



# Domestic Disaster Response



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# Domestic Disaster Preparation

## Purpose

**Summarize DLA actions taken and ongoing preparations for Domestic Disaster support operations**



# The DLA Enterprise as of 24 August 2006

<b>FY01 Sales/Services:</b>	<b>\$17B</b>
<b>FY02 Sales/Services:</b>	<b>\$21.5B</b>
<b>FY03 Sales/Services:</b>	<b>\$25B</b>
<b>FY04 Sales/Services:</b>	<b>\$28B</b>
<b>FY05 Sales/Services:</b>	<b>\$31.8B</b>
<b>FY06 Projection:</b>	<b>\$35.0B</b>

- **Land/Maritime:** \$3.0B
- **Aviation:** \$3.3B
- **Troop Support:** \$12.3B
- **Energy:** \$12.9B
- **Distribution:** \$2.2B
- **Other:** \$1.3B

- ~95% of Services' repair parts
- 100% of Services' subsistence, fuels, medical, clothing & textile, construction & barrier materiel

## Foreign Military Sales

- **Sales:** \$1.18B
- **Shipments:** 535K
- **Supporting 124 Nations**

## Scope of Business

- **54,000 Requisitions/Day**
- **8,200 Contracts/Day**
- **#58 Fortune 500 – Above Sprint Nextel**
- **#2 in Top 50 Distribution Warehouses**
- **26 Distribution Depots**
- **5.2 Million Items – eight supply chains**
- **25M Annual Receipts and Issues**
- **1411 Weapon Systems Supported**
- **132.8M Barrels Fuel Sold**
- **\$14.6B Annual Reutilizations/Disposals**

## People

- **20,805 Civilians**
- **519 Active Duty Military**
- **754 Reserve Military**
- **Located in 48 States/28 Countries**

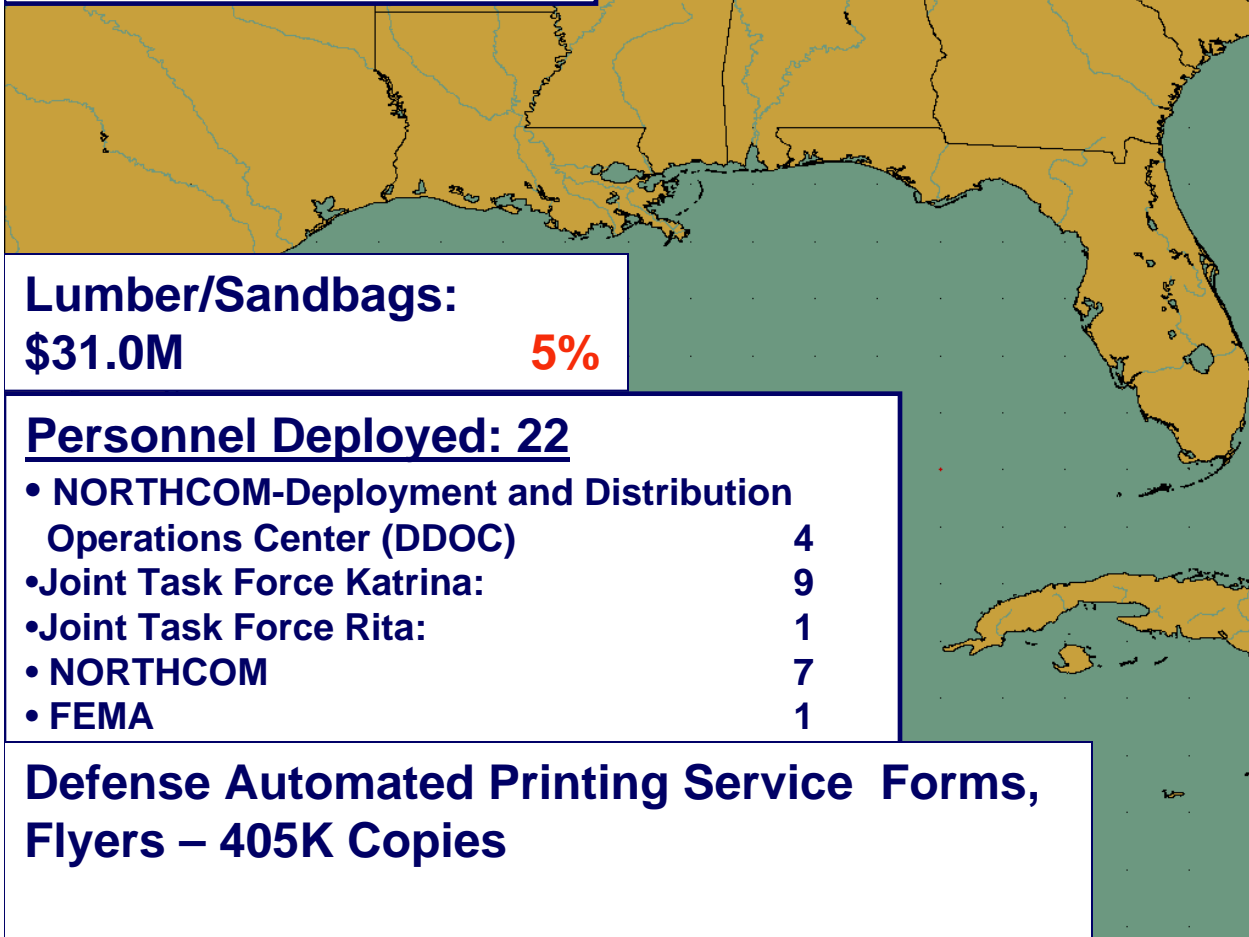


# Domestic Disaster Support Review

**FEMA Requisitions 1%**

- 50K Cots
- 15K Health & Comfort Packs
- 60K Blankets

**2005  
Total Value of DLA  
Support = \$409M**



**Lumber/Sandbags:  
\$31.0M 5%**

**Personnel Deployed: 22**

- NORTHCOM-Deployment and Distribution Operations Center (DDOC) 4
- Joint Task Force Katrina: 9
- Joint Task Force Rita: 1
- NORTHCOM 7
- FEMA 1

**Defense Automated Printing Service Forms,  
Flyers – 405K Copies**

**Food: \$324.5M 83%**

- FEMA MREs 25.24M Meals
- Military MREs 4.7M Meals
- Comm Meals 28.04M Meals

**Distribution of Water:  
2.2M Units (~ 1.5M liters)**

**Fuels: \$17.0M 4%**

- DoD: 7,500 gals
- FEMA/Govt: 4.5M Gallons

**Medical: \$8.9M 2%**

- 2238 lines for USNS Comfort
- \$3.5M Materiel to McGee, MS

**Repair Parts: \$5.5M 1%**

- 16.1K Requisitions

**Reutilization: \$22.5M 4%**

- Bedding: For 1100 People
- 34 Generators: \$1.7M
- 966 Requisitions:

**DLA Distribution from:  
• 25 of 26 DLA Depots**

**Maps: 56,906 Sheets**



# Initiatives

- Improve engagement/coordination with FEMA
  - Meetings
  - Exercises
  - Pre-planning
- In-Transit Visibility
- Improve stock positioning
- Improve processes
- Inter-Agency Agreement



# What is the Interagency Agreement?

- IAA is support agreement between FEMA/ DLA
  - DLA will procure supplies (within existing guidelines) for FEMA's response to domestic disasters
  - Agencies agree to exchange LNOs for disaster response
  - DLA may pre-position materiel for disaster response
  - When requested DLA will provide FEMA with in-transit visibility of DLA-provided materiel
  - DLA will help FEMA with their logistics planning efforts
  - FEMA will provide forecasted requirements when available



# Why was an IAA Necessary?

- Codified our relationship
- Reinforced DLA's role to provide support under the Economy Act
- Result of lessons learned in Katrina and GAO and DOD audits
  - Role and Responsibility of DLA as a materiel provider for domestic disasters
  - MA process cumbersome
  - Lack of ITV
  - Little pre-planning with FEMA prior to 2005 hurricane season



# FEMA-DLA Partnership Benefits

- Improved Communication
- Pre-planning and materiel support for 2006 hurricane season – FEMA forward stocking critical supplies
- Implementation Guide
  - Defines requisition and ITV processes
  - Funding process/pricing
  - Transportation/Receipt of Materiel
  - Provides Points of contact at FEMA and DLA for all supply chains – habitual working relationships formed
- Rehearsed processes via MREs ordered by FEMA for pre-positioning



# 2006 Preparation...FEMA Advance Procurements

- FEMA allocated \$122.8M for DLA to prepare for the hurricane season
- (\$110.5M for Troop Support, \$2.3M for DSCC Aviation Detachment, \$10.0M for Fuel)
  - Construction and Equipment: \$11.7M...balance = \$6.9M
    - Examples: satellite radios, generators, perimeter lighting, flashlights, hammers, screw drivers, tool kits, fire extinguishers, military cots
  - Clothing and Textiles: \$7.3M...balance = \$7M
    - Examples: leather work gloves, sleeping bags, mosquito netting, latrine sys
  - Medical: \$16.0M...balance = \$9.5M
    - Examples: medical/surgical items, medical equipment, veterinary support
  - Aviation: \$2.3M...balance = \$1.1M
    - Examples: mobile radios
  - Subsistence: \$75.5M...balance = \$16.8M
    - Examples: Military and Commercial MREs
      - FEMA bought 9.6M MREs for storage at their forward Logistics Centers
  - Fuel: \$10.0M...balance = \$10.0M



# DLA-FEMA Support for TS Ernesto

## FEMA Task Orders to DLA for MRE Support:

- 1) 207,360 MREs to Homestead AFB
- 2) 829,440 MREs to Log Center Atlanta (Ft Gillem)
- 3) 1,000,008 MREs to Log Center Fort Worth
- 4) 1,065,600 MREs for delivery to Log Center Atlanta (Ft Gillem).
- 5) 639,312 Commercial MREs to Log Center Atlanta (Ft Gillem)
  - FEMA requested 362,304 meals diverted to Log Cntr Ft Worth, TX, due to overcrowding at LC Atlanta.

### Total Support to FEMA Preparations:

**MREs = 3,102,408 meals = 258,534 cases = \$22.5M**

**CMREs = 639,312 meals = 53,276 cases = \$ 2.9M**

**Total = 3,742,720 meals = 311,810 cases = \$25.4M**



# Lessons Learned

- Habitual relationship with FEMA worked
- Communication through one channel helps to limit “fog of war” syndrome
- Daily teleconferences and SITREPs essential
- Ask questions for clarification before action if it doesn't seem right
- Flexibility at all times



# Summary

- Streamlining requisition process
- Improve DLA support to FEMA
- Improve planning efforts
- Increased dialog
- Improved understanding of processes through Implementation Guide
- Improved partnership with FEMA
- Validated with TS Ernesto