



Department of Homeland Security
Management Priorities and Challenges
Briefing for the
NDIA Logistics Management Division Executive Board

Joe Spruill – 2008 May 9



Overview

- DHS History, Mission and Goals
- Environment and Challenges
- Management Strategies and Priorities
- Transforming Acquisition Management
- Opportunities



Department of Homeland Security History

The Homeland Security Act of 2002:

United 22 previously disparate domestic agencies into one coordinated department to protect the nation against threats to the homeland.



Effective March 1, 2003

Department of Homeland Security Mission

- Prevent terrorist attacks within the United States
- Reduce America's vulnerability to terrorism
- Minimize damage from potential attacks and natural disasters

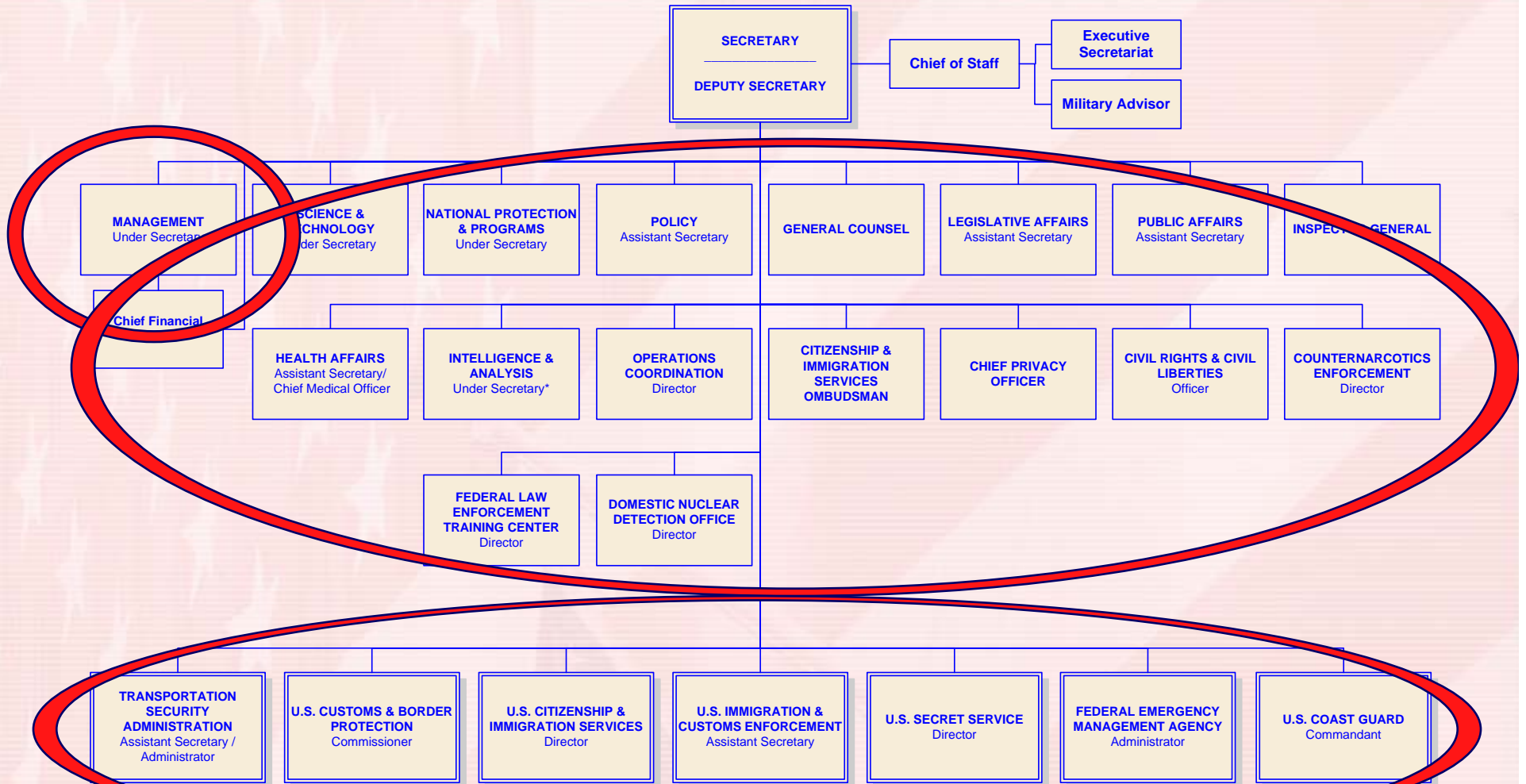


Emergency Management

The Secretary's 5 Goals

1. Protect our Nation from Dangerous People
2. Protect our Nation from Dangerous Goods
3. Protect Critical Infrastructure
4. Strengthen our Nation's Preparedness and Emergency Response Capabilities
5. Strengthen and Unify DHS Operations and Management

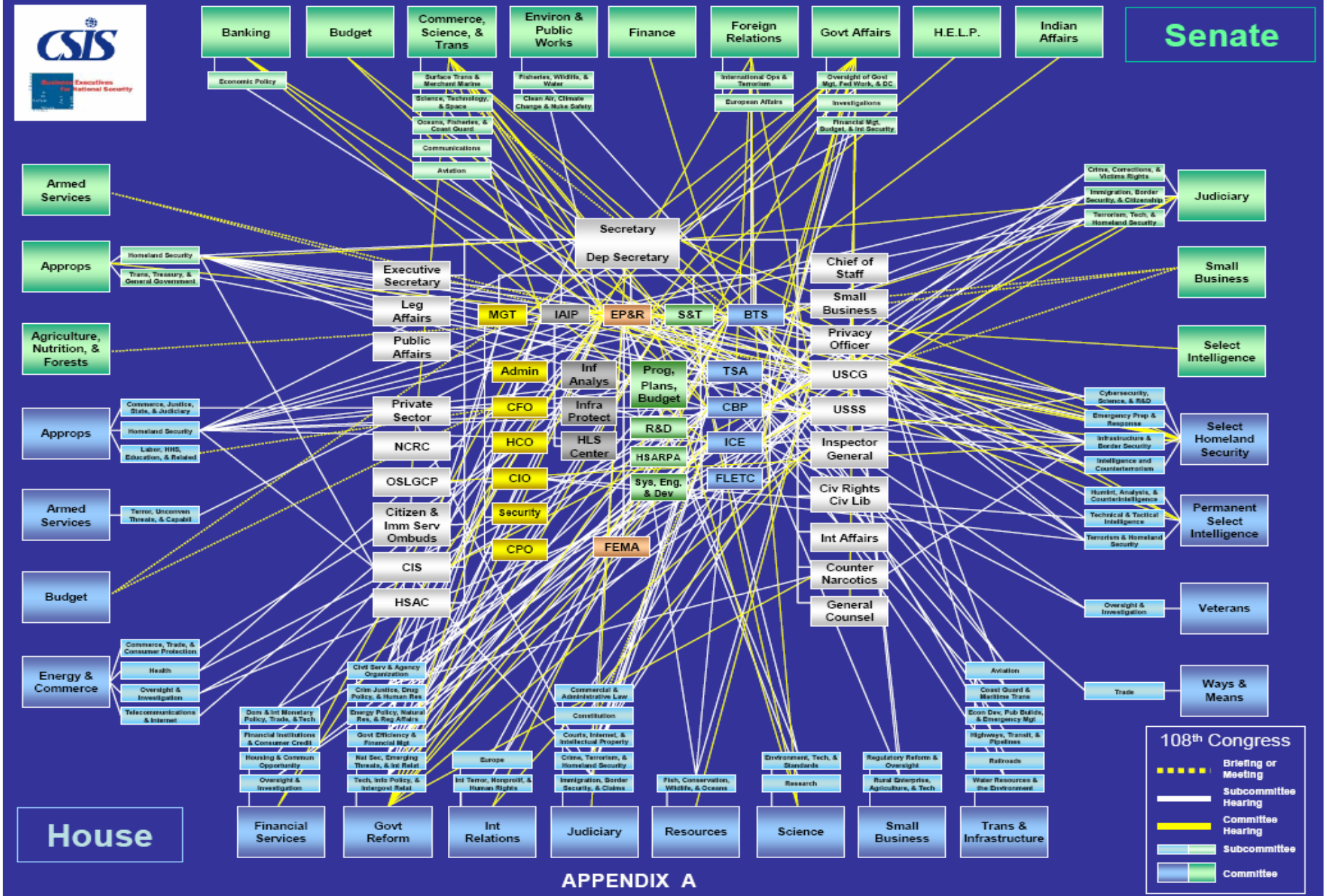
Environment: U.S. Department of Homeland Security Organization



* Under Secretary for Intelligence & Analysis title created by Public Law 110-53, Aug. 3rd, 2007

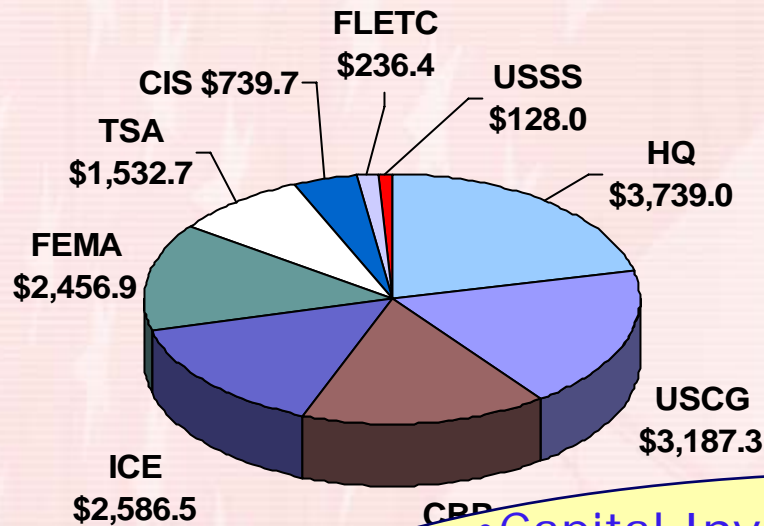
Approved 4/1/2007

Environment: Congressional Oversight

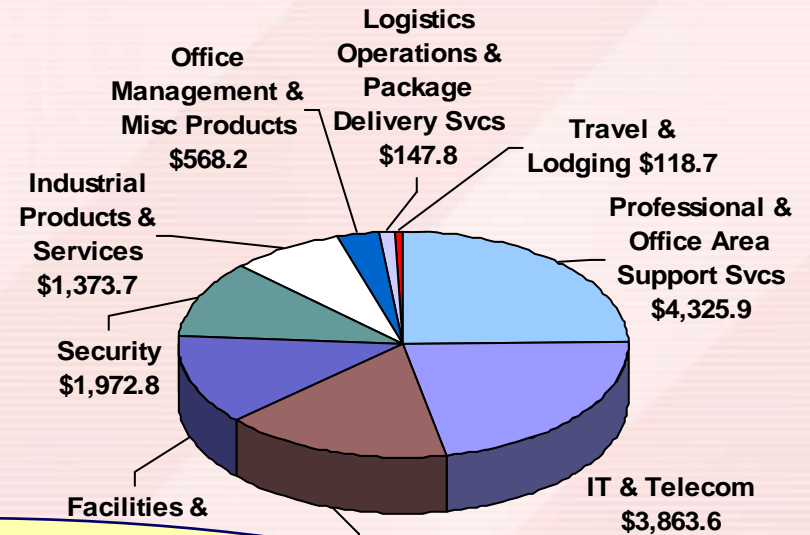


Environment: DHS Acquisition – \$17 B Enterprise

**FY07 DHS SPEND
SPEND BY COMPONENT
TOTAL SPEND = \$17,423.3M**



**FY07 DHS SPEND
SPEND BY COMMODITY FAMILY
TOTAL SPEND = \$17,423.3M**



Source: FY07 Procurement Analysis

Procurement Analysis

- Capital Investments Represent Less than 20% of Spend
- Grants and Enterprise Services Provide Significant Share of DHS Capability
 - Integration and Off-the-Shelf vs. Development

- The largest spend is for Professional Services
- Professional Services is the largest commodity family

Strategy for DHS Management

- Improving acquisition and procurement throughout the Department.
- Strengthening the requirements and investment review processes.
- Acquiring and maintaining human capital.
- Seeking efficiencies across the enterprise in operations and the use of resources.
- Making the key management systems, such as financial and information technology, world class.
- Acquire funding for DHS' consolidation at St. Elizabeth's West Campus and the efficient realignment of all Department of Homeland Security (DHS) off-campus locations

Priorities for DHS Management

- 1st Preparing for the Department's first ever administration transition
- 2nd Improving acquisition and procurement
- 3rd Strengthening the requirements process and integrating it into the Planning, Programming, Budgeting, and Execution (PPBE)

Way Ahead – Transforming Acquisition Management...

- Strengthening Requirements and Investment Review Processes
- Reviewing Major Programs and Investments
- Building Workforce Capability to Manage Complex Efforts
- Examining and Implementing Best Practices

- Acquisition Program Management Division
 - Policy – Processes – Oversight
 - Program Support
- Shifting Focus from Procurement to Operations and Life-Cycle Management

...from Little "a" to Big "A" Acquisition.

Opportunities – Where Can Industry Help

- Dialog – Increase Understanding of how DHS Operates. We're NOT DoD, but we DO...
 - Have a Defense Role
 - Have Major Acquisitions...with Long-Term Life Cycle Support Requirements
 - Use Same or Similar Gear
 - Operate in Areas with Unique Logistics Challenges
- Alignment and Partnering – A Proactive Approach.
 - Develop and Offer Support Solutions for a more Heterogeneous Mission Mix
 - Develop a Flexible and Transportable Workforce
 - Support Programs' Journey to Life-Cycle Logistics Concepts...Invest Now for Better Operational Logistics Later

For more information on DHS contracting and business opportunities:

Open For Business centralizes information to let every business in America know how to work with the Department of Homeland Security. Designed to assist the business community, we include links to contracts, grants, small business opportunities, research and development and contacts.



www.dhs.gov/openforbusiness