

# Prototyping and Experimentation: Accelerating the Adoption of Transformative Capabilities

Mr. Earl Wyatt

Deputy Assistant Secretary of Defense, Emerging Capability & Prototyping (EC&P)

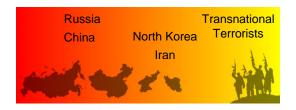


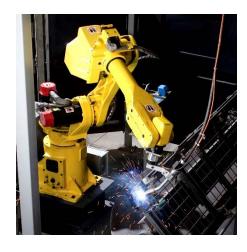
## Why Greater Emphasis on Prototyping and Experimentation?





Constrained Budgets—
we cannot afford to
procure unique or
exquisite systems for
every potential threat:





Advanced design and manufacturing tools enable faster and more affordable prototype development



Department's commitment to Modular Open Systems Architecture (MOSA) and standard interfaces encourage traditional and non-traditional sources of supply to offer subsystem options

Prototyping advances technology frontiers...



## **DoD Prototyping**



### What do we mean by Prototyping?

"A set of design and development activities intended to reduce technical uncertainty and to generate information to improve the quality of subsequent decisionmaking."

- On Prototyping, RAND Corporation, 2009

#### **Prototyping Categories** TRL 1 - 3 TRL 4 TRL 6 TRL 5 TRL 7 TRL 8 TRL 9 Mtrl. **Technology Maturation & Engineering &** OT&E & Sustainment & **Pre-Concept** Solution **Risk Reduction Manufacturing Development** Deployment **Disposal** Analysis<sub>2</sub> **Proof of Principle Prototypes** Art of the possible Fieldable Prototypes Prepare for fielding in limited quantities **Pre-EMD Prototypes** Ready technology for MS B decision



## **Roles of Prototyping**



#### **Technology**

- Clear a specific technical hurdle
- Explore art of the possible
- Inform requirements process
- Aid technology integration

#### **Affordability**

- Inform and validate cost estimates
- Leverage the investment of non-traditional and international performers

#### **Production**

- Offer rapid response to emerging capability shortfalls
- Improve development methods and manufacturing

#### **Supporting Policies**

- Demonstrate open standards
- Promote competition throughout the product lifecycle
- Stimulate industrial base to advance the state of the practice



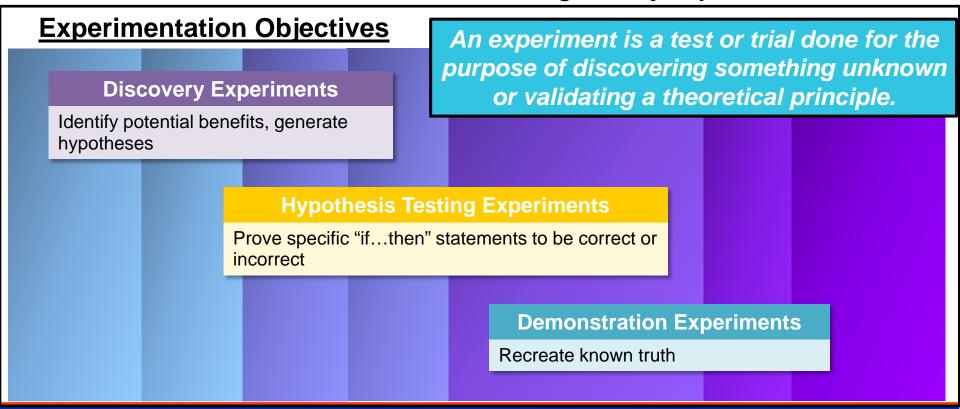
## **DoD Experimentation**



### What do we mean by Experimentation?

The process of exploring innovative methods of operation, especially to assess their feasibility, evaluate their utility, or determine their limits.

- Defining Military Experiments, IDA, 1999





## **Experimentation**



## Leverage existing exercises, facilities, and events to achieve an operational advantage









#### **Exemplars – Exercises, Facilities and Events**

- Expeditionary Warrior Experiment (Army)
- Adaptive Red Teaming (Army)
- Capabilities-Based Test and Evaluation Environment (Navy)
- Synthetic Prototyping (Army) and Digital Thread (Air Force)
- Agile Capability Development Framework (Air Force)
- Stiletto (OSD), Thunderstorm (OSD)
- Exercises—Trident Warrior, Terminal Fury, Austere Challenge



### Focus Areas for 2015-2017



#### **Asymmetric Force Application**

Asymmetric force application is the use of nontraditional technologies, tactics, and weapons to provide a clear military advantage to our forces during maneuver and engagement operations.

#### **Space Capability Resilience**

Space capability resilience responds to a sophisticated adversary's attempts to deny us access to our space-based capabilities and responds to adverse space conditions that degrade our space-based capabilities. A resilient response includes taking proactive and reactive defensive measures (avoidance), designing systems with enhanced survival features (robustness), conducting operations to replenish lost or diminished capacity (reconstitution), and helping reestablish space capability and capacity (recovery).

#### **Electromagnetic Spectrum Agility**

The increasingly wireless nature of the global economy, coupled with advances in analog-to-digital conversion, cognitive radios, smart antennas, and increased transmitter-receiver diversity, present opportunities to develop new capabilities that sustain and extend our military advantage in the EMS domain. These new capabilities will also mitigate the impact of new challenges, including an increasingly cluttered operational EMS environment.

#### **Autonomous Systems**

Autonomous systems are a "capability (or a set of capabilities) that enables a particular action of a system to be automatic or, within programmed boundaries, self-governing". Autonomous systems can improve our capability without increasing capacity by better coordinating and synchronizing current sensors and weapon systems and by maximizing the efficiency of both.

#### **Information Operations and Analytics**

Exploit commercial technology advancements in information collection and management to provide the Joint Force enhanced communications and Situational Awareness within their Area of Responsibility to disrupt and delay adversary forces from offensive operations, counter their ability to use deceptive messaging to influence U.S. / Coalition operations and develop capabilities to counter adversary cyber and C2 communications.



## **EC&P Project Focus Area**



Electromagnetic Spectrum Agility: Capabilities that allow Department of Defense (DoD) forces to operate with freedom of maneuver in the electro-magnetic spectrum (EMS). Operations include:

- Gaining and attaining access to spectrum for friendly forces, denying and/or degrading spectrum to our adversaries
- Conducting EM deception operations to degrade an adversary's understanding of our intent and capability
- Otherwise preventing the adversary from leveraging the EM domain to conduct operations in other domains (i.e., air, space, maritime, land and cyber)
- New effects in the EMS domain to include directed energy and radio frequency disruption

#### Commercial **AEHF** Space High **High Alt** WB-57 Gateway Relay **EMS/Net Enabled** High Capacity Backbone **Nuclear Response Aerial** C-17 KC-135 **B-1** F-15E Legacy TDLs EMS/Net Enabled C2 ISR Advanced TDLs Net Enabled MAF EC-130 F-15C RC-135 ERMP Medium a diversi A-10 EMS/Net Enabled MQ-1/9 Attack / Weapons H-60 **Terrestrial** Maneuver BNs CAOC DCGS **JFACC** Op EMS CRC P Tact'l Net Ops **JFLCC Permissive JFMCC** Contested **Anti-access** Op EMS/Net Mgt Op EMS/Net Mgt Distribution Statement A: Approved for Public Release



## Increasingly Complex Spectrum Operating Environment

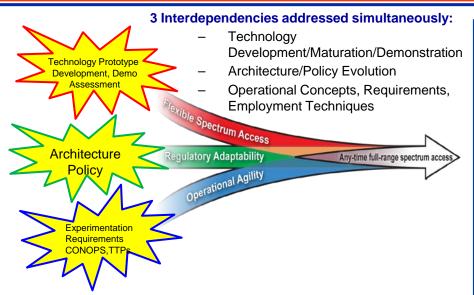


- Electronic Warfare threats have become more complex, cheap, commercial, agile, flexible and operate across wide bands of spectrum including in non-Federal bands
- Increasing DoD bandwidth needs for capabilities such as higher resolution radar, streaming video/persistent ISR, agile datalinks and radios, etc.
- Ever increasing complexity of spectrum sharing environment
- Sharing with non-traditional partners (e.g., airborne systems sharing with fixed and mobile commercial systems, satellite and radar sharing with commercial broadband systems)
- Must maintain the ability to test, train, exercise, and operate domestically and globally
  - Based on technology, M&S/engineering analysis, testing, coordination



## Spectrum Access R&D Program





The Spectrum Access R&D Program (SAR&DP) was initiated via *partnership between ASD(R&E), DoD CIO and Joint Staff J6* to develop and implement innovative spectrum technologies:

- Mitigate risks associated with the third Advanced Wireless Services (AWS-3) repurposing of DoD spectrum to commercial use and associated transition
- Enhance Operational Capability to maintain resilience in the EMS environment



- Over 180 Organizational Members
- Membership includes Major Defense firms, small businesses, academia, major commercial firms (e.g., AT&T, Nokia, Disney/ABC TV Group)
- Administrative Agent to assist with conducting business with DoD

#### **DoD Engagement with Spectrum Marketplace:**

- \$1.25B Other Transaction Agreement (OTA) to conduct R&D, prototyping & experimentation in support of Spectrum Access
- NSC Supported Technical Concept Submission and Assessment to inform Investment Portfolio
- Technology Development Projects tasks within OTA competed among members:
  - Request for Initiative Proposals & FEDBIZOPS Announcements
  - Competing Proposals evaluated similar to FAR process
  - Tasks awarded & negotiated based on evaluation results



### **SAR&DP Operational Impacts**



The Spectrum Access R&D Program (SAR&DP) was established to provide technology enablers to strategically "maneuver" in the spectrum and ensure access by DoD systems that transmit and receive:

#### Globally—

- Improve spectrum situational awareness and command and control (C2) at operational tempo
- Improve spectrum management at operational tempo
- Provide interference mitigation to address future spectrum congestion
- Provide interference mitigation to address adversary access to advanced technology to contest our ability to access spectrum
- Support increasing military, federal, commercial, and machine-to-machine bandwidth demand

#### **Domestically—**

- Ability to "train as DoD needs to fight"
- Ability to test and evaluate future systems
- Implement relocation, compression, and/or sharing arrangements at platform level



## **Summary**



#### **EC&P Program Priorities**

- Better Buying Power 3.0
- Defense Innovation Initiative
- NDAA FY16 and FY17

#### **Emphasis on Prototyping & Experimentation**

**Constrained Budgets** 



**Advanced Design & Manufacturing Tools** 



#### **Focus Areas**

- Asymmetric Force Application
- Space Capability Resilience
- Autonomous Systems
- Information Operations & Analytics
- Electromagnetic Spectrum Agility

**DoD Commitment to MOSA** 



Accelerating the adoption of transformative capabilities.





## **Backup Charts**



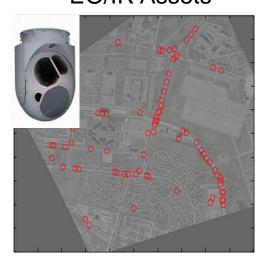
## **Emerging Capabilities Technology Development (ECTD)**



#### **Proof of Principle Prototypes**

#### **Discovery Experiments**

Infrared Motion Detection (IrMD) Using Existing EO/IR Assets





RWS Auto Prioritization, Targeting, and Operator Cueing (RAPTOR)

#### Spectral Management



#### **Emerging Capabilities Technology Development (ECTD)**

- Pursue risk-reducing technology prototypes and demonstrations of cutting edge land, sea, air and space systems for joint and Service users
- Proof-of-Principle prototypes; < 36 months, < \$6M</li>
- POC: Mr. Jon Lazar -- jon.e.lazar.civ@mail.mil



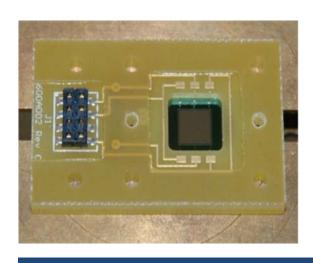
## Quick Reaction Special Projects (QRSP)

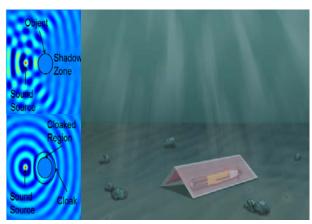


#### **Pre-EMD Prototypes**

#### **Demonstration Experiments**

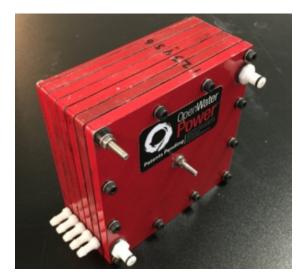
Solid State Neutron Detector (SSND)





Acoustic Cloaking for Minimizing Target Detection

## Aluminum-Seawater Fuel Cell



#### **Quick Reaction Special Projects (QRSP)**

- Mature emerging technologies for operational use.
- QRF Conventional warfare needs focusing on A2/AD (ex: IWAS); < 12 months, < \$3M</li>
- RRF Irregular warfare needs with global focus (ex: ANDE); < 18 months, < \$1.5M</li>
- POC: Mr. Jon Lazar -- jon.e.lazar.civ@mail.mil



## Joint Capability Technology Demonstration (JCTD)



#### **Pre-EMD Prototypes**

#### **Hypothesis Testing Experiments**

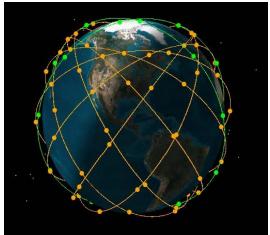
Autonomous Mobility
Applique System (AMAS)





High Speed Container
Delivery System
(HSCDS)

#### Kestrel Eye



#### Joint Capability Technology Demonstration (JCTD)

- Foster innovation, contribute to accelerated acquisition and weapon system affordability while providing the Joint Forces with a decisive technical advantage
- Pre-EMD and Fieldable Prototypes / Demonstrations; < 48 months, < \$100M
- POC: Mr. Elmer Roman elmer.l.roman.civ@mail.mil



## **Foreign Comparative Test (FCT)**



#### **Pre-EMD Prototypes**

#### **Demonstration Experiments**

Pilot Physiological Monitoring and Warning System

**Pilot Oxisensor** 





Soldier Power with Inductive Recharge and Intelligent Textiles Soldier-Sniper Weapon
Observation
Reconnaissance Device



#### **Foreign Comparative Test (FCT)**

- Evaluate foreign prototype technology to adapt / transition for DoD use
- Pre-EMD prototype and non-development item demonstrations; < 24 months, < \$2.5M
- POC: Col (S) Sean Bradley sean.a.bradley.mil@mail.mil



## Rapid Innovation Fund (RIF)



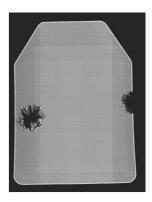
#### **Fieldable Prototypes**

#### **Demonstration Experiments**

#### Encapsulated Body Armor



w/o Encapsulation

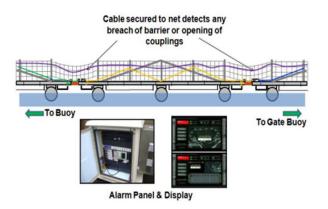


with Encapsulation



Miniature Deployable System for Rapid TBI Screening

#### Port Security Barriers Intrusion Detection System (PIDS)



#### Rapid Innovation Fund (RIF)

- Accelerate the fielding of innovative technologies into military systems pursuant to Small Business Innovative Research projects, technologies developed by the DoD labs, and other innovative technologies
- Award preference to small businesses: < 24 months, < \$3M</li>
- POC: Mr. Thomas (Dan) Cundiff thomas.d.cundiff.civ@mail.mil