



NDIA

2025 HUMAN SYSTEMS CONFERENCE

Optimizing Total System Performance through Innovative Human Integration

March 11 – 12, 2025 | Arlington, VA | [NDIA.org/HS25](https://ndia.org/HS25)

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Schedule at a Glance

Tuesday, March 11

Registration

7:30 am - 5:00 pm

Panel: Human and AI Hybrid Teaming

10:35 - 11:35 am

Panel: Human Modeling and Simulation: State of the Art, Horizons, and Opportunities

1:35 - 2:35 pm

Networking Reception

5:10 - 6:30 pm

Wednesday, March 12

Plenary Presentation: An Introduction to the Warfighter Machine Interface

8:35 - 9:05 am

Posters Networking Break

1:25 - 1:55 pm

Get Involved

Learn more about NDIA's Divisions and how to join one at NDIA.org/Divisions

Leadership

Stuart Michelson

Division Chair

Dr. Eric Sikorski

Deputy Chair



Human Systems

Who We Are

NDIA's Human Systems Division promotes the exchange of technical information and discussions between government, industry, and academia, and the expansion of research and development in areas related to the human as a system whose performance must be integrated into any military systems. To this end, the division will serve as an infrastructure by providing a variety of ways for government, industry, and academia to collaborate to advance human performance in air, land, sea, space, and cyberspace through research, education, and consultation.

Welcome to the NDIA Human Systems Conference 2025!

On behalf of the NDIA Human Systems Division, I welcome you to the 2025 Human Systems Conference!

Central to the mission of the NDIA Human Systems Division is to advocate for the expansion of research and development in areas related to Human Factors, Human Performance, and Human Systems Integration (HSI). To this end, the theme of this year's Division conference is "Optimizing Total System Performance through Innovative Human Integration." Under this banner, I invite our diverse attendees from industry, academia, the DoD, and elsewhere to enjoy this year's presentation line up which was curated to include programming that emphasizes the value of HSI in the DoD by highlighting thoughtful integration techniques. Attendees can expect to hear from and network with program managers, academia, small businesses, representatives from major primes, and policy makers.

Whether you are new to the NDIA's Human Systems Division, or a regular attendee, I hope you take advantage of some of the unique networking opportunities this year's agenda affords. In response to attendee feedback from past events, the conference planning team worked hard to include as much networking time as possible, and placed a renewed emphasis on poster presentation opportunities to facilitate discussion. Alongside this change, attendees can rest assured that the

quality platform speakers and panels that have characterized this event in the past continues in 2025.

This conference is a major part of the NDIA Human Systems Division's commitment to furthering advocacy for HSI resources for DoD stakeholders/program managers to enhance the impact of this important cost-saving technical and management strategy. At the Human Systems Conference, alongside collegial like-minded professionals, participants will broaden their understanding of DoDI 5000.95, as well as share research related to the technical domains of HSI at large.

As we embrace the value of shared leadership, I invite you to join me in extending a most warm welcome to Dr. Eric Sikorski who will be installed as our new Division Chair at this conference. Joined by a new Deputy Chair, Dr. Emily Mills, I have every confidence that he will continue the healthy growth this Division has seen in recent years. In so doing, the NDIA Human Systems Division will remain an influential community of Human Systems integrators shaping the future of this mission-critical, cost saving, domain.

With gratitude for the support and memories as your Division Chair,

W. Stuart Michelson

Chair, NDIA's Human Systems Division
Senior Research Scientist, Georgia Tech Research Institute



VITAL SIGNS 2025

The Health and Readiness of the Defense Industrial Base

Visit [NDIA.org/VS25](https://ndia.org/VS25) to download NDIA's free report.

VITAL SIGNS 2025
The Health and Readiness of the Defense Industrial Base

Event Information

Location

George Mason University Arlington Campus
3351 Fairfax Dr.
Arlington, VA 22201

WiFi

- 1) Connect to MASON wireless network using your device
- 2) Go to itservice.gmu.edu The self-registration portal will open
- 3) Create an account to get online

Attire

Civilian: Business
Military: Uniform of the Day

Biographies

For a full list of speaker biographies please visit the event page at NDIA.org/HSspeakers

Survey and Participant List

You will receive via email a survey and list of participants (name and organization) after the conference. Please complete the survey to make our event even more successful in the future.

Event Contact

Romi Zachar
Meeting Planner
(703) 247-9475 | rzachar@NDIA.org

Mary-Edens McAbee
Division Coordinator
(703) 247-2567 | memcabee@NDIA.org

Harassment Statement

NDIA is committed to providing a professional environment free from physical, psychological, and verbal harassment. NDIA will not tolerate harassment of any kind including, but not limited to, harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings, and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds for revoking access to the NDIA event.

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NDIA's Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA), and Women In Defense (WID) meeting-related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, and WID are committed to providing a productive and welcoming environment for all participants. All participants are expected to abide by this code, as well as NDIA's ethical principles and practices. Visit NDIA.org/CodeOfConduct to review the full policy.

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Agenda

Tuesday, March 11

7:30 am – 5:00 pm **Registration**
ART GALLERY

Sponsored by **BAE SYSTEMS**

7:30 – 8:30 am **Networking Breakfast**
MULTIPURPOSE ROOM

8:30 – 8:50 am **Welcoming Remarks**
AUDITORIUM

Stuart Michelson
Chair, NDIA's Human Systems Division
Senior Research Scientist, Georgia Tech Research Institute

Brig Gen Guy Walsh, USAF (Ret)
Executive Vice President and COO, NDIA

8:50 – 9:00 am **Introduction to the Day's Proceedings**
AUDITORIUM

Dr. Eric Sikorski
Deputy Chair, NDIA's Human Systems Division
Human Centered Engineer, MITRE

9:00 – 9:45 am **Plenary Presentation: A New Look at the DoD's Roadmap, Focus Areas, and Drivers Toward Human Systems Integration**
AUDITORIUM

Dr. Avelino Amado
Technical Advisor for Human Machine Interfaces in the Critical Technologies Office, Office of the Under Secretary of Defense for Research and Engineering



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- 9:45 – 10:05 am **Human Systems COI Overview Briefing**
AUDITORIUM
Dr. Patrick Mason, SES
Director of Code 34, Office of Naval Research
- 10:05 – 10:35 am **Poster Networking Break**
MULTIPURPOSE ROOM
- 10:35 – 11:35 am **Panel: Human and AI Hybrid Teaming**
AUDITORIUM
Dr. Lillian Asiala
Cognitive Scientist, Sonalysts
Moderator
Dr. Theresa Kessler
Head, Human Performance Branch, Georgia Tech Research Institute
Dr. Joseph Lyons
Senior Scientist, Human-Machine Teaming, Air Force Research Laboratory
Dr. Eric Sikorski
Human Centered Engineer, MITRE
Dr. Nancy Cooke
Professor of Human Systems Engineering, The Polytechnic School at Arizona State University Senior Scientific Advisor,
Center for Human, AI, and Robot Teaming, Global Security Initiative
Virtual
- 11:35 am – 12:35 pm **Networking Lunch**
MULTIPURPOSE ROOM
- 12:35 – 1:35 pm **Plenary Presentation: Resilience and Limits of Humans:
A Systems Performance Model that Drives Safety**
AUDITORIUM
David Fuller
Systems Engineer, NASA Glenn Research Center
- 1:35 – 2:35 pm **Panel: Human Modeling and Simulation:
State of the Art, Horizons, and Opportunities**
AUDITORIUM
Benjamin Schwartz
Vice President, Human-Centered Engineering, Monterey Technologies, Inc.
Moderator
Dr. Emily Mills
Deputy Director, RDT&E, Design Interactive
Dr. Paul Ward
Chief Scientist, Social and Behavioral Sciences, MITRE
Eric Bruns
Executive Director, VHA Simulation Learning, Evaluation, Assessment, and Research Network (SimLEARN)

2:35 – 3:35 pm

Poster Networking Break

MULTIPURPOSE ROOM

3:35 – 4:05 pm

Special Topic: Moving HSI to the Left: Early Analysis, Modeling, and Validation of Human Systems T&E Requirements

AUDITORIUM

Jeffrey O'Hara

Chief Engineer, Human-Centered Engineering, Georgia Tech Research Institute

4:05 – 5:05 pm

COI Updates by Sub Area

AUDITORIUM

Dr. Elizabeth Uhl

Senior Research Psychologist, U.S. Army Research Institute
PAE&T Subarea Lead, Human Systems COI

Dr. Logan Williams

Lead, Human Performance Medical Product Area, Air Force Research Laboratory
PS&WP Sub-area Lead, Human Systems COI

Dr. Mark Draper

Lead, Adaptive Warfighter Interfaces Core Technical Competency, Air Force Research Laboratory
SI&CP Sub-area Lead, Human Systems COI

5:05 – 5:10 pm

Closing Remarks

AUDITORIUM

Dr. Emily Mills

Incoming Deputy Chair, NDIA's Human Systems Division
Deputy Director, RDT&E, Design Interactive

5:10 – 6:30 pm

Networking Reception

MULTIPURPOSE ROOM

EMERGING TECHNOLOGIES FOR DEFENSE
CONFERENCE & EXHIBITION

SAVE THE DATE!

August 27 – 29, 2025 | Washington, D.C.
EmergingTechnologiesInstitute.org

ETI | NDIA

Wednesday, March 12

7:30 am – 3:45 pm

Registration
ART GALLERY

Sponsored by

BAE SYSTEMS

7:30 – 8:30 am

Networking Breakfast
MULTIPURPOSE ROOM

8:30 – 8:35 am

Welcoming Remarks and Introduction to Day's Proceedings
AUDITORIUM

Stuart Michelson
Chair, NDIA's Human Systems Division
Senior Research Scientist, Georgia Tech Research Institute

8:35 – 9:05 am

Plenary Presentation: An Introduction to the Warfighter Machine Interface
AUDITORIUM

Jillyn Alban
Division Chief, Safety and Critical Control Division, Ground Vehicle Robotics, U.S. Army DEVCOM GVSC
Virtual

Session 1: Personalized Assessment, Education, and Training (PAE&T)

AUDITORIUM

Moderator: Hank Phillips, Program Manager, Advanced Distributed Learning (ADL) Initiative

COI Lead: Dr. Elizabeth Uhl, Senior Research Psychologist, U.S. Army Research Institute

9:05 – 9:10 am

PAE&T Introduction
AUDITORIUM

9:10 – 9:30 am

Evaluating the Measures of Effectiveness (MOEs) Associated with HSI Personalized Assessment, Education, and Training (PAE&T) of USCYBERCOM's Existing Assessment Framework
AUDITORIUM

Lori D. Coombs
Associate Professor, University of Arizona Global Campus

9:30 – 9:50 am

Elicitation of Cognitive Biases in Military Decision-Making Contexts
AUDITORIUM

Dr. Mark Livingston
Computer Scientist, Naval Research Laboratory
Virtual

9:50 – 10:20 am **Poster Networking Break**
MULTIPURPOSE ROOM

10:20 – 10:40 am **Enhancing Flight Simulator Fidelity Through Perceptual Emulation**
AUDITORIUM

Dr. B. Adrian Flowers
Senior Research Engineer, Aptima, Inc.

10:40 – 11:00 am **How to Ensure Your XR Training Solutions Meet Your User's Needs**
AUDITORIUM

Dr. Julian Abich IV
Extended Realities, Team Lead, Quantum Improvements Consulting

11:00 am – 12:00 pm **Networking Lunch**
MULTIPURPOSE ROOM

Session 2: Protection, Sustainment, and Warfighter Performance (PS&WP)

AUDITORIUM

Moderator: Brad Chedister, Board Member, LANDWERX

COI Lead: Dr. Logan Williams, Lead, Human Performance Medical Product Area, Air Force Research Laboratory

12:00 – 12:05 pm **PS&WP Introduction**
AUDITORIUM

12:05 – 12:25 pm **Enhancing Warfighter Protection and Sustainment through Autonomous Stand-Off Triage: Insights from the DARPA Triage Challenge**
AUDITORIUM

Dr. Kimberly Jill Elenberg
Principal Scientist, Carnegie Mellon University

12:25 – 12:45 pm **Warfighter Systems Integration of Robotic Combat Vehicle Controllers**
AUDITORIUM

Dr. Dominic Cheng
Engineering Psychologist, AFC DEVCOM Armaments Center
Virtual

12:45 – 1:05 pm **Non-Invasive Vagus Nerve Stimulation Can Support Soldier Vigilance and Mood in Acute Sleep Deprivation**
AUDITORIUM

Dr. Johanna Närväinen
Senior Scientist, VTT Technical Research Centre of Finland Ltd.

1:05 – 1:25 pm

Application of a Lifecycle-Based Framework with Simulation and Biofeedback Technology to Assess Combat Readiness

AUDITORIUM

Caleb Weintraub

Director of Innovation and Human Performance Optimization, Conflict Kinetics

1:25 – 1:55 pm

Poster Networking Break

MULTIPURPOSE ROOM

Session 3: System Interfaces & Cognitive Processes (SI&CP)

AUDITORIUM

Moderator: Dr. Mary Quinn, PMP, Human Systems Chief Scientist, Leidos

COI Lead: Dr. Mark Draper, Lead, Adaptive Warfighter Interfaces Core Technical Competency, Air Force Research Laboratory

1:55 – 2:00 pm

SI&CP Introduction

2:00 – 2:20 pm

Human Systems Integration for Human Machine Integrated Formations

AUDITORIUM

Dr. Elizabeth Mezzacappa

Scientist, U.S. Army DEVCOM AC Tactical Behavior Research Lab

Virtual

2:20 – 2:40 pm

Developing a Framework for Human-Centered Operations in the Information Environment

AUDITORIUM

CDR Wilfred Wells, USN, PhD

Director of Emerging Technologies, Human Systems, DoD, OUSD(R&E)

2:40 – 3:20 pm

Poster Networking Break

MULTIPURPOSE ROOM

3:20 – 3:40 pm

Implementation of Human Systems Integration Technical and Management Process for the Lunar Gateway Program

AUDITORIUM

Dr. Jackelynne Silva-Martinez

Human Systems Integration Subject Matter Expert, NESCE

Virtual

3:40 – 3:45 pm

Closing Remarks

AUDITORIUM

Dr. Eric Sikorski

Incoming Chair, NDIA's Human Systems Division

Human Centered Engineer, MITRE

Poster Sessions

A Preliminary Expansion of the Natural Conversation Framework to Model Patterns of Human AI Engagements That Facilitate Co-Learning

Sylvain Bruni

Aptima, Inc.

Conversational interactions between warfighters and AI could foster better human integration and drive improved system performance, particularly as users and algorithms co-learn in mission environments. We investigate the Natural Conversation Framework (NCF) to enable such bidirectional learning. We propose a preliminary expansion of NCF to facilitate mutual training in human-AI teams in defense use cases.

Advancing Human-AI Configurations Using Physiological Data to Trigger Adaptive Automation

Dr. Emily Mills

Design Interactive

This new methodology quantifies human cognitive states such as mental workload, stress, and attention in real-time then leverages that information to trigger adaptive automation from AI support tools at the point of need.

Advancing Human-System Research with Extended Reality: The Scene Builder Framework for Experimental Testbeds

Kevin King

DCS Corporation

Stephen Gordon

DCS Corporation

Osben Toulson

DCS Corporation

The Scene Builder framework leverages Extended Reality (XR) technologies to create immersive, interactive experimental testbeds that support the evaluation of team behaviors and AI-driven tools. Using HoloLens 2, this framework enables high-resolution behavioral data collection and analysis, including leadership dynamics and task-specific behaviors, offering a versatile platform for advancing human-system research.

Advancing Mental Workload Prediction: A Multidimensional Approach to Cognitive Facet Modeling

Molly Kluck

Northrop Grumman Corporation

Northrop Grumman developed advanced mental workload algorithms to classify workload in real time and identify its cognitive drivers—working memory, perception, and attention. Using testbeds designed to isolate and combine these facets, our models capture nuanced interactions, enabling precise, adaptive interventions. This approach enhances task guidance systems by tailoring support to user-specific cognitive states.

Designing a Decision

Justin Shoger

The Johns Hopkins University Applied Physics Laboratory

Deliberate decision-making requires supporting information, whether for acquisition, research, or warfighting, from strategic to tactical. Because the desired information is only sometimes known or available, identifying the decision maker's expectation of available information is vital to knowing which decisions are data driven, or require active judgment.

Digitally Transforming Airworthiness Certification Using Generative AI and Effective Human Machine Teaming

Layla Akilan

Mile Two

Mile Two has developed a software prototype called the Airworthiness Assistant that leverages the power of RAG model LLM's to create a helpful AI teammate during the Airworthiness certification process. By leveraging advanced AI technology, effective human machine teaming, and human machine interface design, we can streamline the process, reduce the cognitive burden on practitioners, and ultimately get technology to the warfighter faster.

Evaluating User Trust in Large Language Models

Samantha Berg

Oak Ridge Associated Universities

As Large Language Models (LLMs) become increasingly integrated into military command and control systems, understanding and measuring soldier trust in these AI systems requires a comprehensive approach. This presentation will outline our developing research initiative to evaluate military personnel's trust in LLM-based decision support tools, including preliminary findings from our initial soldier touchpoints.

HSI – Human-Centered Design (HCD) Approach to Systems Engineering of Socio-Technical Systems

Dr. So Young Kim
Collins Aerospace

Optimizing overall system performance begins in the early phases of the Systems Engineering (SE) lifecycle. By integrating human-centered design and an agile approach into the traditional SE lifecycle, significant improvements in early system knowledge can be achieved. This early understanding contributes to the continuous optimization of the system throughout its lifecycle, as measured by the maturity of technology readiness and system readiness for human use.

Integrating Human Adaptability and Energy Efficiency in Wearable Robotics

Dr. Dimuthu Kodippili Arachchige
University of Illinois Chicago

Dr. Myunghee Kim
University of Illinois Chicago

This study introduces a meta-learning-based dual-objective optimization strategy to optimize total system performance—encompassing both the wearable robot and the human user—by simultaneously minimizing metabolic cost and enhancing gait symmetry during walking. The results demonstrate improved walking economy, symmetry, and comfort, suggesting the effectiveness of integrating human adaptability into device design. By aligning energy efficiency with natural movement, this approach accelerates adaptation and sets a new benchmark for innovative human integration in assistive technologies to advance system performance.

OCARINA: A Modular Framework for Neuroadaptive Task Guidance in Complex Operational Environments

Michael Middleton
Northrop Grumman Corporation

OCARINA is a modular framework designed to provide adaptive task guidance in dynamic environments, with current applications in VR/AR, such as assisting UH-60 Black Hawk co-pilots during pre-flight and emergency procedures. Its components—environmental grounding, procedural grounding, world state tracking, and knowledge management—enable seamless integration of plugins like large language models and cognitive modeling interfaces. This flexibility makes OCARINA a scalable, customizable solution for diverse operational needs.

Optimizing Human–AI Teaming for Operational Creativity: Enhancing Idea Generation and Refinement in a Military Adapted Alternative Uses Task

C1C Avery Kreisler
United States Air Force Academy

C1C Ella Lavacchi
United States Air Force Academy

C1C Sophia Haag
United States Air Force Academy

C1C Aine Nakada
United States Air Force Academy

C1C John Brown
United States Air Force Academy

This study investigates how AI assistance and human teamwork influence creativity in operationally relevant tasks. By examining a Military Adapted Alternative Uses Task, we identify conditions under which human–AI collaboration generates diverse and feasible solutions. Our findings can inform best practices for enhancing strategic and innovative problem-solving in complex, high-stakes environments.

Passive BCI Based Human-in-the-Loop Optimization Framework for Exoskeleton Assistance

Dr. J. Courtney Bradford
U.S. ARMY DEVCOM Army Research Laboratory

In this research, we have outlined a framework for optimizing exoskeleton assistance using a passive BCI approach. We also discuss the barriers to successful implementation of this framework and present data demonstrating the feasibility of classifying brain states that track human-exoskeleton interactions in real-time.

Proactive AI for Analyst Critical Thinking: Evidence-Based Design Strategies and Innovative Design Concepts

Dr. Eric Sikorski
MITRE

AI tools can augment complex tasks, freeing-up valuable resources for humans to engage in higher level, critical thinking though these tools do not always live up to that promise. As Government and industry develops generative AI tools for intelligence and cyber analysts, it is important they take a user-centered design approach to facilitate analyst critical thinking and metacognition while avoiding potential drawbacks of overreliance, complacency, overburden, and mistrust. The research team set out to generate strategies and innovative design concepts for intelligence analyst AI-support tools derived from direct observations of analytical task performance with a theoretical grounding in critical thinking and metacognition.

Joint Human Systems Integration Guide Book



hsj early, often.
for the warfighter.

Join the Team Help Shape the Future of HSI Requirements

The Joint Human Systems Integration (HSI) Working Group Standardization sub-group is seeking authors and reviewers of a new section being added to the OUSD(R&E) HSI Guidebook.

Interested to help write HSI requirements and acquisition contracting language to update the Guidebook?

Scan to register or visit

<https://forms.osi.apps.mil/r/yydF6BGVji>



The current Guidebook can be found here.

www.cto.mil/wp-content/uploads/2024/07/HSI-Guidebook-C1-2024.pdf

Distribution Statement A. Approved for public release. Distribution is unlimited.
DOPSR Case # 25-T-1120.

The CONOPS CONOPS: Using Concept of Operations as a Design Tool

Dr. Morgan LaFavers
Monterey Technologies, Inc.

The CONOPS documentation, in Aerospace and Defense, has become a product unto itself, often tied to contractual obligations. A CONOPS document, when written for the engineering teams, can serve as a helpful tool to ensure the end-users needs are met during all phases of design and development. Over the course of the presentation, the authors present best practices for using the CONOPS as a design tool and lessons learned from real-world projects to serve as examples.

The First Warfighter-Centered System Design Solution: The Relational and Technological Capstone (RTC)

Dr. Kenneth Corl
Casselbury Solutions, Inc.

The RTC software enhances the human-system interfaces across all DoD complex systems by addressing the unique challenges and intensified workloads faced in conventional and unconventional warfare. Integrating seamlessly with digital engineering practices, RTC applies specialized methodologies and algorithms to improve design processes, optimize operator compatibility, and generate warfighter-compatible HSI requirements, helping to forecast and bridge capability gaps early in DoD system lifecycles.

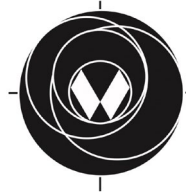
Sponsors

BAE SYSTEMS

At BAE Systems, our dedication shows in everything we create and deliver to provide a vital advantage to our customers through world-class capabilities across air, land, maritime, space and cyber domains. As a proven partner with a rich legacy of innovation, we are pioneering inventions and technologies to defend our national security, protect our uniformed service members, and contribute to the prosperity and sustainability of our local communities, our planet, and beyond.

SONALYSTS

Sonalysts is an employee-owned provider of specialized engineering, creative, technical, training, and scientific services and products that address the most important needs of Aerospace, Defense, and Commercial stakeholders. We maximize instructional efficiency for our customers through products that maximize performance and minimize development and sustainment costs. Our expertise includes high-technology training, courseware and curriculum development, and software and systems engineering. More than 25% of Sonalysts' skilled workforce have Masters or PhDs, and more than 100 partners possess Top Secret clearances. Among our largest customers is the US Navy, where we are the principal provider of HSI for the NAVSEA portfolio.



KPERFORM™

KPERFORM™ is pioneering BRAINBODYVOICE™: BBV Systems™, deploying frontier algorithms and transformational applications through next-generation prescriptive analytics that optimize human-driven systems in real time.

We proudly honor the pioneering legacy of BG (Ret.) Pete Palmer, whose PMCS Manual for a Human (U.S. Soldier) continues to set a foundation for human systems R&D, and the late Dr. Robert McCreight, a veteran, defense strategist, and national security expert who coined the term "NEUROSTRIKE." Both as KPERFORM™ advisory board members, committed to advancing innovation in neuromechanics, prosody-driven metrics, CNS adaptation, brain health, and neuroresiliency—benefiting both military and civilian populations. Honored to welcome Dr. Allison Brager, Command Research Psychologist at the JFK Special Warfare School and Center, and our elite U.S. warfighter veteran with SOF soldier systems expertise.

FORRESTAL & EISENHOWER AWARDS DINNER

NDIA

Come join leaders in national security in celebrating the presentation of NDIA's highest honors at the Forrestal & Eisenhower Awards Dinner. The Dwight D. Eisenhower Award is given to an American citizen who has made an outstanding contribution toward increasing public awareness of our national defense needs. The James Forrestal Industry Leadership Award is bestowed annually on a defense industry executive who has demonstrated leadership and outspoken advocacy for a robust and responsive defense industrial base.



Save the Date

April 14, 2025 | Arlington, VA



Leading the Way in Engagement, Networking, and National Defense

Plan Ahead for Success | 2025 Featured Meetings, Conferences, and Events



Simulation & Training Community Forum 2025

April 16, 2025 | Dayton, OH



DLA Supply Chain Alliance Conference & Exhibition

June 11 – 12, 2025 | Richmond, VA



2025 Emerging Technologies for Defense Conference & Exhibition

August 27 – 29, 2025 | Washington, D.C.



HOSTED BY:



2025 Department of the Air Force

Modeling & Simulation Summit

6 – 9 May 2025 | Orlando, FL

ORGANIZED BY: **NTSA**



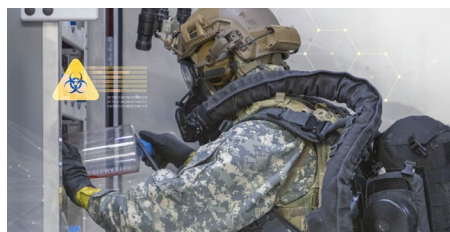
Training & Simulation Industry Symposium (TSIS) 2025

June 17 – 18, 2025 | Orlando, FL



2025 Undersea Warfare Fall Conference

September 15 – 17, 2025 * | San Diego, CA



2025 CBRN Defense Conference and Exhibition

June 23 – 25, 2025 | Baltimore, MD



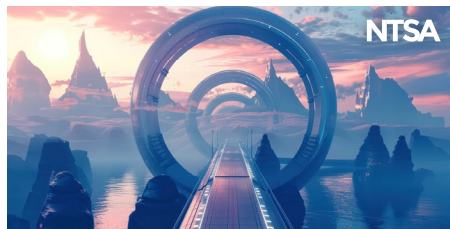
Future Force Capabilities Conference & Exhibition

September 30 – October 3, 2025 | Fort Worth, TX



2025 Joint NDIA/AIA Spring Industrial Security Conference

May 13 – 15, 2025 | Orlando, FL



MODSIM World 2025

August 18 – 20, 2025 | Norfolk, VA



I/ITSEC 2025

December 1 – 4, 2025 | Orlando, FL

*All Classified | **Partially Classified

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