



ACQUISITION

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE

3015 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3015

June 10, 2010

Dear PARCA EVMS Stakeholders Meeting Attendee,

I would like to thank you for taking the time out of your busy schedule to participate in the PARCA Earned Value Management Systems (EVMS) Stakeholders Meeting. The purpose of this meeting is not decision making – that will be performed by appropriate DoD authorities. Rather, it is to fully air the issues and problems with EVMS compliance and to surface additional proposals for EVMS policy changes.

The agenda of the meeting will focus on three current EVMS issues: the level and format of reporting, revising guidance on Integrated Master Schedules, and providing for DoD support contractor access to EV data. Furthermore, I hope that the meeting will troubleshoot potential problem areas as viewed by industry or government and conceptualize a path forward which creates a functional EVMS reporting system which provides value to both industry and government.

Your extensive experience and insights in acquisition and EVMS will greatly benefit the development of this dialogue. Thank you for your participation in the PARCA EVMS Stakeholders Meeting.

Sincerely,

A handwritten signature in black ink, appearing to read "Gary R. Bliss", is positioned above the printed name.

Gary R. Bliss  
Director, Performance Assessments  
and Root Cause Analyses

# PARCA EVMS Stakeholder's Meeting Agenda

Below is a top-level outline of the issues to be discussed at the June 24, 2010 PARCA EVMS stakeholders meeting. All attendees are encouraged to consider preparing a short statement of any proposals they may have on these points, as well as being prepared to share their views on these subjects as the discussions un-fold.

- **EV/CPR Reporting Issues**

- Issues to be addressed involved:
  - Data fields in submission
  - Level of detail
  - Sub-Contractor reporting requirements
  - Frequency
- Policy requirement is to balance *costs* of reporting with managerial *benefits*
  - Many of the costs of greater detail are hidden to DoD; e.g., impact on contractor chart of accounts to support detailed reporting
  - Tailoring of requirements necessary under any scenario
- Institutional issues, or "How are above policies implemented?"
  - *Who* prepares the EVMS CDRL items that go on contract?
  - What *review* mechanisms should DoD have to assure policy compliance?
- PARCA will have a "straw man proposal" on these points at the conference.

- **Integrated Master Schedule (IMS) Development and Management**

- NDIA – Industrial Committee for Program Management (ICPM) will host
  - IMS is the crucial keystone to EVMS discipline.
  - NDIA-ICPM is a joint Government / Industry group developing policies, procedures and products that will improve schedule management consistency, predictability and usefulness.
  - This group is well into its process and will present its status and results.
- NDIA-ICPM has *not* (at least to date) addressed several key operational issues:
  - Delivery mechanisms and formats for IMS
  - IMS consistency with EVMS reporting elements
  - Coordination of IMS reporting with EVMS reporting

- **Proprietary Data rights and EV**

- DoD will be dependent on management support contractors for the foreseeable future.
- A change in practice currently being discussed in DoD would require *individual* NDAs by such contractors and each defense hardware contractor whose EV data they have access.
  - This is in stark contrast to the "blanket" NDAs in wide use now.
- To prevent a mass of confusion when this policy is implemented, solutions need to be considered :
  - Establish an NDA clearing house – possibly associated with the Central Repository – to facilitate and manage NDAs
  - Strip CPR formats of data elements judged to be proprietary
- PARCA will have a "straw man proposal" on these points at the conference.

## PARCA EVMS Stakeholders Meeting Schedule

### Day 1

0800-0830: Breakfast / Registration

0830-0900: Meeting Introduction

0900-0930: Keynote Speaker: Mr. Frank Kendall, PDUSD (AT&L)

0930-1000: Presenter: Mr. Gary R. Bliss, Director, PARCA

1000-1030: Introduction to Issue One: Streamlining Reporting

1030-1140: Open Session on Streamlining

1140-1300: Break for Lunch

1300-1330: Introduction to Issue Two: IMS Development, Maintenance & Reporting

1330-1500: Open Session on IMS

1500-1530: Introduction to Issue Three: Data Rights & NDA's

1530-1630: Open Session on Data Rights

1630-1700: Way forward / Close

1700: Close

### Day 2

\*\* Facility is being held from 0800-1200 for breakout sessions as necessary. \*\*

## **PARCA EVMS Stakeholders Meeting Information**

### **Theme:**

The EVMS Stakeholder Meeting's goal is to develop a dialogue between industry and government leaders with regards to Earned Value Management Systems (EVMS), with a specific focus on the level and format of reporting, revised guidance on IMS, and contractor access to data.

### **Venue:**

IDA Conference Room  
Mark Center  
4850 Mark Center Drive, Alexandria VA

### **Meeting Dates:**

0800 June 24, 2010 – 1200 June 25, 2010

### **Hotel Recommendation:**

#### **[Hilton Alexandria Mark Center](#)**

5000 Seminary Road  
Alexandria, VA 22311  
Tel: 1-703-845-1010  
Fax: 1-703-845-7662

### **Conference POC:**

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