

NDIA PMSC DCMA EVMS Strategic Update

Presented By:

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Director, Integration Support Division

June 19, 2013



- Overview of PM&I
- PM&I EVMS Mission & Vision
- Compliance Policy, Tools, and Training Path Forward
- Defense Acquisition Executive Summary (DAES)



Overview of PM&I

DEFENSE CONTRACT MANAGEMENT AGENCY



Chief of Staff Col Steven Buetow



Mobilization Assistant Brig Gen Wade Smith



Director Mr. Charlie E. Williams, Jr.



Sr. Enlisted Advisor CMSgt Rita Green



Independent Assessment Ms. Diana Graff



Equal Opportunity Dr. Larry Ross



Deputy Director Mr. Jim Russell



Strategic Effects Mr. Scott Blank



Diversity and Inclusion Mr. George Braxton



General Counsel

Ms. Sharron Philo



Human Capital

Ms. Laura Morandi



Financial & **Business Operations** Ms. Pamela Conklin



Information **Technology**

Mr. Jacob Haynes



Corporate Support

Mr. Marty Jakim



Aircraft **Operations**

CAPT Drew Swenson



Contracts

Mr. Timothy Callahan



Engineering & Analysis

Ms. Karron Small



Quality Assurance

Mr. Michael Shields



Management & Integration Mr. Joseph Sweeney



International CAPT Deborah Haven



Chief Operating Officer Ms. Marie Greening



Special Programs Mr. James Norris



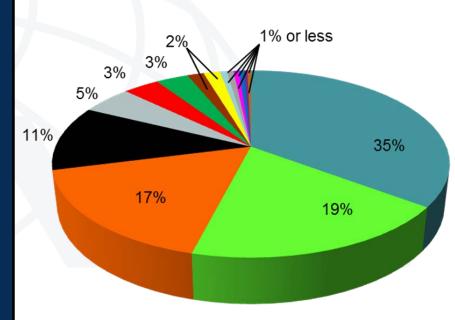




Lines of Service

- Contract Administration Support and Services
- Contractor Purchasing System Reviews
- Cost and Pricing Services
- Property Management and Plant Clearance Services
- Small Business Support
- Contract Termination Services
- Quality Assurance Services
- Contract Safety Services
- Transportation Services
- Major Program Support
- Supply Chain Support
- Earned Value Management System Reviews
- Engineering and Manufacturing Services
- Industrial Base Analysis Services
- Aircraft Operations Services

Hours of Effort per Line of Service Data for 2QFY13





DEMA

Overview of PM&I

DEFENSE CONTRACT MANAGEMENT AGENCY

Portfolio Management & Integration Directorate (PM&I)

Executive Director (SES) Deputy Exec Director (SES)





Army Portfolio Division COL / O6

Navy Portfolio Division **CAPT / O6**

USAF Portfolio Division Col / O6

Joint & Non-DoD Portfolio Division **GS-15**

Earned Value Management **Division GS-15**

Industrial Analysis Center **GS-15**

Integration Support Division **GS-15**

Service Portfolio Divisions

- Services' Primary DCMA **POC** to Communicate Requirements, Priorities & Concerns
- Focuses on Strategic Engagements with OSD, SAEs, PEOs and Senior Sustainment Customers
- Communicates Customer Requirements, Priorities & Concerns throughout the **DCMA** Enterprise

Earned Value Management Division

- Serves as the Agency voice for EVMS strategic external customer engagements.
- Develops, Maintains and Promulgates EVMS Policy, **Training and Tools**
- Manage Agency EVMS certification program in collaboration with DAU College of Contract Management

Industrial Analysis Center

- **Executes DCMA's Lead Agent** responsibility for the Defense Industrial Base (DIB) Sector within the Defense Critical Infrastructure Program (DCIP)
- **Industrial Capability** Assessments Support MS B/C and FRP Decisions
- Provide mission critical information and analyses on essential and unique industrial capabilities

Integrated Support Division

- **Provides Strategic Acquisition** Insight to OSD AT&L through **DAES** process
- Supports DCMA senior leaders with analysis for industry engagements
- Develops, Maintains and Promulgates PM&I Policy, **Training and Tools**
- Manages External and Internal Customer Satisfaction Processes



PM&I EVMS Mission & Vision

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Mission

Review contractor EVMS plans and verify initial and continuing compliance with DOD EVMS criteria per DFARS 242.302 (S-71)



Functions

- Assigned the Department's Contract
 Administration Office function for EVMS,
 including the responsibility for reviewing supplier
 EVMS plans and verifying initial and continuing
 compliance with DOD EVMS criteria
- Deploy effective policies, processes, methods, and toolsets to advance the efficient assessment of contractor EVMS implementation
- Provide program managers, integrated product teams, and other acquisition enterprise customers EVMS that provide immediate access to reliable and accurate data and information on program costs, schedule, and technical performance
- Enhance DCMA/Industry communications and collaboration through recurring exchanges
- Perform outreach and interface with government, industry, and professional associations

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PM&I EVMS Mission & Vision

Mission:

- Execute the roles and responsibilities of DFARS 242.302
- Deploy meaningful policies, processes, toolsets, and focused training that advance the assessment of supplier EVMS plans and the verification of initial and continuing compliance with EVMS requirements

Vision:

- Influence the implementation of industry-wide compliant EVMS
- Provide program managers, integrated product teams, and other acquisition enterprise customers EVMS that provide immediate access to reliable and accurate data and information on program costs, schedule, and technical performance



Compliance Policy, Tools, and Training Path Forward

- **□ INST-208 EVMS Compliance Review Instruction**
- **☐ INST-210 EVMS Standard Surveillance Instruction**
- **☐ ANX-208-1 EVMS Interpretive Annex**
- **INST-206 EVMS Specialist Certification Program**



Compliance Policy, Tools, and Training Path Forward

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- Digitize Compliance (Data Analytics)
 - More accurate and consistent determinations of compliance
 - Data integrity checks aligned to EVMS GL attributes
 - Positive patterns, relationships, and trending indicates effective processes; Negative measurements allude to underlying problems that need to be addressed
 - Compliance Risk Meter is designed to provide a visual indication of possible compliance risk based on an analysis of common data sets
- Localized Surveillance
 - Identifies the exact location of the issue, optimizing surveillance and minimizing disruptions
 - Surveillance driven by emerging issues, not by the calendar
 - Consistent application regardless of EVMS specialist







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Assessment Categories

- 1. Program Cost
- 2. Program Schedule
- 3. Performance
- 4. Contract Performance
- 5. Management
- 6. Funding
- 7. Test and Evaluation
- 8. Sustainment
- 9. Interoperability

10. Production

11. International Program Aspects

Assessing Organization(s)

- PM/PEO, OIPT Lead, ARA/AM, CAPE
- PM/PEO, OIPT Lead, DOT&E, ASD(R&E)/SE
- PM/PEO, OIPT Lead, ASD(R&E)/SE, DOT&E, JCS/J8
- PM/PEO, DCMA, PARCA
- PM/PEO, OIPT Lead, CAPE, DCMA, ASD(R&E)/SE, DPAP, ARA/AM
- PM/PEO, USD(C), ARA/RA
- PM/PEO, ASD(R&E)/DT&E, DOT&E - PM/PEO, L&MR, P&R
- PM/PEO, OIPT Lead, ASD(R&E)/DT&E ASD(R&E)/SE, JCS/J6
- PM/PEO, OIPT Lead, ASD(R&E)/SE, MIBP, DCMA
- PM/PEO, AT&L/IC

Assistant Secretary of Defense for Acquisition (ASD(A)) Ms. Katrina McFarland's memo signed 6 Dec 12



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MEMORANDUM FOR: SEE DISTRIBUTION

SUBJECT: Defense Acquisition Executive Summary (DAES) Assessment Guidance

The Under Secretary of Defense for Acquisition, Technology, and Logistics (USD(AT&L)) is responsible for management and oversight of all Major Defense Acquisition Programs (MDAPs) and Major Automated Information System (MAIS) programs. The Defense Acquisition Executive Summary (DAES) assessment and meeting process is a prominent method by which the USD(AT&L) maintains awareness of the execution status of programs under his purview.

To improve the utility, efficiency, and rigor of the DAES process, the USD(AT&L) directed the Director, Acquisition Resources and Analysis (ARA) and the Director, Performance Assessment and Root Cause Analyses (PARCA), to update the guidance by which the DAES assessments are performed. This update is consistent with the PARCA statutory responsibility to issue policies, procedures and guidance governing the conduct of performance assessments.

The attached DAES Assessment Guidance was created in consultation with our Office of the Secretary of Defense (OSD), Joint Staff and Service acquisition communities. It modifies the existing assessment categories to more closely match our current needs and to include our Better Buying Power initiatives. Additionally it assigns rating responsibilities for each assessment category and it describes the topics to be considered in each assessment category. The forthcoming Assessment Deskbook will add practical approaches and tools that can be applied to these assessments. These documents are intended to improve the DAES assessments that form the foundation of the DAES process. Acquisition professionals should use the Guidance and Deskbook to assist them in conducting program assessments that ensure thorough insight into programs and provide leadership with the best possible information about the status of the acquisition portfolio.

The OSD staff should begin using this guidance immediately to create their program assessments for MDAPs and MAIS programs that meet MDAP thresholds. For improved consistency and information transparency, we are also requesting that the Components use the same categories and criteria for creating their program assessments.

I have asked the D, PARCA and D, ARA to continue to solicit best practices and ideas from our OSD staff and the wider acquisition community, and to use these to update the fouldance and Deskbook. As such, these documents are intended to be living documents that will evolve and improve as we strive to meet the important acquisition challenges ahead.

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Indicator

Management

Assess the extent to which the program has adequate management structure and resources, appropriate contractual mechanisms and progress, appropriate processes, and current data and documentation.

Organization Responsible

OIPT Lead

CAPE

DCMA

SE

SE Proc Docum

DPAP

ARA/AM

DoD CIO

Sample Topics

Resources

Staffing

Communication

DoDI 5000.02 &: ADM Compliance

Better Buying Power

Risk Management

CSDR Requirements

Contractor Business Systems

4. DEFENSE CONTRACT MANAGEMENT AGENCY

Evaluate the overall status of the six supplier business systems (Accounting, Earned Value Management (EVM), Estimating, Material Management and Accounting (MMA), Property Management, and Purchasing) and the impact any deficiencies might have on the ability of the contractor to execute to the contract or the Government to monitor progress. Furthermore, the assessment will provide details for any outstanding Corrective Action Plans (CAPs) and the contractor's status towards closing the associate **Corrective Action Request (CAR)**





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