



THE COMMANDANT OF THE UNITED STATES COAST GUARD  
WASHINGTON, D.C. 20593-0001

Shipmates,

It is a pleasure to be heading back to Tampa, Fla. this November 2-4, 2010 for the Tenth Annual Coast Guard Innovation Expo. The theme for Expo 2010 is “*The Spirit of Innovation – Celebrating the Diversity of Ideas.*”

This year we celebrate the Coast Guard’s strong innovative “can do” spirit and the strength our organizational diversity brings to the innovation equation. It is the diversity of our backgrounds, disciplines, cultures, experiences, education and operations that better defines our challenges and broadens the applicability of solutions.

The Expo provides an unparalleled opportunity to unite and resolve Coast Guard challenges through collaboration, networking and by showcasing your initiatives alongside innovators from government, industry and academia. Attendees will also gain insight into some of the cutting-edge renewable energy projects and energy efficient ship design concepts in our “green zone” of exhibits.

I look forward to seeing you in Tampa. *Semper Paratus!*

Sincerely,

A handwritten signature in blue ink, appearing to read "R. J. Papp, Jr.", written over a circular stamp or mark.

R.J. PAPP, JR  
Admiral, U.S. Coast Guard