

**MEMORANDUM OF UNDERSTANDING
BETWEEN THE
NATIONAL DEFENSE INDUSTRIAL ASSOCIATION (NDIA)
OF THE UNITED STATES OF AMERICA
AND THE
SWEDISH SECURITY AND DEFENCE INDUSTRY ASSOCIATION (SOFF)**

BACKGROUND

There currently exists a number of Associations around the world that represent the defense industrial bases of the countries within which they reside.

With the developing globalization of defense related industry, it is clear that international inter-Association recognition and co-operation will reinforce mutual objectives, foster co-operation, and achieve economies of effort.

This Memorandum of Understanding is intended to promote co-operation between the NDIA and the SOFF in support of mutual objectives.

THE ASSOCIATIONS

A. NATIONAL DEFENSE INDUSTRIAL ASSOCIATION

- Is widely recognized as the primary industry association concerned with US defense industrial preparedness. It is a non-profit, educational association representing industry, government, and all military services.
- Is the US's premier defense industry educational association, with a membership of some 1,518 companies and 67,800 individual members;
- Organizes approximately 80 annual conferences and symposia, primarily in the US;
- Is the publisher of National DEFENSE magazine, a monthly business and technology magazine focused on the US defense and homeland security market with a subscription circulation of approximately 55,900;
- Has a well-established system of divisions, and thus can offer the combined organizational expertise on business and equipment issues, with particular focus on the business aspects of defense. Its divisions are the primary mechanism with which it conducts conferences, symposia and studies;
- Enhances its work through its affiliates: the National Training Systems Association, the Association for Enterprise Integration, Women in Defense, the Precision Strike Association, and the National Correlation Working Group.

B. SWEDISH SECURITY AND DEFENSE INDUSTRY ASSOCIATION

- Established in 1986 and fully recognized by the Swedish Government. SOFF is the only security and defence trade association representing all sectors of the Swedish security and defence industry,
- SOFF is open to companies whose production of security and defence equipment and services constitutes an essential part of their output, as well as to smaller companies, SMEs, some of which with a smaller involvement in the defence sector,
- The purpose of the association is to promote the common interests of the industry and to strive for increased understanding of its importance to Swedish security and defence policy,
- SOFF represents the Swedish security and defence industry in ASD (AeroSpace and Defence Industries Association of Europe) and in NIAG/PfP (NATO Industrial Advisory Group/Partnership for Peace), in addition to co-operating with defence industry organizations in several countries,
- SOFF operates in Working Groups covering the areas of interest, for instance WG International, WG Societal Security, WG Information and WG Offset.
- SOFF operates an office headquarters with permanent staff.

THE UNDERSTANDING

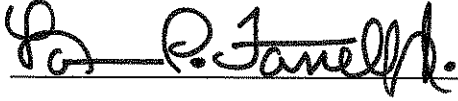
Since there are broad areas of overlapping interest in the defense industrial bases of the United States and Sweden, it is agreed that:

- NDIA will recognize SOFF as the association in Sweden, which represents the full range of defense and security industry in that country, with provision that this agreement does not preclude NDIA from establishing new relationships with, or maintaining or expanding upon existing relationships with other organizations in Sweden.
- SOFF will recognize the NDIA as the association in the United States which represents the full range of defense and security industry in that country, with provision that this agreement does not preclude SOFF from establishing new relationships with, or maintaining or expanding upon existing relationships with organizations in the United States.
- NDIA and SOFF will share information by exchange of appropriate newsletters, bulletins, press releases, etc. that may be of mutual interest among their staff.
- NDIA and SOFF will co-ordinate, wherever practical, on mutually relevant issues and activities. Where appropriate and consistent with the policies of each association, co-ordination may be extended to detailed co-operative arrangements in support of specific activities. These arrangements shall be authorised on a case-by-case basis by the President of NDIA and the President of SOFF.

- All future co-operative programs or initiatives will be based on this agreement and established in a separate addendum to this agreement outlining the roles of each association and the expected benefit to their respective memberships.

EFFECTIVE DATE AND TERMINATION PROVISIONS

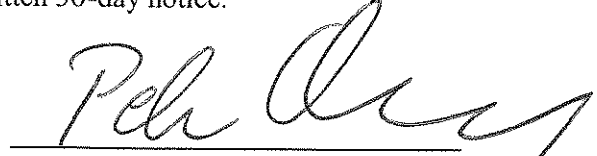
This MOU shall become effective upon signing by both parties. It will remain in effect until terminated by either party, upon written 30-day notice.



President and CEO,
National Defense Industrial
Association

Date 22 MAY 2009

Witness



President and CEO,
Swedish Security and Defence Industry
Association

Date 22 MAY 2009

Witness