantly, complex requirements and outdated regulations prevent cutting-edge capabilities and processes from reaching our warfighters. **DESIRED OUTCOME:** Regulators and legislators gain a strong understanding about the damage caused by outdated policies and regulations, and act to develop and implement strategies to limit acquisition and regulatory burdens.



## PROMOTE INNOVATION IN TECHNOLOGY AND PROCESS

Innovation is the single most important aspect in overcoming the threats of our near-peer competitors to provide the most effective capabilities to our warfighters. We must foster and facilitate the rapid testing, acquisition, and fielding of innovative capabilities, processes, and training to our fighting forces. We must also look for ways to speed the transition of promising technology and processes from the laboratory to production to maintain currency and competitive edge. **DESIRED OUTCOME:** Establish a rapid transition of promising technology and processes from the laboratory to production to mitigate the possibility of strategic surprise, maintain U.S. competitive advantage in key warfighting areas, and sustain our capability overmatch.



## EXPAND SECURITY COOPERATION AND INTEROPERABILITY

We must find ways to accelerate and expand foreign military and direct commercial sales to increase the capability and integration of our allies and partners, to ensure effective combined operations in combat. In time of major conflict, the United States will never fight alone. We will depend on the capability, capacity and interoperability of our partners and allies to prevail in great power conflicts and simultaneous regional conflicts. Our partners and allies are eager to obtain U.S. capabilities to ensure regional and global security, but the burdensome and frequently redundant system of vetting the transfer of technology often slows or even prohibits foreign acquisition of defense-related capabilities. **DESIRED OUTCOME:** The United States implements policies to accelerate and expand foreign military and direct commercial sales, leading to increased capability and integration of our allies and partners and driving more effective combined operations in combat.



## ACT AS A THOUGHT LEADER TO STRENGTHEN THE DEFENSE INDUSTRIAL BASE AND WORKFORCE

The needs and concerns of the defense industrial base and associated workforce have not been adequately addressed in service and defense strategies. These vital institutions are at the foundation of our ability as a nation to provide the equipment and training required to be the premier fighting force on the planet. We must provide a forum for government, industry, and academia to acknowledge and address the critical issues of the defense industrial base and workforce related to resiliency, infrastructure, and qualifications. **DESIRED OUTCOME:** Achieve a more effective defense industrial base and workforce through diversity and inclusion. An annual process to define their health and resiliency, plus identify shortfalls, deficiencies and threats to both. Develop policies and legislative proposals to mitigate shortfalls, deficiencies and threats. A forum for government, industry, think tanks and academia to define and address resiliency, infrastructure, training and education to solidify and enhance the industrial base and workforce.

### WITH ANY QUESTIONS, CONTACT

Wesley Hallman | Senior Vice President, Strategy & Policy | [whallman@NDIA.org](mailto:whallman@NDIA.org) | (703) 247-2595

As of March 2021

# CORPORATE MEMBERSHIP

## ADDITIONAL BENEFITS:



### Conferences & Events

Use exclusive rates to hear from industry leaders and dignitaries. This is great opportunity to network and connect with decision makers within the industry. Visit [NDIA.org/Events](https://www.ndia.org/Events) to check out NDIA's upcoming events.

### National Defense Magazine

NDIA membership includes a subscription to our award-winning magazine, *National Defense*, which covers defense programs, policy, business, science, and technology. Corporate membership allows for an unlimited number of employees to receive NDIA membership benefits, including the monthly magazine.

### Podcasts

Each month, editors of *National Defense* select top stories from the upcoming magazine issue to include in one podcast of many that focus on military technology, defense industry trends, and more.

[NationalDefenseMagazine.org/Podcasts](https://www.NationalDefenseMagazine.org/Podcasts)

### National Defense Mega Directory

The National Defense Mega Directory showcases corporate members' products, services, and capabilities alongside contact information. The online directory is searchable, enabling prospective customers and business partners to find listings.

### Enterprise Rent-A-Car

Savings at all North American locations of National and Enterprise Rent-A-Car. Use account number NA16Y72 and code NDIA.



### NDIA Chapters & Divisions

Participation in your local NDIA Chapter or any NDIA Division provides the opportunity to network at local and distant events, meet others involved in the defense industry, and strengthen professional relationships through varied venues. Visit our Chapters at [NDIA.org/Chapters](https://www.ndia.org/Chapters) or Divisions at [NDIA.org/Divisions](https://www.ndia.org/Divisions).

### NDIA Connect

NDIA's members-only online community for defense professionals offers exclusive and 24/7 access to important content and conversation. [Connect.NDIA.org](https://www.ConnectNDIA.org)

### Weekly Insider

Weekly Insider, an e-newsletter, provides news and analysis for industry and government professionals. It includes breaking news and full-length features published by *National Defense Magazine* and its wide array of contributors.

### Defense Watch

Defense Watch, a monthly e-newsletter, delivers top defense industry-related headlines right to industry and government professionals. Each issue features the current news and event info needed for readers to stay ahead of the information curve.

### Policy Weekly Digest

Our Policy Weekly Digest is a comprehensive resource for information and news relating to government acquisition policy, business intelligence, and defense-related reports and updates.

### Pentagon Federal Credit Union

Global access to financial services from member-owned Pentagon Federal Credit Union. More information at [PenFed.org](https://www.PenFed.org)



# JOIN NDIA

Annual membership dues are based on your organization's defense-related revenue (in U.S. dollars). This revenue includes both prime and subcontracts for products and services. Companies with annual defense-related revenue of \$10 million or less qualify for the discounted Small Business Three-Year Corporate Membership Program, which offers a 20% discount on membership dues.

To join, visit **NDIA.org/Join** to download the Corporate Membership Application. Fill out your information and return the completed application to **Membership@NDIA.org**.

If you are paying your company's membership dues by check, please mail the check to NDIA Headquarters:

National Defense Industrial Association  
2101 Wilson Boulevard Suite 700  
Arlington, Virginia 22201

**If you have any questions, please do not hesitate to reach out to us:**

**Zoila Martinez**, Membership Director | [zmartinez@NDIA.org](mailto:zmartinez@NDIA.org)

**Fenton Billings**, Senior Membership Coordinator | [fbillings@NDIA.org](mailto:fbillings@NDIA.org)

**Hailey Matarese**, Membership Coordinator | [hmatarese@NDIA.org](mailto:hmatarese@NDIA.org)