

# **Industrial Committee of Ammunition Producers (ICAP)**

Small & Medium Caliber

Sector Report

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# Sector Participants

- General Dynamics
- Orbital ATK
- American Ordnance
- Olin Winchester
- AMTEC
- MAST
- Chemring

# Accomplishments/Notable Events

- Family Buy Acquisition Strategy
- MCA Industry Day
- ATF Marking Regulation Change

# Issues and Concerns

- IPT Effectiveness
- GOCO Sustainment Funding
- Lead time of metals due to closing of mills and foundries

# Special Topic – IPT Effectiveness

- What's working
  - Regular IPT meetings
  - Effective Gov't / Industry PMRs
  - PM to PM communication
- What's not working
  - Slow Issue resolution
  - Slow approval processes
  - Iterative submittals - response
- Observations
  - One-way communication
  - Lack of decision empowerment
  - Inactive participants
  - Turnover / inexperience
- Impacts
  - Contract Delivery Delays
  - Factory Schedule Delays
  - Contractors Run at Risk
  - Cost Impacts
  - Strained relations