

# SO/LIC SPECIAL OPERATIONS/ LOW-INTENSITY CONFLICT DIVISION NEWS



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## MESSAGE FROM THE DIVISION CHAIRMAN

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**Ms. Irene H. Sanders**  
**Chairman**  
**SO/LIC Division**

To all members, friends and staff of the NDIA SO/LIC Board:

Come one, come all, bring your colleagues and friends!

The 2012 Symposium is upon us and I look forward to welcoming each of you there.

We have fabulous Keynotes, to include our USSOCOM Commander. Our Banquet Speaker is none other than the former Vice Chairman of the Joint Chiefs, General James E. "Hoss" Cartwright, USMC (Ret). Rylander Laureates we know we'll see include General Norton Schwartz, USAF and the Honorable Jim Locher.

You will see legends and old friends and have the opportunity to meet and connect with others to expand your network. With all the challenges we face, the nexus where SO/LIC and the GPF meet offers a great opportunity to fashion a new and vibrant future. Come join us as we explore the possibilities!

In the meantime, I would like to particularly recognize the efforts of Mr. Preston Plous and his Symposium Committee (with more to come next Newsletter). And, a special thanks to Mr. Otto Pernotto and Mr. Michael Ecker for their dynamic Outreach program --- their quarterly events have been nothing less than smashing! Be sure to give all these worthy workers a pat on the back for going the extra mile.

Here's to a very happy, safe, and prosperous 2012!

All the best,  
Irene  
Chairman  
SO/LIC Division

### UPCOMING EVENTS

**23rd Annual SO/LIC Symposium & Exhibition**  
February 6-8, 2012  
Marriott Wardman Park Hotel, Washington, DC  
<http://www.ndia.org/meetings/2880>

Our Annual NDIA SO/LIC Symposium & Exhibition will take place from February 6-8, 2012. The gathering will examine the changing roles of Special Operations Forces (SOF) and General Purpose Forces (GPF) in the new world dynamic. As major combat operations in Iraq and Afghanistan diminish, SOF and GPF will face new challenges. A continuing threat from global terrorists, popular uprisings and a rapidly shifting political landscape, the coming need to employ military forces in small teams across vast distances, and the likelihood of declining budgets all require SOF and GPF leaders to develop new synergies between their forces and with our Interagency partners. The Speakers and Panelists will discuss increasing interoperability between SOF and GPF, how to enhance the inherent capabilities of the SOF Warrior, and how SOF, its enablers, and Interagency partners support global objectives in the new world dynamic.

Confirmed Keynote Speakers include:

- The Honorable Jack Reed (D-RI), U.S. Senator, Member, Senate Appropriations and Armed Services Committees
- Gen James E. "Hoss" Cartwright, USMC (Ret), former Vice Chairman, Joint Chiefs of Staff (*Banquet Speaker*)
- ADM William H. McRaven, USN, Commander, USSOCOM
- The Honorable Michael Sheehan, Assistant Secretary of Defense, Special Operations/Low-Intensity Conflict
- The Honorable James R. Locher, III, President and CEO, Project on National Security Reform; former ASD SO/LIC

We are honored to have a wide variety of Panelists in addition to the Keynote Speakers. Panelists include Senior Leaders from across the DoD, Interagency, Congress, academia, and International partners. We anticipate a lively session.

As a service to the community, we would like to include an events calendar in upcoming Newsletters. If you know of a SOF-related event, Change of Command, or other function and would like to get the word out to our various components, please send the date, location and particulars to NDIA SO/LIC Board Members, Mr. Jim Diehl or Mr. Gene Russell. We will work to include your information in the next Newsletter.

Mr. Jim Diehl: [ajamesdiehl@aol.com](mailto:ajamesdiehl@aol.com)  
Mr. Gene Russell: [enrussell@msn.com](mailto:enrussell@msn.com)

## ANNUAL AWARDS BANQUET

At the Awards Banquet on February 7, 2012, the SO/LIC Division of NDIA will honor our annual award winners for 2011. There will be one awardee from each Service to include the U.S. Coast Guard, plus one government civilian. Their accomplishments span the spectrum of contributions made that will provide lasting benefit to the SO/LIC community, from battlefield examples of extreme competence and heroism that inspired the troops around them to individuals taking the initiative to implement training and other programs that make our SOF forces even more skilled and more operationally savvy.

- Air Force – TSgt Theodor V. Hofknecht, USAF, 321st Special Tactics Squadron, RAF Mildenhall, United Kingdom
- Army – CW5 John W. Woodyard, USA, 160th Special Operations Aviation Regiment, Ft Campbell, Kentucky
- Civilian – Mr. John D. Stolar, HQ USSOCOM/J239, MacDill AFB, Florida
- Coast Guard – MEC Lee J. Conroy, USCG, Maritime Safety Security Team, San Diego
- Marine Corps – MSgt Stephen F. Krueger, USMC, 1st Marine Special Operations Battalion, Camp Pendleton, CA
- Navy – SOCM Scott Martin, USN, Naval Special Warfare Support Activity Two, NAB Little Creek, Virginia

In addition to our Individual winners, Gen Charles Holland, USAF (Ret) will receive the Rylander Award for outstanding contributions to the larger SO/LIC community, both government and industry, and MG Sydney Shachnow, USA (Ret) was selected for the DeProspero Award recognizing his lifetime achievements.

## WINTER SOCIAL

The NDIA SO/LIC Division hosted a Winter Social at Rock Bottom on Thursday, January 12. This event, which was sponsored by ITT Excelis and JBM, lasted over three hours, and attendance and enthusiasm were at an all-time high.

We had a great showing from the DC area SOF community--industry, active duty, and a few Wounded Warriors, as well. Over \$260 was raised for the SOF Warrior Foundation by “passing the hat,” and there was great interest in both the upcoming NDIA SO/LIC Symposium and future Social Outreach events.

A Spring Social will be in the planning soon, but we will likely have to look for a location that will support a bigger crowd as we may have outgrown our room at Rock Bottom.

For more information, please contact:

Mr. Mike Ecker: [michael.w.ecker@us.army.mil](mailto:michael.w.ecker@us.army.mil)

Mr. Otto Pernotto: [epernotto@verizon.net](mailto:epernotto@verizon.net)

## USSOCOM QUARTERLY EXPERIMENTS

USSOCOM sponsors Quarterly Experiments to help satisfy the demand for unique tools and to provide a forum for the timely analysis of the latest developments across a spectrum of technologies. The program is funded through USSOCOM's Science Advisor and executed by the Naval Postgraduate School (NPS). Each running consists of about 40 preselected experiments. As it is NOT an acquisition exercise, Engineers and Scientists work cooperatively--and significantly more experiments emerge from each running, as creative minds work together. The entire process is aided by USASOC's Special Operations Research & Development Support Element (SORSE), who provide a healthy dosage of "soldier smarts" to the efforts. Healthy representation from all USSOCOM Components, along with experienced leaders from NPS, keeps things focused on warfighter needs.

For more information, please visit:

<http://www.nps.edu/Academics/Schools/GSOIS/Departments/IS/Research/TNT/CBETNT/CBE/TNT.html>

The NDIA SO/LIC Division is happy to extend our congratulations to USSOCOM and NPS for managing such a low-cost, high-payoff forum to enhance cooperation across the community and to speed the delivery of much needed tools to assist those to whom we owe so much...our SOF and LIC warfighters.

## KATZ'S DELI WOUNDED WARRIOR LUNCH 2012

The 5th Annual Katz's Deli Lunch will take place on June 23, 2012 at the Walter Reed National Military Medical Center. We will be contacting everyone for their support and participation.

The venue will remain similar to past year's, but emphasis will be placed on assisting Warriors and families return to normal lives. Changes will include more activities for the families and the children!

We look forward to your continued support, and we will communicate with you requesting your support and ideas. Meanwhile, we are preparing for another great event and time for all!

For more information, please contact:

Mr. Gene Russell: [enrussell@msn.com](mailto:enrussell@msn.com)



## THE WOUNDED WARRIOR MENTOR PROGRAM

*The Wounded Warrior Mentor Program is highly recommended as a means to support our Warriors and their transition into their new lives, inside the military or outside. While the program described below is focused on the Washington, DC area, it is nation-wide and needs to recruit mentors to assist after the Warrior leaves the hospital and returns to military or civilian communities. We need to reach out and support. Once a mentor, you will understand.*

The Wounded Warrior Mentor Program was organized initially to match volunteer mentors with Wounded Warriors at Walter Reed and, in some cases, with follow-on mentors after the soldiers or Marines leave Walter Reed. The program was founded by several members of the West Point Class of 1958 when it became apparent that Wounded Warriors needed more individual attention than the Army could provide.

The Program operates at and near 4 facilities in the Northern Virginia/National Capital Area Multi-Service Military Medical geographical area (JTF CapMed):

- 1) Walter Reed National Military Medical Center (WRNMMC) Bethesda, Maryland “aka “Walter Reed Bethesda” (WRB)
- 2) Fort Belvoir Community Hospital (FBCH) and DeWitt Health Care Network (DeWitt HCN) at Fort Belvoir, VA
- 3) Kimbrough Ambulatory Care Center (KACC), Fort Meade, Maryland
- 4) The United States Air Force’s 79th Medical Wing (MDW) at Andrews AFB, Maryland

We have affiliates at:

- 1) Dwight D. Eisenhower Army Medical Center (DDEAMC) Fort Gordon, Georgia through their “WWMP,” the “Augusta Warrior Project,” which we help set up
- 2) McDonald Army Health Center (MCAHC) at Fort Eustis, Virginia

Wounded Warriors of all Services need to be oriented on a new profession and a new life, as well as being counseled on benefits, jobs, educational opportunities, and handling of finances. After being released from military hospitals, when the Wounded Warriors leave the familiar environment of the hospital support system and their buddies, many need mentors to continue supporting them. This program enjoys the full support of the hospital Commanders and Staff, and the Wounded Warrior Transition Brigade Commander and his entire Chain of Command. We also have an entire support team available to help us in almost every phase of our support to our Wounded Warriors.

Somewhere between 70% and 80% of the Wounded Warriors will leave the service. Many of those who do stay must be reclassified into a new military career specialty. The founders of the program identified a need for mentors to help the Soldiers with backward planning to answer the question: “What will my future life be in three to five years?” Mentors are asked to bond one-on-one with their Wounded Warriors in a surrogate parent relationship – one that is based on trust so that the Wounded Warrior has someone to turn to for help and guidance.

Mentors are all volunteers; most are combat veterans and come from West Point classes, as well as classes from the Naval and Air Force Academies and several other organizations whose members have volunteered to help. There is a program organization led by Mr. Lee Miller ’58 and mentors are organized by class, each with a class leader to provide support and guidance and to monitor effectiveness.

For more information on the program and becoming a mentor, please contact:

- Mr. Lee Miller:           mlmiller58@verizon.net  
 Mr. Gene Russell:       enrussell@msn.com

## SCHWARTZ'S NEW READING LIST HAS MORE THAN BOOKS

*Reprinted with Permission; By Jill Laster - Staff Writer*

*Posted: Tuesday, January 10, 2012 17:54:03 EST*

The Air Force's top officer has released a list of his recommended reading for 2012, including selections on everything from the Tuskegee Airmen to James K. Polk to Communist China.

This year's 13-book selection relates to innovation in the face of difficult tasks and tight resources, Chief of Staff Gen. Norton Schwartz wrote in a January 6 letter to Airmen. And for the first time, the Chief includes movies and other resources alongside its 13-book selection.

"Our history is replete with examples of those who faced daunting tasks with limited resources beyond their minds and fortitude to forge a stronger, straighter path," Schwartz said. "Their experiences are one of the cornerstones of the 2012 Reading List.

"This year's list also includes supplementary films, treatises and Internet-based resources that address today's issues and provide the tools to contemplate and discuss the role of our Air Force, both now and in the future."

Schwartz picks the list from recommended material that the Secretary of the Air Force-Chief of Staff of the Air Force Executive Action Group has "culled from an extensive internal nomination process that reaches across the Air Force," said Air Force spokesman Lt. Col. Sam Highley.

Schwartz selects, or sometimes adds, resources to that list that "he believes will best assist the professional development and education of the force for the coming year," Highley said.

A full list of all the materials that Schwartz recommends can be found on the Air Force's website.

The films on this year's list include: "Apollo 13," "Camp Victory," "Double Victory," "Restrepo," "Memphis Belle," "Strategic Air Command" and "Thirteen Days."

The 13 books recommended by Schwartz include:

### "AIRPOWER FOR STRATEGIC EFFECT"

*By Colin Gray, Columbia University Press, 288 pages, \$55 (hardback)*

A strategic history of airpower which looks at, among other topics, the benefits of airpower in conflicts from World War I to Iraq and Afghanistan. The book is also being published by Air University Press and will be available free of charge to Air Force members in print and electronic formats sometime in the next three months, Highley said.

### "UNBROKEN: A WORLD WAR II STORY OF SURVIVAL, RESILIENCE, AND REDEMPTION"

*By Laura Hillenbrand, Random House, 496 pages, \$27 (hardcover)*

From the author of "Seabiscuit" comes the story of an Army Air Forces bomber who crashed into the Pacific Ocean in May 1943 and began the struggle of a lifetime as he made it onto a life raft in the middle of the open ocean.

### "START WITH WHY"

*By Simon Sinek, Portfolio Trade, 256 pages, \$15 (paperback)*

A look at what sets certain people and organizations apart in everything from innovation to influence to loyalty. Sinek looks at some of the most influential leaders to discover what makes them so successful.

### “THE FOREVER WAR”

*By Dexter Filkins, Vintage, 384 pages, \$15.95 (paperback)*

A foreign correspondent’s look at America’s fight against Islamic fundamentalism and the human toll it has taken.

### “PARADISE BENEATH HER FEET”

*By Isobel Coleman, Random House, 352 pages, \$26 (hardback)*

A look at how Muslim men and women in the Middle East are fighting for equal rights for women using a progressive view of Islam.

### “THE WORDS WE LIVE BY: YOUR ANNOTATED GUIDE TO THE CONSTITUTION”

*By Linda Monk, Hyperion, 288 pages, \$15.99 (paperback)*

An annotated guide to the Constitution that includes legal expertise, historical anecdotes and opposing interpretations.

### “THE PARTY: THE SECRET WORLD OF CHINA’S COMMUNIST RULERS”

*By Richard McGregor Harper, 320 pages, \$27.99 (hardcover)*

A look at the rise of China’s Communist Party, as well as how the East Asian country has grown into a global superpower over the past three decades.

### “ADAPT: WHY SUCCESS ALWAYS STARTS WITH FAILURE”

*By Tim Harford, Farrar, Straus and Giroux, 320 pages, \$27 (hardcover)*

The author argues that in today’s unpredictable world, challenges can’t just be met with easy solutions or the opinions of experts; instead, people must adapt to tackle the biggest issues of today — a method outlined by his book.

### “CATCH-22”

*By Joseph Heller, Simon & Schuster, 544 pages, \$16 (paperback)*

A classic dark comedy set in World War II, “Catch-22” features a fictional Army Air Forces squadron dealing with the maddening bureaucracy of the military at war.

### “FREEDOM FLYERS: THE TUSKEGEE AIRMEN OF WORLD WAR II”

*By J. Todd Moyer, Oxford University Press, 256 pages, \$24.95 (hardcover)*

Using more than 800 interviews recorded for the National Park Service’s Tuskegee Airmen Oral History Project, the author captures the history of the famed World War II airmen who overcame discrimination to earn their place in the history books.

### “PHYSICS OF THE FUTURE”

*By Michio Kaku, Doubleday, 416 pages, \$28.95 (hardcover)*

The author uses more than 300 interviews from the world’s top scientists to discuss what life will look like in 2100.

### “A COUNTRY OF VAST DESIGNS: JAMES K. POLK, THE MEXICAN WAR, AND THE CONQUEST OF THE AMERICAN CONTINENT”

*By Robert Merry, Simon & Schuster, 592 pages, \$18 (paperback)*

A look at the 1845-1849 presidency of James K. Polk, who dedicated his political career and single term in office to American expansionism as exemplified by the concept of “Manifest Destiny.”

### “THE HUNTERS”

*By James Salter, Vintage, 233 pages, \$16 (paperback)*

The story of Air Force Capt. Cleve Connell, a Korean War pilot who arrives in the war zone with aspirations of becoming a fighter ace, and the struggle to achieve that dream.

<http://www.airforcetimes.com/news/2012/01/air-force-schwartzs-new-reading-list-more-than-books-011012w/>

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