

NDIA Program Management Systems Committee

2011 Action Plan

I. Objectives

Continue to enhance the forum for building strong government and industry working relationships to promote and communicate Integrated Program Management processes, to fully achieve Industry Ownership and to provide management value for both Industry and Government, including the civilian agencies now implementing the EVMS as required by the Office of Management & Budget (OMB).

Sponsor the use of Earned Value Management Systems as an integration tool for visibility into technical, schedule, cost and risk and opportunity management progress for the mutual benefit of industry and government, in both government and commercial environments.

Support the maintenance of the ANSI/EIA Standard-748, Earned Value Management Systems, (current version), the PMSC Guides, and PMSC Agreements as common references for management, suitable for all projects and programs in both government and industry.

Continue to work with industry and government as the Industry Subject Matter Expert (SME) for the implementation and use of EVM and for interpretation of the ANSI/EIA Standard-748 (current version) and its intent.

Participate with International counterparts, as opportunities permit, to jointly move toward common EVMS standards (including ANSI/EIA 748) to the extent practical.

Broaden the focus and membership of the PMSC to influence acquisition policy and share Program Management best practices among program management professionals.

Current area of process focus include but are not limited to; Integrated Program Planning and Scheduling, Risk and Opportunity Management , Baseline Stability, Predictive Metrics, EVMS, and Production Planning.

II. Organization

Meetings:

- Board meetings (as required)

- Committee meetings (3 to 4 times per year)

- NDIA/SCEA/PMI – CPM Integrated Program Management Conference (Fall Conference)

- PPC Coordination Meeting (as required)

- DCMA offsite meetings

- DCMA/DCAA/Industry Cross-talk meeting (2 times per year – Summer/Winter)

- PMI-CPM Spring Conference

- EVM Community of Interest (CoEye) (monthly or as scheduled)

- OSD Ombudsman meetings as required

- NDIA - ICPM (Industrial Committee on Program Management) (bi-monthly)

- DCMA/DCAA monthly outreach

- PARCA EVMS Stakeholders Meeting (quarterly)

- GAO Cost Guide Expert meeting (semiannually)

Work Teams Active:

ANSI/EIA-748, Earned Value Management Systems, update
Joint Civilian Agency/Industry Working Group
Baseline Stability Working Group
PMSC Guides Update Working Group
Contracts Working Group
Scheduling Working Group
EVM for Production Working Group
Program Management Outreach Working Group
Risk and Opportunity Management Working Group

Special Interest Topics:

ANSI/EIA 748, Earned Value Management Systems
Implementation/Compliance Requirements of the Proposed DFARS Clause on Business Systems
Company/Corporate Advance Agreements
Characteristics of acceptable EVM systems, i.e., those which meet the intent of the guidelines found in ANSI/EIA 748
Industry best practices for EVMS
Surveillance and problem resolution processes
OMB EVMS guidance issues in relation to Civilian Agency and DOD Integration of EVMS

- OMB EVMS Guidance
- Reciprocity amongst federal agencies
- Reduction in duplication of guidance amongst federal agencies
- Conflicting EVMS guidance among agencies

Cost and Software Data Reporting (CSDR)
New CSDR DFARS Clauses
Supplier/Federal Agency Partnering
DOD Efficiencies Initiative
Review and comment on additions/revisions to DoD and non-DoD policies and guidance prior to issuance.
DOD 50002-R Defense Acquisition Guidebook
OSD Risk Management Guide
Clearinghouse activities addressing issues across DOD, Intelligence Community and Civilian Agencies
Contracting for EVMS
Continue industry input to Integrated Baseline Reviews (IBR) policy, process and guidance
Integrated Program Management
IMP/IMS and other schedule processes

Single Process Initiatives (SPI)

Subcontract Management & relationships

Subcontractor EVMS flowdown, compliance and surveillance

Subcontractor integration (data and reporting)

Training (both EVMS and integrated program management)

EVM metrics and other predictive measures of program success

Central Repository implementation and related data exchange requirements (transition to UN/CEFACT XML)

Common EVMS Certification and acceptance processes

Reciprocity of EVMS acceptance among all agencies

Transition of WBS Mil Handbook to WBS Mil Standard

Updates to the CPR, CFSR, and IMS Data Item Descriptions (DIDs)

III. Action Plans

During 2011, the Program Management Systems Committee will continue to provide value to the membership as they address integrated program management processes which include EVMS ownership in partnership with the Government. This will be achieved through PMSC meetings addressing current program management issues across industry, clearinghouse issues, working group reports, and special interest topics. Meetings are planned to draw broad industry and government representation, including NDIA member companies, as well as DoD (OSD, DCMA, and Services), Intelligence Community, NASA, OMB, DOE, GSA, FAA, DOT and other civilian agencies. Current working groups reflect the priorities of the active membership.

In 2011, the primary focus of the Committee will be to continue working with OSD, DCMA, DCAA, other DOD components and GAO, to understand and adapt to DOD's changing environment, while working with the civilian agencies to mature their EVMS knowledge and use. Specific items to be addressed with are:

1. Support the ombudsman process with OSD (PARCA). Assist in establishing the process to elevate and resolve issues within industry and DOD components to final resolution..
2. Support the OSD office of Performance Assessment and Root Cause Analysis (PARCA) in the resolution of issues with industry and DOD components.
3. Collaborate on the resolution of disparate EVM documentation emanating from multiple sources. Initiate an effort to streamline, consolidate, and strengthen EVMS guidance for use across industry and the government.
4. Balance the operational approach of the DCMA EVM Center with the realities of the current contracting environment
5. Work with OSD to find areas of consensus to improve the working relationship and communication between DCMA and DCAA
6. Clarify that EVMS is a management process supporting program management and owned by individual companies
7. Engage at all levels of DOD and industry to jointly improve the use of EVM by Program Managers.
8. Recommend revitalized EVMS training and certification processes, working through Industry and educational institutions

9. Encourage more focus on the Integrated Baseline Review (IBR) process, including pre-award IBRs
10. Recommend and encourage reciprocity of EVMS acceptance amongst all government agencies
11. Broaden the focus and membership of the PMSC to influence acquisition policy and share best practices among program management professionals
12. Support the Industrial Committee for Program Management (ICPM) as needed.

The PMSC will also maintain the ANSI/EIA 748 standard, Earned Value Management Systems (current version), and the various Guides and agreements it publishes. These documents will periodically undergo review for adequacy and any necessary changes will be made. This includes:

1. ANSI/EIA 748 Current Version, Guidelines for EVMS
2. ANSI/EIA 748 Intent Guide
3. Integrated Baseline Review (IBR) Guide
4. Surveillance Guide
5. EVMS Application Guide
6. EVMS Acceptance Guide
7. IMS Guide (pending publication in 2011)
8. Earned Value Management Systems Standards Equivalency Agreement between NDIA PMSC and APM (Association for Project Management [UK])

As the Civilian Agencies continue to enter the EVMS arena, the PMSC will work with OMB leadership and with current and new civilian agency customers to promote the ANSI/ EIA 748 guidelines to ensure consistency of requirements throughout the federal government.

The PMSC will work with civilian agency program management support groups such as the Energy Facility Contractors Group (EFCOG) Project Management Working Group (PMWG) to assist in addressing common issues and concerns with the implementation and use of project management and earned value management systems.

The PMSC Membership will seek to increase Industry and Government agency participation in our committee meetings and working groups by recruiting program managers and PEOs to discuss integrated program management issues of mutual interest.

Committee members will continue to support the Integrated Program Management Fall Conference, the PMI-CPM Spring Conference, the DCMA Conference, and other selected Conferences and EVM Workshops, by providing topics and speakers, as appropriate.

The Committee will continue to use the working group approach to address new initiatives or special topics identified by the Committee membership. All actions taken by the Committee are communicated to affected government agencies either through the OSD EVM Focal Point, the DOD Executive Agent for EVMS, established clearinghouse communication channels, or with an applicable Civilian Agency's EVM contact, as appropriate.

IV. 2011 Meeting Schedule

DATES	LOCATION	HOST
January 31 ,February 1-2 2011	Ft. Worth, Texas	Lockheed Martin
April (TBD)	Stratford CT.	Sikorsky
August (TBD)	Washington D.C. area (VA)	Northrop Grumman
November	Washington DC Area (VA)	NDIA/SCEA/PMI Conference